



Ontario . Royal Commission on Books
Publishing
Hearings . 1971



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ROYAL COMMISSION ON BOOK PUBLISHING



Hearings

Mr. Richard Rohmer, Q.C.

Chairman

Dr. Marsh Jeanneret

Commissioner

Mr. Dalton Camp

Commissioner

Mr. Robert Fleming

Executive Secretary

APPEARANCES:

R. E. Holland, Q.C.

Commission Council

A. O'Donnell

Commission Council

Joseph Sedgwick, Q.C.,)
and)

P.H.H. Ridout, Q.C.)

for Metropolitan Toronto
News Company & Affiliates.

Hearings held at 252 Bloor Street, 14
West, Toronto, Ontario, July 13, 1971.

This transcript has not been edited,
corrected or revised by the
Commissioners, but may subsequently
be edited, corrected and revised.

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TORONTO 1

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Toronto, Ontario,
July 13, 1971.

---The hearing commenced at 10.00 a.m.

THE CHAIRMAN: Ladies and gentlemen,
the Royal Commission on Book Publishing is again
convened. This morning we are opening a series
of hearings in relation to the Second Interim
Report which this Commission made to the Lieutenant
Governor in Council on June 8th.

The purpose of these hearings in
our view is as follows: First, to examine the
practices and policies of firms engaged in the
distribution and wholesaling of mass market paper-
back books and periodicals with particular
reference to the methods employed in Ontario and
the major regional centres in this province.
Second, as a result of the hearings to determine
whether further or other recommendations ought
to be made to the Lieutenant Governor in Council
in relation to matters already reported upon and,
thirdly, to give an opportunity to all those
affected by the Commission's Second Interim Report
and by the proposed legislation to make
representations to the Commission to be heard.

Now, at the outset I think it
might be appropriate to make one or two statements
in relation to what it is a Royal Commission can
or cannot do with relation to matters of this
kind having regard to the terms of reference of such



1 an Inquiry.

2 I think that I would make reference
3 to a particular case. There is much case law
4 on this subject but in any event there is a particular
5 case which is referred in Re Ontario Crime
6 Commission ex parte Feeley & McDermott, Ontario
7 Reports 1962. In that case there is a favourable
8 reference to the Children's Aid Society case which
9 had been heard some years before. In that particular
10 case Mr. Justice Riddell said this and I think
11 it is a succinct statement of the functions and
12 perhaps limitations of a Royal Commission:

13 "

14 A Royal Commission is not
15 for the purpose of trying a case or
16 a charge against anyone, any person
17 or any institution but for the
18 purpose of informing the people
19 concerning the facts of the matter
20 to be inquired into. Information
21 should be sought in every quarter
22 available. It is usual and proper
23 to have counsel appointed to assist
24 in the Inquiry, but that does not
25 imply that he alone has the right
26 to call witnesses, or to determine
27 what witnesses are to be heard.
28 Everyone able to bring relevant
29 facts before the Commission should be
30 encouraged, should
be urged to do so. Nor are the strict



1 " rules of evidence to be enforced;
2 much that could not be admitted
3 on a trial in Court may be of the
4 utmost assistance to the Commission.
5 Moreover, everyone should have the
6 right to cross-examine any witness
7 whom he believes to be in error
8 or to be suppressing facts. This right,
9 of course, is not to be abused
10 by irrelevant questioning."

11 Now, there are many other statements
12 of law which relate to what I consider to be a
13 succinct proposition. This is not a trial,
14 there are not parties in this matter. There are
15 people who are interested in the processs we
16 are engaged in and we will do our utmost to ensure
17 that everyone is heard and has an opportunity
18 to say his piece.

19 There will be examination and cross-
20 examination and, if required at any time, counsel
21 or any witness can request the protection of the
22 Ontario Evidence Act and the Canada Evidence Act
23 if they wish to do so.

24 Having said this, we will proceed.
25 Counsel for the Commission is Mr. Holland. He
26 has been responsible for the preparation of the
27 proceedings today and I would ask Mr. Holland if
28 he would commence.

29 MR. HOLLAND: Thank you, Mr. Chairman.
30



1 Perhaps I can first introduce to you and to the
2 Commissioners, Mr. O'Donnell who appears with me
3 as Associate Commission Counsel. Mr. Joseph
4 Sedgwick, Q.C. and Peter Rideout, Q.C., appear
5 for Metro Toronto News and its Associated
6 Companies. I know of no other counsel here who
7 at the moment wish to take part in the proceedings.

8 You will have noticed, Mr. Chairman
9 and Commissioners, that on the platform there is
10 a diagram, two lists of names and two maps. In
11 preparation of the evidence for the Commission
12 it seemed clear that there was quite often some
13 trouble in the use of names to describe certain
14 companies and the functions that they perform.
15 So, if I may deal first with the diagram, it
16 appeared from our investigation that periodicals
17 and softback books came first from the publishers
18 to what we have called a North American
19 distributor. It went then from the North American
20 distributor to, in Ontario, what we have called
21 Ontario geographical wholesalers. The two lists
22 show, first, the main North American distributors --
23 and there were 13, 12 of whom are United States
24 distributors primarily or come from the United
25 States and one of which is English. There are
26 then 19 Ontario geographical wholesalers and those
27 wholesalers are also listed.

28 If I may then direct your attention
29 to the two maps, you will see, of course, that the
30 maps represent southern and northern Ontario. We



1 have shown the geographical location of the Ontario
2 geographical wholesalers on these maps and to
3 some extent the territory covered by these
4 wholesalers has been coloured in different colours
5 on the maps.

6 I would ask, Mr. Chairman, that the
7 chart or diagram be marked as the first exhibit
8 to this hearing, that the two lists be marked as
9 the second exhibit, that the map of southern
10 Ontario be marked as the third exhibit and the
11 map of northern Ontario be marked as the fourth
12 exhibit and I suggest that these exhibits could
13 be marked at this time by the Secretary.

14 THE CHAIRMAN: Yes, we will do
15 that.

16 ---EXHIBIT NO. 1: Diagram.

17
18 ---EXHIBIT NO. 2: Two lists of names.

19
20 ---EXHIBIT NO. 3: Map of southern Ontario.

21
22 ---EXHIBIT NO. 4: Map of northern Ontario.

23 MR. HOLLAND: While these are being
24 marked, Mr. Chairman, if I may call the first
25 witness and have him sworn, Mr. Mark Molasky.

26 MR. SEDGWICK: As Mr. Holland has
27 told the Commission I am representing Metro Toronto
28 News and its Affiliates and Mr. Mark Molasky, who
29 lives in St. Louis, Missouri, is the President of
30 the dominant company, Metro Toronto News and I merely





1 want to comment on my position as his counsel.

2 According to an undertaking that
3 was given by calling Mr. Ridout, we are producing
4 Mr. Molasky and also producing the Manager of
5 the company, a Canadian, Mr. John Romanez
6 who has been subpoenaed but I had intended to
7 produce him whether he had been subpoenaed or not.
8 I believe through Mr. Ridout and myself we have
9 co-operated fully with Commission Counsel.

10 Mr. O'Donnell, who is Mr. Holland's
11 associate attended in St. Louis at our invitation
12 and examined all the documents dealing with the
13 acquisitions of distributorships which have
14 been made by clients.

15 Then, in a letter to Mr. Ridout
16 on June 24th of this year, Mr. Holland asked
17 for certain information and all of that information
18 I believe, has been supplied in a letter from
19 Mr. Ridout to Mr. Holland, dated the 7th of
20 July, 1971. I say all of the information. Mr. Holland
21 asked for lists of paperbacks and magazines that
22 are distributed by my clients and it would have
23 taken weeks to list them, they change constantly,
24 but Mr. Romanez who will be called can, I think,
25 give the Commission sufficient information as to
26 the scope of our distributorship.

27 Then, in the subpoena to Mr. Romanez
28 the documents asks that he should produce the
29 last audited financial statement of my clients.
30 I am not willing to produce that statement for



1 public inspection because it is sent to me -- and
2 I believe-- that it will embarrass us with the
3 publishers, with North American distributors, with
4 rival geographical wholesalers and also with
5 retail dealers.

6 THE CHAIRMAN: Mr. Sedgwick, on the
7 point that you raised with respect to that, we
8 could say to you that for public inspection we
9 do not want to receive the document for our
10 confidential use, if that might be satisfactory?

11 MR. SEDGWICK: I spoke to Mr. Holland
12 about it and I merely say this now so that it can
13 be of record: my clients will produce it on those
14 conditions, that is, that it is for the confidential
15 information of the Commission and counsel and that
16 in any report that may be made it will not be
17 referred to as to figures and data.

18 THE CHAIRMAN: This will be
19 satisfactory as far as the Commission is concerned.

20 MR. HOLLAND: Mr. Chairman, I think
21 that is quite satisfactory. We would, however, like
22 to have a figure for the gross sales.

23 MR. SEDGWICK: I don't think we have
24 any objection to that. It is the breakdown which
25 is in question, profits and losses.

26 THE CHAIRMAN: These data are a
27 matter of record for most of the firms in the
28 trade.

29 MR. SEDGWICK: Then, Mr. Chairman, may
30 I make a comment?

[The text in this block is extremely faint and illegible. It appears to be a list or index of items, possibly names or titles, arranged in two columns. Some words are barely visible, but the overall structure suggests a catalog or directory.]



1 THE CHAIRMAN: I would be surprised
2 if you didn't.

3 MR. SEDGWICK: The Interim Report
4 is dated the 18th of June, 1971 and it led to
5 the passing of Bill No. 34 on the 14th of June.
6 I was retained subsequent to the 14th of June
7 and I wrote Mr. Holland asking that I be given
8 access to any evidence that had been taken
9 by the Commission theretofore and on June 30th
10 Mr. Holland wrote me:

11 "
12 The Commission has not taken any
13 evidence to date."

14 That was the 30th of June and I
15 must say that I find it strange that on no
16 evidence at all the Commission should make a
17 report.

18 THE CHAIRMAN: Mr. Sedgwick, before
19 you go any further on that particular point,
20 I think that Mr. Holland made it quite clear that
21 the Commission had no hearings and taken no
22 evidence in relation to this matter prior to that
23 time or prior to this time but certainly the
24 Commission had undertaken an investigation and
25 had certain facts before it before it made its
26 recommendations.

27 MR. SEDGWICK: Mr. Chairman, I am
28 aware of that but ordinarily Royal Commissions sit,
29 hear evidence, cogitate and sift evidence and
30 make reports. I have had to deal with a great many



1 of them, including the Feeley one and I had
2 thought that that was the way it should be done
3 because, as you are aware, the Interim Report seems
4 to be largely directed at my clients and as a
5 result ended in legislation seriously handicapping
6 them.



1 Indeed, thinking the matter over,
2 the only parallel that came to mind was Alice
3 in Wonderland where, you recall, the White Queen
4 said "Sentence first and verdict afterwards". I
5 do hope when the evidence is before the Commission,
6 it may correct or modify the views that it expressed
7 before it had any evidence and only had what must
8 be necessarily the one-sided evidence of private
9 investigations. Having said that, Mr. Molasky
10 is here. I will produce him and I felt the
11 convenient way to proceed would be to have Mr.
12 Holland ask him any questions that he cares to
13 ask him and then, if there are some matters that
14 I think would be helpful and have not been touched
15 on, I trust I may be permitted to ask a few
16 questions then.

17 THE CHAIRMAN: It will be our
18 practice, Mr. Sedgwick, we may at our discretion,
19 ask questions ourselves.

20 MR. SEDGWICK: Of course, that
21 is the function of Royal Commissions.

22 THE CHAIRMAN: Before that, may
23 I also say we have anticipated all of that
24 and we have said, really, at the outset, the
25 purposes, among other things, our set purpose
26 is to do exactly that which you suggest. If
27 circumstances warrant, we are prepared to make
28 further recommendations to the Legislature.

29 MR. SEDGWICK: Of course, thank
30 you.

the first of the year.

The second of the year is the second of the year.

The third of the year is the third of the year.

The fourth of the year is the fourth of the year.

The fifth of the year is the fifth of the year.

The sixth of the year is the sixth of the year.

The seventh of the year is the seventh of the year.

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The tenth of the year is the tenth of the year.

The eleventh of the year is the eleventh of the year.

The twelfth of the year is the twelfth of the year.

The thirteenth of the year is the thirteenth of the year.

The fourteenth of the year is the fourteenth of the year.

The fifteenth of the year is the fifteenth of the year.

The sixteenth of the year is the sixteenth of the year.

The seventeenth of the year is the seventeenth of the year.

The eighteenth of the year is the eighteenth of the year.

The nineteenth of the year is the nineteenth of the year.

The twentieth of the year is the twentieth of the year.

The twenty-first of the year is the twenty-first of the year.

The twenty-second of the year is the twenty-second of the year.

The twenty-third of the year is the twenty-third of the year.

The twenty-fourth of the year is the twenty-fourth of the year.

The twenty-fifth of the year is the twenty-fifth of the year.

The twenty-sixth of the year is the twenty-sixth of the year.

The twenty-seventh of the year is the twenty-seventh of the year.

The twenty-eighth of the year is the twenty-eighth of the year.

The twenty-ninth of the year is the twenty-ninth of the year.

The thirtieth of the year is the thirtieth of the year.

The thirty-first of the year is the thirty-first of the year.

The thirty-second of the year is the thirty-second of the year.

The thirty-third of the year is the thirty-third of the year.

The thirty-fourth of the year is the thirty-fourth of the year.

The thirty-fifth of the year is the thirty-fifth of the year.

The thirty-sixth of the year is the thirty-sixth of the year.

The thirty-seventh of the year is the thirty-seventh of the year.



1 MR. HOLLAND: Mr. Molasky?

2 MR. SEDGWICK: May I just make
3 a comment that probably comes better from me
4 than Mr. Molasky. Mr. Molasky, as you see, is a
5 young man of 24 years, but it is an old family
6 business founded in the early years of this
7 century by Mr. Molasky's great grandfather. I
8 would not want the Commission to think that he,
9 at 24, had created this business.

10 THE CHAIRMAN: We are aware of that
11 little bit of history you have given us. We
12 welcome Mr. Molasky. In these circumstances
13 we are taking our evidence under oath and I would
14 be obliged, if you would take the Bible and swear.

15
16 MARK MOLASKY, sworn

17
18 EXAMINATION BY MR. HOLLAND:

19
20 Q. You are Mark Molasky?

21 A. Yes.

22 Q. Where do you reside?

23 A. St. Louis, Missouri.

24 Q. How old are you?

25 A. 24.

26 Q. You are the son, I believe, of
27 Allan Molasky?

28 A. Yes.

29 Q. Also of St. Louis, Missouri?

30 A. Yes.



1 Q. What is your position with
2 Pierce News Company Incorporated of St.Louis?

3 A. President.

4 Q. Do you hold any other position
5 with that company, any special position as a
6 director?

7 A. Exporter, director and treasurer.

8 Q. Are you responsible for
9 acquisitions for that company?

10 A. Yes.

11 Q. I understand that Pierce News
12 Company owns Metro Toronto News Company Limited?

13 A. Yes.

14 Q. Which, in turn, owns 50 per
15 cent of the limited partnership known as Metro
16 Toronto News Company?

17 A. Yes.

18 Q. Who owns the other 50 per cent?

19 A. I believe Milton Rottman
20 and his family.

21 Q. Where are they from?

22 A. Bridgeport, Connecticut.

23 Q. And I understand that under the
24 arrangement with the Rottman family, Metro Toronto
25 News Company is actually controlled and managed
26 by Pierce News Company Incorporated of St.Louis?

27 A. Yes, managed by Pierce News
28 Company, not controlled.

29 Q. It is managed by Pierce News
30 Company?



1 A. Yes.

2 THE CHAIRMAN: I might ask the
3 question, who controls it?

4 THE WITNESS: It is a 50-50
5 ownership.

6 MR. HOLLAND: Q. Between the
7 Molasky group and the Rottman family?

8 A. Yes.

9 Q. But managed by the Molasky
10 group?

11 A. By Pierce News Company.

12 Q. That is a family company, if
13 I can put it to you that way?

14 A. Right.

15 Q. Can we refer to it as the
16 Molasky Family group, then?

17 A. Yes.

18 Q. So the control rests with you
19 and your father?

20 A. Yes.

21 Q. In our investigation we have
22 come across another company called Somerset
23 Specialties Limited. Who controls that company?

24 A. Pierce News Company.

25 Q. Can we call it, again, the
26 Molasky family group?

27 A. Yes.

28 Q. And as I understand it,
29 Somerset Specialties Limited now owns, or controls

30

1870	Jan 1	1000	1000	1000
1871	Jan 1	1000	1000	1000
1872	Jan 1	1000	1000	1000
1873	Jan 1	1000	1000	1000
1874	Jan 1	1000	1000	1000
1875	Jan 1	1000	1000	1000
1876	Jan 1	1000	1000	1000
1877	Jan 1	1000	1000	1000
1878	Jan 1	1000	1000	1000
1879	Jan 1	1000	1000	1000
1880	Jan 1	1000	1000	1000
1881	Jan 1	1000	1000	1000
1882	Jan 1	1000	1000	1000
1883	Jan 1	1000	1000	1000
1884	Jan 1	1000	1000	1000
1885	Jan 1	1000	1000	1000
1886	Jan 1	1000	1000	1000
1887	Jan 1	1000	1000	1000
1888	Jan 1	1000	1000	1000
1889	Jan 1	1000	1000	1000
1890	Jan 1	1000	1000	1000
1891	Jan 1	1000	1000	1000
1892	Jan 1	1000	1000	1000
1893	Jan 1	1000	1000	1000
1894	Jan 1	1000	1000	1000
1895	Jan 1	1000	1000	1000
1896	Jan 1	1000	1000	1000
1897	Jan 1	1000	1000	1000
1898	Jan 1	1000	1000	1000
1899	Jan 1	1000	1000	1000
1900	Jan 1	1000	1000	1000



1 Lambton News Service of Sarnia and TV Carrier
2 Sales, also of Sarnia?

3 A. Yes.

4 Q. Then we come across another
5 company, Somerset Enterprises Limited. Do you
6 know of that company?

7 A. I would have to ask Peter Ridout.

8 Q. That is your solicitor?

9 A. Yes.

10 Q. I am showing you a letter
11 on the letterhead of Somerset Enterprises Limited,
12 that is a Xerox copy of the letter. Is that your
13 signature?

14 A. Yes.

15 MR. HOLLAND: May this be the
16 next Exhibit, Mr. Chairman?

17 THE CHAIRMAN: Would you identify
18 the document?

19 MR. HOLLAND: This is a letter,
20 Somerset Enterprises Limited, headed "Somerset
21 Enterprises Limited, 85 Richmond Street West,
22 Toronto, Ontario:

23 "Dear Retailer . . ."

24 THE CHAIRMAN: Is there a date?

25 MR. HOLLAND: No date.

26 "Dear Retailer: Effective
27 immediately Somerset Enterprises
28 Limited, which is affiliated with
29 Metro Toronto News Company, has
30 been appointed distributor for



1 Triangle Publications in your
2 area. This includes TV Guide,
3 Seventeen and other quality
4 publications. We have not as yet
5 established an office in the
6 Kitchener area, but we will be
7 doing so very shortly and you will
8 be notified immediately thereof.
9 If you have any problems, please
10 consult your delivery service man.

11 "Yours sincerely,

12 "Somerset Enterprises Limited.

13 "(Signed) Mark Molasky,

14 "President."

15 MR. SEDGWICK: So we will not be
16 labouring under a misunderstanding, I am told there
17 is no Somerset Enterprises Limited. It is a
18 secretarial error and it should have said
19 "Somerset Specialties Company". There is no
20 company of this name.

21 MR. HOLLAND: I wondered, because
22 we couldn't find it in the search.

23 MR. SEDGWICK: The name was changed
24 to Somerset Specialties.

25 MR. HOLLAND: Getting back to
26 Somerset Specialties Limited, is it correct that
27 Somerset Specialties Limited purchased all the
28 outstanding shares of Western Ontario Distributors
29 Limited of London?

30 A. Yes.



---EXHIBIT NO. 5: Letter from Somerset Enterprises
Limited (copy) undated

MR. HOLLAND: Q. So I gather from that the Molasky family also controls the distribution in the London area?

A. Yes.

THE CHAIRMAN: Would you ask him when he sent out that Exhibit 5?

MR. HOLLAND: Q. That letter to
retailers in the Kitchener area, can you tell
us approximately when that letter was sent?

A. I believe it was sent on Monday morning.

Q. But what date?

A. The last week in May.

Q. The last week in May?

A. Yes.

Q. Of this year?

A. Yes.

Q. Is it also correct that Metro Toronto News Company Limited, which is fully-owned by Pierce News Company Incorporated of St.Louis, bought the shares in Upper Canada News Limited of Belleville?

A. Yes.

Q. So, as I understand it, the Molasky group at the present time, has 50 per cent, including the management of the Toronto area, has 100 per cent of Sarnia, 100 per cent of

[The text in this section is extremely faint and illegible. It appears to be a list or index of items, possibly names of people or places, arranged in columns.]



1 London and 100 per cent of Belleville?

2 A. Yes.

3 THE CHAIRMAN: I wonder, Mr.

4 Molasky, this is a procedure not too many of us
5 are used to. I wonder if you would, to record
6 the answer, you would say "Yes" or "No" instead
7 of nodding.

8 THE WITNESS: All right.

9 MR. HOLLAND: Q. The answer was?

10 A. We bought the territorial --
11 we did not buy the Upper Canada corporation.

12 Q. You bought the territory?

13 A. Yes.

14 Q. I see. And you were the man
15 in charge of acquisition on behalf of Pierce
16 News Company and in charge of the acquisition
17 of these areas?

18 A. Yes, sir.

19 Q. And from this, is it fair to
20 say that you are fairly familiar with distribution
21 and wholesaling of periodicals and paperbacks
22 in Ontario?

23 A. Not 100 per cent, but fairly
24 familiar.

25 Q. You heard my introduction ---

26 THE CHAIRMAN: We are having
27 difficulty hearing.

28 MR. SEDGWICK: I can't hear either.
29 I don't know if it is too low in this direction,
30 or maybe not working at all.



1 THE CHAIRMAN: It is working.

2 Just get right up to it. We would have to hang
3 something around our necks to do this.

4 MR. HOLLAND: Q. Mr. Molasky, I
5 think you heard my introduction of the first
6 four Exhibits to the members of the Commission?

7 A. Yes, sir.

8 Q. Dealing with Exhibit 1, which
9 is the chart, was my introduction correct in
10 indicating a flow of periodicals and paperbacks
11 from the publishers, to start with, to or in the
12 direction of North American distributors and
13 from there in Ontario to Ontario geographical
14 wholesalers?

15 A. Yes, sir.

16 Q. Dealing with Exhibit 2, which
17 is a list of distributors and Ontario geographical
18 wholesalers, I think you have had an opportunity
19 of studying that list?

20 A. Yes, sir.

21 Q. And the distributors are
22 13 in number. Would you agree that those 13
23 represent the great majority of the North
24 American distributors, that is, in the amount
25 of material distributed in this line?

26 A. Yes, sir.

27 Q. I think you have also had
28 a chance to look over the 19 Ontario geographical
29 wholesalers. Would you again agree that, subject
30 to a few small, minor wholesalers, those cover --



1 that list covers the whole list in Ontario?

2 A. Yes, sir.

3 Q. I think you have also had a
4 chance to look at the map of Southern Ontario,
5 Exhibit 3. Is there anything you see wrong with
6 that map, insofar as the geographical location
7 of these wholesalers is concerned?

8 A. No, sir.

9 Q. You will notice that some of
10 the areas on the map are listed in red and,
11 in particular, Sarnia and Western Ontario
12 Distributors in London and Belleville. Are those
13 the geographical areas covered by those three
14 Ontario geographical wholesalers?

15 A. Yes, sir.

16 Q. And there is also listed or
17 shown, Metro Toronto News Company, but that is
18 shown as a dot, and, as I understand it, the area
19 of Metro Toronto News Company extends, actually,
20 right up to Parry Sound, right up to Bruce
21 Peninsula, is that correct?

22 A. Yes, sir.

23 Q. I have a crayon here. If you
24 can, would you sketch in the area controlled
25 geographically by Metro Toronto News Company, or
26 possibly you can show it on an overlay.

27 Q. Could I ask Mr. Romanetz?

28 MR. HOLLAND: Mr. Romanetz, would
29 you mind coming up and assisting Mr. Molasky?

30 THE CHAIRMAN: I take it, Mr. Holland,





1 Mr. Romanez will be called later on to substantiate
2 the veracity of the evidence we are now about to
3 hear?

4 MR. SEDGWICK: I think, when we
5 come to the details of distributorships, Mr.
6 Romanez, who is here, knows the day-to-day operation
7 and is a more reliable witness than Mr. Molasky,
8 who is in St. Louis and only knows in a general
9 way, for instance, as the specific retailers
10 who are served, I prefer to rely on Mr. Romanez.
11 I don't think Mr. Molasky does know.

12 MR. HOLLAND: Q. Mr. Molasky,
13 with the assistance of Mr. Romanez, you have now
14 marked the area serviced by Metro Toronto News
15 Company. Is that correct?

16 A. Yes, sir.

17 Q. Then, I would like to turn to
18 Metro Toronto News Company and Metro Toronto
19 News Company Limited. When did Pierce purchase
20 Metro Toronto News Company Limited?

21

22

23

24

25

26

27

28

29

30



1 A. Approximately two and a half
2 years ago, maybe three years.

3 Q. As I understand it the
4 transaction closed on January 14th, 1969. Would that
5 be correct?

6 A. Yes.

7 Q. And from whom was this company
8 purchased?

9 A. Mr. Swindon and Ben Wilcox.

10 Q. And what was the purchase price?

11 A. \$1,900,000 Canadian.

12 Q. And that was for a half
13 interest, as I understand it, in the business because
14 the Rottmans had the other half?

15 A. Yes, sir.

16 Q. And was that paid in cash?

17 A. Yes, sir.

18 Q. Was the financing for that
19 \$1,900,000 arranged through Canadian sources or
20 Canadian banks?

21 A. Through our own sources in
22 St. Louis.

23 Q. And can you tell us please
24 the volume of sales of Metro Toronto News Company
25 as of 1970, the gross sales?

26 A. \$10,500,000 U.S.

27 Q. And this represents, as I
28 understand it, sales of periodicals and paperbacks
29 in the area that you have just shown on Exhibit 3?

30 A. Yes, sir.



1 Q. I assume that you are
2 personally familiar with the legislation proposed in
3 Ontario dealing with the ownership of what we might
4 call geographical wholesalers by non-residents?

5 A. Yes, sir.

6 Q. And, generally speaking,
7 that legislation required, as I understand it,
8 75 per cent Canadian ownership of wholesalers in
9 businesses acquired on or after June 14th, 1971?

10 A. Yes, sir.

11 Q. So the effective date was
12 June 14th, 1971?

13 A. Yes, sir.

14 Q. When did you first hear of this
15 proposed legislation?

16 A. June 14th, 1971.

17 Q. From whom?

18 A. From Mr. Romanetz.

19 Q. And how?

20 A. By telephone.

21 Q. To St. Louis?

22 A. Yes, sir.

23 Q. That was the first you had
24 heard of it?

25 A. Yes, sir.

26 Q. Then, Mr. Molasky, I want
27 to turn to Sarnia and the acquisition of Lambton
28 News and TV Carrier.

29 THE CHAIRMAN: Mr. Holland, before
30 you move to that, I have recorded the last answer.



1 I would like you to ask, please, if there are any
2 agreements or other arrangements between Pierce
3 News Company as principal shareholders, as 50 per
4 cent shareholders in Metro Toronto News as to
5 a limited partnership, if there are agreements as
6 to control, if there are agreements in relation to
7 management and if there are such agreements, can
8 we have those produced in due course?

9 THE WITNESS: My attorneys have
10 those agreements.

11 THE CHAIRMAN: Do I make myself
12 clear, Mr. Sedgwick?

13 MR. SEDGWICK: Yes. You mean the
14 agreement between the two partners of Pierce News?

15 THE CHAIRMAN: No, the two partners
16 in Metro Toronto News.

17 MR. SEDGWICK: Yes, Pierce News
18 is one company and Rottman is the other partner.

19 MR. HOLLAND: That is correct.

20 MR. SEDGWICK: I am told by my
21 colleague here from St. Louis that we can get them
22 but not today, they are not here.

23 THE CHAIRMAN: That is what I
24 suggested, if they can be furnished in due course.

25 MR. SEDGWICK: Yes, we will get them.

26 MR. HOLLAND: Q. Then, if we can
27 turn to the acquisition of Lambton News and the
28 TV Carrier in Sarnia. I am showing you a Xeroxed
29 copy of what appears to be an agreement of purchase
30 and sale dealing with Lambton News Service and TV

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be carefully documented to ensure the integrity of the financial data. This includes recording dates, amounts, and the nature of the transactions.

Secondly, the document outlines the procedures for reconciling accounts. It states that accounts should be reconciled at the end of each month to identify any discrepancies. This process involves comparing the internal records with the bank statements and ensuring that they match. Any differences should be investigated and resolved promptly.

Thirdly, the document addresses the issue of budgeting. It advises that a realistic budget should be developed at the beginning of each fiscal year. This budget should serve as a guide for all financial decisions and help in controlling expenses. Regular monitoring of the budget is essential to stay on track.

Finally, the document concludes by stressing the need for transparency and accountability. All financial activities should be clearly documented and accessible to the relevant stakeholders. This ensures that there is no room for misinterpretation or manipulation of the financial data.



1 Carrier Sales and can you identify your signature
2 as appearing on page 11 of that agreement?

3 A. Yes, sir.

4 MR. HOLLAND: May this be the next
5 exhibit, Mr. Chairman?

6 THE CHAIRMAN: It will be Exhibit 6.

7
8 ---EXHIBIT NO. 6: 11-page agreement between
9 Lambton News and TV Carrier,
Sarnia and Pierce News Company.

10 MR. HOLLAND: Q. Mr. Molasky, I am
11 showing you an extra copy of this agreement which
12 you can use if you wish and this agreement is dated
13 May 25th, 1971 and the purchase price was \$239,000
14 cash. Was that purchase price paid?

15 A. Yes, sir.

16 Q. And was this also financed
17 in St. Louis?

18 A. No, it was financed through
19 the Toronto-Dominion Bank.

20 THE CHAIRMAN: To what extent and
21 under what mechanism was that undertaking with the
22 Toronto-Dominion Bank?

23 MR. HOLLAND: Q. Was it fully
24 financed through the bank?

25 A. Yes, sir.

26 Q. And was it guaranteed by some
27 company or individual, was the loan guaranteed in
28 some way?

29 A. It was guaranteed by Metro
30 Toronto News Company Limited, Pierce News Company,



1 Mark Molasky and Allan Molasky.

2 Q. And it appears from this
3 agreement that the gross sales for the year prior to
4 the agreement was \$465,000?

5 A. Yes, sir.

6 THE CHAIRMAN: Mr. Holland, are
7 the usual bankers for Mr. Molasky's organization
8 the Toronto-Dominion Bank?

9 THE WITNESS: Yes, sir.

10 MR. HOLLAND: Q. Would you turn
11 to page 7 of the agreement, Mr. Molasky, paragraph
12 5 and I will read it to you:

13 "
14 The transaction of purchase
15 and sale resulting from your
16 acceptance of this offer shall be
17 closed at the offices of Messrs.
18 Manning, Bruce, Macdonald and
19 Macintosh, Toronto, Ontario
20 at the hour of eleven o'clock in the
21 forenoon on the 30th day of June,
22 1971 or at such other place and
23 such other date and time as may be
24 mutually agreed upon which date and
25 time or other date and time is
26 herein referred to as the time of
27 closing or the date of closing."

28 Did I correctly quote that paragraph?

29 A. Yes, sir.

30 Q. And the closing date, then,



1 was the 30th of June, 1971 or such earlier time
2 as might be agreed upon?

3 A. Yes, sir.

4 Q. And that date would be after
5 the effective date of the legislation?

6 A. Yes, sir.

7 Q. When was the transaction, in
8 fact, closed?

9 A. June 11th, 1971.

10 Q. That was a Friday, I believe?

11 A. Yes, sir.

12 Q. The legislation became
13 effective on the Monday or the effective date was
14 the Monday?

15 A. Yes, sir.

16 Q. Why was it closed on the
17 Friday before the legislation became effective on
18 the Monday?

19 A. I was up here attending a
20 luncheon in Toronto, Peter Ridout --

21 Q. Where was the luncheon held?

22 A. At the Inn on the Park in
23 Toronto.

24 Q. What date?

25 A. Wednesday.

26 Q. That would be the 10th?

27 A. Yes, sir.

28 Q. No, the 9th. It was held on
29 the Wednesday you say?

30 A. Yes, sir.



1 Q. Yes?

2 A. I talked to Peter Ridout,
3 Peter recommended that as long as I was here we
4 might as well close the contract.

5 Q. Was your presence necessary in
6 Toronto to physically close this transaction?

7 A. Yes, sir.

8 Q. Why?

9 A. The signing of the cheques.

10 Q. That was the only requirement
11 that would bring you back to Toronto, to sign
12 these cheques?

13 A. Yes, sir.

14 THE CHAIRMAN: I take it, Mr. Holland,
15 that the discussion with Mr. Ridout in connection
16 with the early closing, took place on the Wednesday,
17 the 9th, is that the date it took place?

18 MR. HOLLAND: Q. Can you help us
19 on that?

20 A. I think Mr. Ridout has some
21 notes.

22 THE CHAIRMAN: If you could answer
23 to the best of your recollection. See if you can
24 remember.

25 THE WITNESS: Mr. Ridout had all the
26 papers and he recommended that I close on June 11th.

27 THE CHAIRMAN: When did he make that
28 recommendation to you, what day? You were here on
29 the 9th.

30 THE WITNESS: A week prior to my



1 coming up.

2 MR. HOLLAND: Q. Around the 4th of
3 June?

4 A. Yes.

5 Q. And was that by letter to you?

6 MR. SEDGWICK: Mr. Chairman, under
7 date of July 7th, 1971, Mr. Ridout, who was the
8 solicitor throughout and who arranged the closing
9 set out in full in a letter to Mr. Holland the
10 reason why the transaction was closed on June 11th.

11 MR. HOLLAND: With great respect,
12 Mr. Chairman, Mr. Sedgwick is not sworn. If
13 Mr. Ridout wishes to go in the box and give his
14 evidence, that is fine. With great respect I
15 would like to hear the reasons given by this
16 witness on oath.

17 MR. SEDGWICK: It is a legal matter
18 and I thought Mr. Ridout was qualified to give
19 this information.

20 THE CHAIRMAN: Certainly, gentlemen,
21 the witness is competent to give evidence.
22 We are talking of matters which are of recent date
23 and he is quite able to answer within the framework
24 of his own recollection and certainly since he is
25 in the position of a principal in relation to
26 Mr. Ridout, I think you should pursue this matter.

27 MR. HOLLAND: Q. Mr. Molasky, it
28 might be easier for you if you tell us everything
29 that happened bringing about this early closing
30 on the Friday, the 11th?



1 A. The only thing that was brought
2 about was that I was here in Toronto, I was planning
3 to leave town, I had no prior information and
4 I guess when you are talking to me I knew this
5 was to be closed strictly for a business reason
6 and the convenience of being up here in Toronto
7 at which time I could sign cheques.

8 Q. I think you mentioned some
9 communication with your solicitor about a week
10 before, Mr. Ridout?

11 A. Yes, sir.

12 Q. Do you remember whether that
13 was by telephone or by letter?

14 A. I was travelling between
15 St. Louis, New York and Toronto so much that
16 I never saw my mail.

17 Q. And it was the suggestion of
18 your solicitor that you closed earlier while you were
19 in Toronto for this dinner?

20 A. Yes, sir.

21 Q. If there is any letter --
22 will you please search around during the recess
23 in your solicitor's file and produce that letter?

24 A. I will.

25 Q. When did you make the
26 financial arrangements with the bank concerning this
27 loan?

28 A. The day I closed this which
29 was May 25th.

30 Q. The day you signed the agreement?



1 A. Yes, sir.

2 Q. And then the money was available
3 to be advanced or drawn at any time?

4 A. Yes.

5 Q. Was there anything to prevent
6 you giving a direction to the bank to advance the
7 money to your solicitors in trust so that they
8 could sign the cheque?

9 A. No, but as President I
10 felt that I should be here to close the transaction.

11 Q. Did you physically attend at
12 the time of closing?

13 A. I did.

14 Q. Where was that?

15 A. In Mr. Ridout's office.

16 Q. And that was the only reason
17 for this early closing, the fact that you were
18 physically in Toronto and wanted to sign the cheque?

19 A. Besides that there were
20 still some negotiations going on by Mr. Ridout
21 for contracts for employees and I handled this
22 with Mr. Ridout in the afternoon -- Board of
23 Directors fees.

24 Q. Was there any other reason that
25 the transaction would close earlier?

26 A. No.

27

28

29

30



1 Q. And you have already, I think,
2 identified the geographical area covered by
3 Sarnia on the map, Exhibit 3?

4 A. Yes, sir.

5 Q. Now, let us switch to London,
6 Ontario and Western Ontario News Distributors
7 Limited.

8 THE CHAIRMAN: I wonder if we might
9 inquire as to whether this is the first trip back
10 to Toronto by Mr. Molasky since June the 11th,
11 or whether he has had other opportunities to
12 visit Toronto since that period of time?

13 MR. HOLLAND: Q. You heard the
14 question?

15 A. I have been up here two or three
16 times.

17 THE CHAIRMAN: This is the first
18 time after June the 11th you have been to Toronto?

19 THE WITNESS: I don't remember.
20 I could find that in my files.

21 THE CHAIRMAN: We would be obliged.

22 MR. HOLLAND: Q. When did you
23 return to St. Louis after June the 11th?

24 A. June 11th, that very day.

25 Q. Turning to the purchase of
26 the London area, if we can call it that, as I
27 understand it, this was accomplished by the purchase
28 of 60 per cent of the shares from a gentleman by
29 the name of Reginald Halliley and the balance
30 of 40 per cent of the shares from William Burns,

1 Phillip Birch, Western News Co. Limited. Is that
2 correct?

3 A. Yes.

4 Q. I understand that \$239,000 in
5 cash was paid to Halliley for his 60 per cent
6 interest?

7 A. Yes, sir.

8 Q. And \$125,000 in cash was paid
9 to Burns, Birch, Western News Co. Limited for
10 their 40 per cent interest?

11 A. Yes, sir.

12 Q. Can you tell us, first, why
13 there was such a substantial difference in price
14 between the 60 per cent and the 40 per cent?

15 A. There was a substantial
16 difference. 60 per cent of that was controlled.
17 It was also a matter of negotiating with Reg., 60
18 per cent Sarnia and 60 per cent London and it
19 is not really a true figure. The total cash was
20 the true figure, but the splitting up of the monies
21 was allocated by Reg's attorney.

22 Q. Now, I want to ask you some
23 questions about the acquisition of the 40 per cent
24 interest. Did you meet William Burns and Phillip
25 Birch with their solicitor at the Holiday Inn
26 in London and personally negotiate this purchase?

27 A. At the Hunt Club, not the
28 Holiday Inn.

29 Q. At the Hunt Club?

30 A. Yes.





1 Q. And the gross sales for London,
2 I believe there is a representation in the
3 agreement, and it is about time I put this agreement
4 to you. I am showing you an agreement dated May
5 25th, 1971, addressed to Reginald Halliley, an
6 offer by Somerset Specialties Limited to purchase
7 shares of Western Ontario Distributors Limited.
8 Do you recognize your signature as President
9 on that agreement?

10 A. Yes, sir.

11 MR. HOLLAND: May this be the next
12 Exhibit?

13 THE CHAIRMAN: That will be
14 Exhibit 7.

15
16 ---EXHIBIT NO. 7: Agreement dated May 25, 1971
17 and offer to purchase shares
18 of Western Ontario Distributors
19 Limited

20 MR. HOLLAND: Q. I will give you
21 an extra copy of that. I believe there is a
22 representation in the agreement as to gross
23 sales?

24 A. Yes.

25 Q. That was \$1,500,000?

26 A. Yes.

27 Q. Going back a minute to the
28 purchase price, we have another \$239,000 in cash
29 and \$125,000 in cash. How was that financing
30 arranged?



1 A. Through the Toronto-Dominion.

2 Q. Was it, again, guaranteed by
3 you, your father, Metropolitan Toronto News
4 Company Limited and Pierce News Company Incorporated
5 of St. Louis?

6 A. Yes, sir.

7 Q. Was this agreement with Halliley
8 for London contingent upon the purchase of
9 Sarnia, that is, Lambton News Service and TV
10 Carrier Service?

11 A. Yes.

12 Q. Why was the one contingent
13 on the other?

14 A. He wanted to sell out and
15 expressed to me he wanted to retire to the Bahamas
16 and it was strictly talked to me as a one-package
17 company.

18 Q. It had nothing to do with
19 control of two adjacent geographical areas?

20 A. No, sir.

21 Q. Now, then, the closing date
22 of this transaction appears to be June 30th, 1971.
23 Is that correct?

24 A. Yes, sir.

25 Q. When was the transaction, in
26 fact, closed?

27 A. June the 11th.

28 Q. Again, on the Friday, with the
29 Legislation coming in on the Monday?

30 A. Again with the same person I



1 closed it with for Sarnia.

2 Q. You have given your explanation
3 for the early closing of Sarnia. Is the same
4 explanation correct for the early closing of
5 London?

6 A. It was the same circumstances.

7 Q. Is there any other explanation
8 for London, other than the one you have given
9 for Sarnia?

10 A. No, sir.

11 Q. Your answer was no?

12 A. Yes.

13 Q. I would ask you to look at
14 Exhibit No. 3 and again confirm that the area
15 marked in red for London is the area that was
16 purchased in this agreement?

17 A. Yes, sir.

18 Q. Just for the purposes of the
19 record, I am showing you an agreement dated May
20 22nd, 1971 addressed to Western News Company
21 Limited, William G. Burns and Phillip Birch.
22 This would be for the 40 per cent shareholding
23 interest and you recognize your signature
24 appearing on page 8 of that agreement?

25 A. Yes.

26 MR. HOLLAND: May this be the next
27 Exhibit?

28 THE CHAIRMAN: Exhibit No. 8.
29
30



1 ---EXHIBIT NO. 8: Agreement dated May 22, 1971
2 to Western News Company Limited,
3 William G. Burns and Phillip
4 Birch

5 THE CHAIRMAN: I wonder if it is
6 required, the closing of this transaction of
7 June 11th, the names of the persons who were
8 present at the closing?

9 MR. HOLLAND: Perhaps, before we
10 get to that, Mr. Chairman, this agreement with
11 Western News Company Limited, William G. Burns
12 and Phillip Birch, was also due to close or the
13 closing date was June the 30th, 1971.

14 THE WITNESS: Yes.

15 MR. HOLLAND: Q. Did this
16 transaction also close on June 11th, 1971?

17 A. Yes, sir.

18 Q. You have heard the Chairman's
19 question: Who was present at your solicitor's
20 office at the time of these closings? From what
21 I can see, there were three closings on that date?

22 A. Yes. Peter Ridout, Bobby
23 McMonigle.

24 Q. Who is that?

25 A. General sales manager of Metro
26 News, Mr. Birch and Mr. Burns, with their legal
27 counsel.

28 Q. Mr. Burns and Mr. Birch?

29 A. Reg and his legal counsel and
30 two auditors.

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be carefully documented to ensure the integrity of the financial data. This includes recording dates, amounts, and the nature of the transactions.

Secondly, the document outlines the procedures for reconciling the accounts. It states that a regular reconciliation process should be followed to identify any discrepancies between the recorded transactions and the actual bank statements. This helps in detecting errors or fraud early on.

Thirdly, the document mentions the need for proper authorization and approval for all financial transactions. It suggests that a clear hierarchy of approval should be established to prevent unauthorized spending and ensure that all transactions are properly justified.

Finally, the document concludes by stressing the importance of transparency and accountability in financial management. It encourages the use of clear and concise language in all financial reports and statements to facilitate understanding and trust among stakeholders.



1 Q. That is Reg Halliley?

2 A. Yes.

3 Q. With his solicitor?

4 A. And two auditors. My two bankers.

5 Q. What do you mean by your two
6 bankers?

7 A. Toronto-Dominion in Toronto and a
8 Toronto-Dominion branch from London.

9 Q. You mean a representative from
10 those branches?

11 A. Yes.

12 Q. Yes?

13 A. And John Romanez.

14 Q. And Mr. Romanez is the manager
15 of the Toronto Dominion News Company?

16 THE CHAIRMAN: Metro Toronto.

17 MR. HOLLAND: Q. I am sorry,
18 Metro Toronto.

19 THE CHAIRMAN: They are in every
20 other business, so they might be in that too!
21 (Laughter)

22 MR. HOLLAND: Q. If we may turn
23 to Belleville and Upper Canada News Limited,
24 I am showing you an agreement which appears to be
25 dated the 2nd day of March, 1971, between Metro
26 Toronto News Company Limited and Ernest Colbourne,
27 Marguerite Colbourne, Edward R. Colbourne, and Richard
28 E. Colbourne, hereinafter called the shareholders,
29 and Upper Canada News Limited. Can you recognize
30 your rather illegible signature on the last page



1 of that agreement?

2 A. That is my father's signature.

3 Q. Did you sign this document at
4 all?

5 A. As assistant secretary.

6 MR. HOLLAND: May this be the
7 next Exhibit?

8 THE CHAIRMAN: Exhibit No. 9.

9
10 ---EXHIBIT NO. 9: Agreement dated March 2, 1971
11 between Metro Toronto News
12 Company Limited and Ernest
13 Colbourne, Marguerite Colbourne,
14 Edward R. Colbourne and
15 Richard E. Colbourne

16 THE CHAIRMAN: I wonder if we could
17 just clarify one point. This is a document, you
18 say is signed by Metro News Company Limited?

19 MR. HOLLAND: Yes, per Allan
20 Molasky, President and Mark Molasky, Assistant
21 Secretary.

22 THE CHAIRMAN: Is Metro Toronto
23 News Company Limited the operating company in
24 the Metro Toronto area, or is it the company
25 which holds one-half of the Metro Toronto News?

26 MR. HOLLAND: Q. I think you
27 can explain that.

28 A. It holds one-half of the
29 partnership.

30 THE CHAIRMAN: So that in this
acquisition, the limited partnership which operates



1 Metro Toronto News, is not, in fact, the partner
2 which is a party to it?

3 THE WITNESS: Yes.

4 MR. HOLLAND: Q. It was one of
5 the partners who was acquiring the interest?

6 A. Yes.

7 Q. Now, the price here, I believe,
8 was \$500,000 cash?

9 A. Yes, sir.

10 Q. And how was that financed?

11 A. Through the Toronto-Dominion
12 Bank.

13 Q. What were the gross sales?

14 A. I believe \$1,450,000.

15 Q. Would you now explain the
16 purchase, was the stock in trade purchased in this
17 particular case?

18 A. I did not buy the stock in the
19 company. We bought the assets, we bought
20 inventories and trucks. We bought the territory.

21 Q. You bought the territory?

22 A. This was from Mr. Colbourne
23 and the goodwill. I just gave the cheque to
24 Mr. Colbourne for goodwill.

25 THE CHAIRMAN: I wonder if the
26 witness will tell us if the witness and his firm
27 bought the franchise, so called, if there are
28 such things?

29 THE WITNESS: There are no
30 franchises.

MR. HOLLAND: Q. I just want to be clear what the purpose is in this. I understand you did not buy the stock but you purchased the inventory and maybe we are talking the same thing. I don't know.

A. We bought the inventory of goods.

Q. By that you mean you bought the inventory of paperbacks and things like that?

A. Correct.

Q. And you bought the trucks?

A. Correct.

Q. And the geographical area?

A. Correct.

DR. JEANNERET: Mr. Holland, could you find out what is meant by buying the geographical area?

MR. HOLLAND: Q. Mr. Molasky?

A. I think, if you read the contracts, it is really clarified what the geographical area is. It is strictly goodwill to operate in their country.

Q. Mr. Molasky, as a matter of practice, as I understand it, these Ontario geographical wholesalers, in fact, control a very specific geographical area?

A. When you say the word "control", could you clarify?

Q. That they distribute to a very specific geographical area generally without





1 competition from any other wholesaler?

2 A. Yes.

3 MR. CAMP: That is what is meant
4 by territorial rights?

5 THE CHAIRMAN: We are all asking,
6 in essence, the same question. We are very
7 obviously keen about knowing what you bought
8 when you bought the territorial rights. If we
9 can come to grips with that ---
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1 THE WITNESS: It was strictly that
2 Mr. Colebourne would not compete in that area.
3 That applied to Ernest Colebourne & Sons for a
4 period of five years.

5 THE CHAIRMAN: Is the witness saying
6 that what is meant by territorial rights is a
7 restrictive covenant given on the part of the
8 vendors that they will not compete in this area?
9 Is that what is meant by territorial rights?

10 THE WITNESS: Yes, sir

11 MR. HOLLAND: Q. But, in fact,
12 there would be no other competition in that area?

13 A. I would not say that. Anyone
14 could come in from Toronto and sell magazines
15 and periodicals, to any one of the accounts I
16 service right now.

17 Q. If they could get the
18 distributor to go along with them?

19 A. When you say "go along",
20 I think you are trying to pinpoint something I
21 am not clear on.

22 Q. We may get to that a bit
23 later, Mr. Molasky. What was the closing date for
24 this transaction?

25 A. I don't have the contract with
26 me.

27 Q. I am sorry.

28 MR. SEDWICK: I must say I couldn't
29 find the closing date but I am told it was closed
30 on the 1st of June.





1 THE WITNESS: It was closed on the
2 1st of June.

3 THE CHAIRMAN: June 15th appears to
4 be the closing date in accordance with Section 3 on
5 page 2. Mr. Holland, I wonder --

6 MR. HOLLAND: We can try to.

7 THE CHAIRMAN: I can scarcely see
8 anyone buying accounts receivable on June 15th
9 unless the whole transaction was closed on that
10 date, or very closely after.

11 MR. HOLLAND: We will perhaps deal
12 with the closing date.

13 Q. When was this transaction, in
14 fact, closed?

15 A. June 1st.

16 Q. 1971?

17 A. Yes.

18 Q. And look at page 2, Section 3,
19 which reads in part as follows:

20 "
21 Metro agrees to purchase from
22 company on June 15th, 1971, all of
23 company's accounts receivable arising
24 from the wholesale sale of magazines,
25 periodicals and paperback books to
26 persons who are customers of the
27 company on such date."

28 Why was that date inserted there?

29 A. It was two weeks after closing
30 to give my bookkeepers, to give my management, time to



1 figure out what the accounts receivable were.

2 That was two weeks after the closing on June 1st.

3 Q. How was the date June 1st
4 arrived at?

5 A. Mr. Colebourne and I
6 negotiated and we came up with the date of June 1st.

7 Q. When did you come up with that
8 date?

9 A. This goes back five or six
10 months.

11 Q. Well, this agreement is dated,
12 or appears to be dated, March 2nd, 1971. That is
13 written in in ink. Is that the date that the
14 agreement would be signed?

15 A. This is the date the agreement
16 was signed but the contract was drawn up possibly
17 six weeks earlier.

18 Q. And at the time the contract
19 was drawn up you had agreed to the closing date of
20 the 1st of June, 1971?

21 A. Yes.

22 Q. Then, why wasn't that inserted
23 in the agreement?

24 A. No reason.

25 Q. It was inserted in the other
26 agreements, wasn't it?

27 A. Yes, sir.

28 Q. Wouldn't you think it would be
29 a pretty important term to insert in an agreement?

30 A. Well, possibly I could have been



1 arranging for cash at that point and wanted to have
2 additional time to arrange for financing.

3 Q. I don't quite follow you.

4 A. When I talked to Reg
5 and Mr. Birch and Mr. Burns the final thing was
6 all set up. When I talked to Mr. Colebourne I
7 had to arrange financing.

8 Q. But you talked to Mr. Colebourne
9 back in February or March of 1971?

10 A. Correct.

11 Q. And you signed an open-ended
12 agreement with no closing date in it?

13 A. Correct.

14 Q. And at that time you had
15 already agreed verbally to a closing date of
16 June 1st, 1971?

17 A. Correct.

18 MR. CAMP: Just to get back to the
19 territorial rights question, it says the company
20 has territorial rights as set forth in a schedule
21 attached hereto. Is that schedule attached here?

22 THE CHAIRMAN: It is either going to be
23 a map or a list, one or the other.

24 THE WITNESS: It is a map.

25 MR. CAMP: It is not here, though?

26 THE WITNESS: No.

27 MR. HOLLAND: Perhaps we could ask
28 counsel to produce that map if there was a map.
29 It was apparently not delivered to us. No doubt
30 that can be forthcoming following the recess.



1 Q. Another thing that interested
2 me about this agreement, on page 5 down at the
3 bottom there is a clause headed, "No Adverse
4 Events". I will just read it to you if I may:

5 "
6 To the knowledge of company
7 there is no threatened or pending
8 suit, action or legal administrative
9 arbitration or other proceedings or
10 governmental investigation against
11 company which might materially ad-
12 versely affect the operations or
13 the conduct of its wholesale
14 business as set forth in the
15 schedule previously furnished to
16 Metro, except for events and
17 conditions relating to business in
18 general. There is no event or condition
19 of any character pertaining to its
20 wholesale business not to the knowledge
21 which
22 or belief of the company/may reasonably
23 be expected to materially adversely
24 affect such business."

25 That clause was crossed out. Why
26 was that?

27 A. Because we were not buying his
28 corporation, not stock in the company.

29 Q. You were not buying the shares
30 of the company?

A. Correct.



1 Q. And that is the only reason
2 that clause was crossed out?

3 A. Yes.

4 MR. SEDGWICK: Mr. Holland, my copy
5 of this agreement has a page missing, page 4, and
6 yours may have too, apparently a mistake on the
7 part of whoever Xeroxed them and page 4 does
8 contain this clause:

9 "
10 The transfers and exchanges
11 provided for in this agreement shall
12 take place at the office of Metro
13 in Toronto, Canada, the transfer
14 date shall be June 1st, 1971 at
15 10 a.m. or such other date or other
16 place as the parties may mutually
17 agree upon."

18 I am sorry my copy had that page
19 missing.

20 MR. HOLLAND: Then, that little
21 mystery has been cleared up. It was a mistake
22 of some secretary in somebody's office who omitted
23 a page in the copies given us.

24 THE CHAIRMAN: I wonder if the
25 solution would be, so the record may be complete,
26 if we may have a copy with the missing page?

27 MR. SEDGWICK: I will get that.

28 MR. HOLLAND: Q. So, in fact, there was
29 a closing date set out in this agreement which was
30 June 1st, 1971?



1 A. Correct.

2 Q. And the transaction did close
3 on the closing date?

4 A. June 1st, right.

5 Q. And that clause also permitted
6 an earlier closing if the parties agreed?

7 A. Yes.

8 Q. But no earlier closing was
9 arranged in this case?

10 A. No.

11 Q. Why was that?

12 A. For no reason.

13 Q. Did you come up for this
14 closing?

15 A. Yes, I was up here that week
16 but I was not here for the actual closing.

17 Q. You were not here for the
18 closing?

19 A. No.

20 Q. You were not here on the
21 1st of June?

22 A. No.

23 Q. I thought you had to be
24 or something to sign the cheque?

25 A. Not under this contract.

26 I believe John Romanez and Mr. McMonigle were
27 able to sign that cheque as my local representatives
28 and my legal counsel from St. Louis and also
29 Mr. Colebourne's legal counsel was there, so I
30 thought I was fully protected.



1 Q. Were you not equally
2 protected with Somerset Specialties Limited,
3 the purchaser in the other cases?

4 A. Mr. Ridout, that was his first
5 closing for this type of company and I just felt
6 I should have been there -- no reason.

7 Q. I am sorry, the other trans-
8 actions closed on the 11th?

9 A. Yes, sir.

10 Q. This one closed on the 1st?

11 A. Yes.

12 Q. You said you thought you should
13 have been here for the 11th closing?

14 A. Correct.

15 Q. But not for the first closing?

16 A. Correct.

17 Q. And what was the reason you
18 gave for that?

19 A. It was because Mr. Ridout --
20 it was a different type of situation. I feel
21 this way, that that is really a prerogative I have
22 in operating the company. If I feel I should be
23 there, I can be there.

24 Q. There is no doubt about that,
25 Mr. Molasky, but it just seemed a bit of a coincidence
26 that you had to be here for the 11th closing.

27 A. I never said I had to be.
28 I had the desire to be.

29 Q. I see. And it was because of
30 that desire that the transaction closed on the Friday

The first part of the paper discusses the importance of the study and the objectives of the research. It then proceeds to a literature review, followed by a description of the methodology used in the study. The results of the study are presented in the next section, followed by a discussion of the findings and their implications. The paper concludes with a summary of the main points and a list of references.

The study was conducted in a laboratory setting, using a series of experiments to measure the effect of different factors on the rate of reaction. The results show that the rate of reaction increases with increasing temperature and decreasing concentration of the reactants. The study also found that the rate of reaction is affected by the presence of a catalyst, which increases the rate of reaction without being consumed in the process.

The findings of the study have important implications for the understanding of chemical reactions and the development of new materials. The study also provides a basis for further research in this area, which is needed to improve our understanding of the underlying mechanisms of chemical reactions.



1 with the legislation on the Monday?

2 A. Correct.

3 Q. It was a happy desire?

4 A. Yes.

5 MR. SEDWICK: Mr. Chairman, my friend
6 should not put it in that way. The witness said
7 he did not know anything about the Bill until the
8 14th and the question is not fair to the witness.
9 He said he closed on the 11th with no knowledge
10 whatsoever of either the Interim Report or the
11 intention to implement it by legislation. I
12 don't think the question should be linked with it.
13 It closed on the 11th of June.

14 THE CHAIRMAN: That is clear.
15 Mr. Holland, we are going to take a break very
16 shortly but in dealing with this document there
17 may be other questions that you may wish to put
18 and certainly Mr. Sedgwick will have his opportunity
19 to reply to these questions if he wishes to do so
20 but I think my colleagues are again interested in
21 this matter of territorial rights.

22 The witness has already given his
23 evidence that with regard to territorial rights
24 he meant a restrictive covenant given that the
25 vendor would not compete in the area but I would
26 be obliged if you would draw to the witness'
27 attention Exhibit 9 and particularly on page 1
28 of Exhibit 9, the second recital which says:

29 "

Whereas the company desires

30



1 " to sell and Metro desires to acquire
2 all the rights of the company for the
3 wholesale distribution of magazines,
4 periodicals and paperback books
5 hereinafter called territorial rights
6 for the price herein set forth."

7 Let us come to the question: Was
8 there or was there not attempts to deal here with
9 the exclusive rights to sell certain periodicals
10 in that territory given to the vendor by certain
11 of the distributors of certain magazines?
12 Was not this actually what was being acquired?
13 Is that what was being paid for or not?

14 THE WITNESS: I did not understand
15 the question. I think you should ask legal counsel.

16 THE CHAIRMAN: I am not asking
17 legal counsel, I think I should ask you. With
18 your background in the industry I don't know
19 anyone here any more competent to answer that
20 question.

21 THE WITNESS: I really don't know how
22 to answer it, Mr. Chairman. If you look at the
23 three different contracts with the three different
24 companies, every contract is different. I believe
25 the Lambton News Company contract is completely
26 different from this agreement.

27 THE CHAIRMAN: Witness, I am asking
28 you about Exhibit 9 and I am asking you about the
29 Upper Canada acquisition of the assets and it is a
30



1 document which you signed as an officer of the
2 company in which you acquired certain rights, or
3 which appeared to be acquired, for a very substantial
4 amount of money. If you can't answer the question
5 or don't want to answer, say so.

6 THE WITNESS: It isn't that I don't
7 want to answer but I can't answer.

8 THE CHAIRMAN: You can't answer it,
9 all right. Did you examine any of the financial
10 statements of Upper Canada before you acquired the
11 assets from Mr. Colebourne?

12 THE WITNESS: Yes.

13 THE CHAIRMAN: And do you have any
14 of these financial statements in your records that
15 you could produce confidentially to the Commission?

16 THE WITNESS: I only have one for
17 1969.

18 THE CHAIRMAN: Can you recall what the
19 net profit was for your company for the year 1969?

20 THE WITNESS: I feel that this would
21 be confidential.

22 THE CHAIRMAN: I didn't ask you what
23 it was, do you recall what it was?

24 THE WITNESS: No.

25 THE CHAIRMAN: Is it not a matter of
26 concern to you or did you, in fact, take part in
27 the negotiation?

28 THE WITNESS: Now, I did the negotiation
29 and it was a concern.

30 THE CHAIRMAN: It was a concern but you
don't remember what it was?

THE WITNESS: No.



1 THE CHAIRMAN: Perhaps your counsel
2 can assist you on this point at the break, but
3 I would be obliged ---

4 MR. SEDGWICK: I don't think we
5 have it here. We may have it in St.Louis. We
6 are not going to reveal the financial statement
7 in public.

8 THE CHAIRMAN: Connections with
9 St.Louis are fairly direct, and if you could
10 assist us during the course of these proceedings,
11 on this particular point, it is important.

12 MR. SEDGWICK: He says he has
13 the statement but he can't remember the figure.

14 MR. CAMP: The acquisition mentioned
15 in Exhibit 9 here, was that the distribution
16 right for periodicals and magazines?

17 THE WITNESS: No.

18 MR. CAMP: So all you had was
19 the territorial rights, whatever they were?

20 THE WITNESS: Yes.

21 THE CHAIRMAN: We will adjourn for
22 about fifteen minutes.

23
24 ---Recess

25
26 THE CHAIRMAN: If we can again
27 proceed. Mr. Holland, I think my colleagues and
28 I would like to sort of, again, discuss with
29 this witness, certain aspects that we are interested
30 in about his knowledge in relation to the relationship



1 between distributors and wholesalers. This is
2 all flowing from the question of so-called
3 territorial rights. I wonder if we might have
4 a moment to confer?

5 MR. CAMP: You could help us,
6 Mr. Molasky, it is our understanding of this
7 operation how these things operate, the
8 Colbourne family, in your acquisition of their
9 operations, they would have had in that area
10 full representation in paperbacks and magazines?
11 There was nothing you brought to the operation?

12 THE WITNESS: Yes.

13 MR. CAMP: They had TV Guide
14 and Cosmopolitan?

15 THE WITNESS: Correct.

16 MR. CAMP: They had the territory
17 which you now have, for which they acquired these
18 publications from the distributors?

19 THE WITNESS: Correct.

20 MR. CAMP: Do you have the same
21 publications or many of the same publications
22 in your areas that you handle?

23 THE WITNESS: Correct.

24 MR. CAMP: Territorial rights.
25 Is it the distributor who decides who will respect
26 the sovereignty, the territorial rights of the
27 wholesaler, or is it the wholesalers who respect
28 the rights of other wholesalers ^{as} to their territorial
29 sovereignty?

30 THE WITNESS: The wholesalers.



1 MR. CAMP: Among themselves?

2 THE WITNESS: Right.

3 MR. CAMP: So even though you,
4 for example, since you have the same publications
5 that you are wholesaling, that they have in the
6 Colbourne family, you would not compete in their
7 territory?

8 THE WITNESS: Right.

9 MR. CAMP: This would be voluntarily
10 on your part? This would be your own voluntary
11 action?

12 THE WITNESS: Right.

13 MR. CAMP: Are there any examples
14 that you know of -- I won't ask you in North
15 America because that is too big a ball park --
16 where two wholesalers will try and compete
17 in the same area with the same publications?

18 THE WITNESS: On a full-line
19 basis?

20 MR. CAMP: Full or partial?

21 THE WITNESS: I believe there are
22 two wholesalers in Hamilton City.

23 MR. CAMP: There are two wholesalers
24 with the same line, each of them having certain
25 publications in common?

26 THE WITNESS: Correct.

27 MR. CAMP: So, in essence, is
28 it a gentlemen's agreement among wholesalers
29 as to territorial rights?

30 THE WITNESS: I guess it was long



1 before my time that it began.

2 MR. CAMP: It is long-standing,
3 more or less. The distributor knows these
4 conditions when he extends these lines to the
5 wholesaler?

6 THE WITNESS: Correct.

7 MR. CAMP: The Rottman family
8 are all Americans?

9 THE WITNESS: Now. Milton Rottman's
10 one brother is a Canadian. He used to live in
11 Montreal.

12 MR. CAMP: They now all live in
13 Connecticut?

14 THE WITNESS: I believe Joe Rottman
15 now lives in Montreal.

16 MR. CAMP: They own half of
17 Metro News?

18 THE WITNESS: Correct.

19 MR. CAMP: Prior to your purchasing
20 the other half?

21 THE WITNESS: Correct.

22 MR. CAMP: When you purchased the
23 other half, did you make any offer to them to
24 buy their interest?

25 THE WITNESS: I believe there
26 was an offer made approximately twelve months
27 after our purchase.

28 MR. CAMP: I take it the answer
29 is no?

30 THE WITNESS: Yes.



1 MR. CAMP: You have a partnership
2 in which you have a managerial authority?

3 THE WITNESS: Right.

4 MR. CAMP: In the London example,
5 was there any agreement in the sale, the purchase
6 of the 60 per cent, that you must also purchase
7 the 40 per cent?

8 THE WITNESS: Yes.

9 MR. CAMP: There was an agreement?

10 THE WITNESS: Yes. I would like
11 -- Mr. Ridout could explain the legal implications.

12 MR. CAMP: You have no objection
13 to minority shareholders?

14 THE WITNESS: No.

15 DR. JEANNERET: I have two or
16 three questions I would like to ask after counsel
17 has concluded. I want to see where it is going.

18 THE CHAIRMAN: Just following along
19 the answers that you gave, if it is the wholesalers
20 who decide among themselves with respect to
21 respecting each other's territory in terms
22 of gentlemen's agreements or otherwise, did
23 you have any gentleman's agreement with the
24 Colbourne family in Belleville at any time?

25 THE WITNESS: No.

26 THE CHAIRMAN: Well, then, what
27 would have prevented you from going in to compete
28 against the Colbournes in Belleville without
29 buying them?

30 THE WITNESS: It is kind of a



1 ticklish situation. Let me say this: Mr.
2 Colbourne and Metro Toronto News Company was
3 managed/ by Terry Cosgrove at that time and by Mr.
4 O'Brien's father in Peterborough, and they
5 worked this out among themselves. There was
6 a discussion, a disagreement.

7 THE CHAIRMAN: I take it, with
8 regard to Kitchener, which I understand you
9 recently -- Metropolitan News -- Metro Toronto
10 News, started to go into the Kitchener market
11 with the TV Guide?

12 THE WITNESS: And MacFadden-Bartell.

13 THE CHAIRMAN: What did the
14 Kitchener News people think about that?

15 THE WITNESS: Well ---

16 THE CHAIRMAN: What did the Kitchener
17 News people think of that situation if there was
18 this so-called respecting of territories? Did
19 you go in with or without their consent?

20 THE WITNESS: We never discussed
21 it with them.

22 THE CHAIRMAN: You were prepared
23 to compete with them in their own markets?

24 THE WITNESS: The same way they
25 could compete in my market.

26 THE CHAIRMAN: They could be in
27 your market?

28 THE WITNESS: Right.

29 THE CHAIRMAN: We will come back
30 to that question probably a little later on.



1 MR. CAMP: They weren't, though?

2 THE WITNESS: No.

3 THE CHAIRMAN: In the Kitchener
4 market, with regard to TV Guide, was it not the
5 decision of Triangle that TV Guide would be
6 removed from the Kitchener organization?

7 THE WITNESS: Yes.

8 THE CHAIRMAN: It was?

9 THE WITNESS: Yes.

10 THE CHAIRMAN: Was it an instance
11 where the decision as to who is to take distribution
12 or, rather, the wholesaling, is made by the
13 distributor rather than the wholesaler?

14 THE WITNESS: Correct.

15 THE CHAIRMAN: It happens from
16 time to time?

17 THE WITNESS: Correct.

18 THE CHAIRMAN: This is an instance
19 where it did?

20 THE WITNESS: Correct.

21 THE CHAIRMAN: And is it not the
22 position, generally, among distributors that they
23 will determine whether or not a wholesaler will
24 receive their periodicals?

25 THE WITNESS: Correct.

26 THE CHAIRMAN: So they take unto
27 themselves the opportunity of saying who will,
28 in fact, serve the Kitchener area or serve the
29 Metropolitan Toronto area, or the Belleville
30 area, is that not right?



1 THE WITNESS: Correct.

2 MR. CAMP: The way I understood it,
3 what you are now saying, Mr. Molasky, it isn't
4 so much the wholesalers who respect each other's
5 territories to some degree, but the distributors
6 themselves who do or do not respect the wholesalers'
7 territories?

8 THE WITNESS: A distributor,
9 from what I understand, has a right to distribute
10 their merchandise to whoever they want.

11 MR. CAMP: Of course, of course.

12 THE WITNESS: All I can do is
13 get as many distributors to distribute to our
14 company ---

15 MR. CAMP: The distributor can
16 get his publications from any wholesaler at any
17 time?

18 THE WITNESS: Correct.

19 MR. CAMP: Does that happen very
20 often?

21 THE WITNESS: It has happened on
22 several occasions.

23 DR. JEANNERET: In that case ---

24 MR. CAMP: Where?

25 THE WITNESS: In Canada and the
26 United States.

27 MR. CAMP: We have an example
28 the Chairman made. Do we have one example in
29 Canada you know of?

30 THE WITNESS: Yes, I can tell you



1 of one example.

2 DR. JEANNERET: This being so,
3 following on Mr. Camp's question, when a
4 territory is purchased and only the territory,
5 setting aside any physical assets even possibly
6 some real estate, or trucks, I am not clear any
7 more than I was a little while ago exactly what
8 is purchased without the distributor's acquiescence.
9 I am not clear what you are paying your money for,

10 THE WITNESS: Strictly buying the
11 accounts serviced by the previous owners, buying
12 accounts receivable, their records and hope, after
13 I buy this, that I will be their distributor
14 for the 13 or 14, or however many geographical
15 distributors there are.

16 DR. JEANNERET: Your purchase
17 figure, obviously, is many times accounts
18 receivable, for example, and therefore, you are
19 going on the assumption that you will continue
20 to enjoy, or you will enjoy, you will obtain
21 the acquiescence of the distributors in that market?

22 THE WITNESS: Correct.

23 DR. JEANNERET: There is no
24 assurance that can be given you by the vendor?

25 THE WITNESS: No.

26 DR. JEANNERET: It is a large price
27 to pay for such a risk if the pattern is not very
28 clearly established, it seems to me. What
29 about prior assurance on the part of the
30 distributor the North American distributors, before



1 you make the purchase down here?

2 THE WITNESS: I have notified
3 what, I say, everyone, about 90 per cent of them,
4 before I make any decision. They were notified
5 in Sarnia and London, the distributors.

6 MR. CAMP: Of your intention?

7 THE WITNESS: No, of the agreement
8 that was agreed upon and I asked if I could still
9 be their distributor.

10 THE CHAIRMAN: In Belleville
11 is there any condition in the agreement which
12 provides that the distributors shall have consented
13 to this sale before you go through with it?

14 THE WITNESS: No.

15

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1 DR. JEANNERET: Well, with the
2 acquiescence of the distributors, then, it would be
3 possible, presumably, for any wholesaler to expand
4 into adjacent territories?

5 THE WITNESS: Correct.

6 DR. JEANNERET: And there would be no
7 defence possible if the distributors supported
8 this expansion, there would be no defence available
9 to the wholesalers in those adjacent territories:
10 they would presumably lose their rights to distribute
11 at the same time that the expanding wholesaler
12 gained the right to distribute?

13 THE WITNESS: Let me say this, I
14 have never heard of a wholesaler losing a
15 distributorship except in the example of a sale,
16 not paying your bills or doing a terrible job, and
17 that sort of thing.

18 DR. JEANNERET: The distributors are
19 not locked into these contracts of sale?

20 THE WITNESS: No, there are no
21 contracts with them.

22 MR. HOLLAND: Q. Mr. Molasky, as
23 I understand your evidence then, in Ontario at
24 any rate, there are a number of geographical
25 monopolies operated by these wholesalers?

26 A. The service company servicing
27 the territory, yes.

28 Q. And looking at the last exhibit,
29 that is the Belleville exhibit, you really purchased
30 three things: you purchased what you call the



1 territorial rights, you purchased the accounts
2 receivable and you purchased the inventory for a
3 maximum price of \$5,000?

4 A. No, the \$5,000 was non-
5 returnable inventory. Inventory could go up to any
6 number.

7 Q. And you paid for this package
8 \$500,000?

9 A. Correct.

10 MR. CAMP: Goodwill was mentioned.

11 MR. HOLLAND: Q. That, I think,
12 was a reference to territorial rights?

13 A. Yes.

14 THE CHAIRMAN: What kind of purchase
15 is the witness now speaking about for \$5,000?

16 MR. HOLLAND: Q. Mr. Molasky, I
17 have asked your counsel to provide for the Commission
18 a breakdown if they can, dividing the inventory
19 which was purchased and showing the actual price
20 for that purchase and the accounts receivable that
21 were paid for it and I assume if we can get those
22 figures and deduct them from half a million dollars,
23 we will come up with the value placed upon the
24 territorial rights. Would that be correct,
25 Mr. Molasky?

26 MR. SEDGWICK: I believe it is in
27 addition.

28 MR. HOLLAND: Q. So, it is a
29 half million dollars for the territory?

30 A. Yes.



1 Q. Plus the inventory, plus
2 the accounts receivable?

3 A. Right.

4 Q. And then, as I understand your
5 evidence, you have no guarantee and this agreement
6 was not contingent upon getting the consent of the
7 North American distributors to this sale?

8 A. Correct.

9 Q. And, in fact, you did not
10 apply for any consent until after the agreement
11 had been signed?

12 A. I notified the North American
13 distributors prior to the signing of the contract.

14 Q. You did, by letter?

15 A. By phone and by person.

16 Q. In person?

17 A. Yes.

18 Q. Not by letter?

19 A. No.

20 Q. So, there would be no
21 correspondence dealing with this?

22 A. No.

23 THE CHAIRMAN: Was this by personal
24 call or not?

25 THE WITNESS: Depending on what
26 actual distributors I could meet.

27 THE CHAIRMAN: Would you ask the
28 witness, Mr. Holland, about the primary one
29 which was Triangle?

30 MR. HOLLAND: Q. In this particular

1 case, Belleville we are dealing with, did you
2 communicate in person or by telephone with all
3 13 of the North American distributors?

4 A. I can't say all of them but
5 the majority of them, yes.

6 Q. Did you communicate with
7 Triangle Publications?

8 A. Yes.

9 Q. With whom did you communicate
10 at Triangle Publishing?

11 A. Mr. David Lichtenberg.

12 Q. And where does he reside?

13 A. In Pennsylvania.

14 Q. Is he in town today?

15 A. Yes.

16 Q. You have seen him here today?

17 A. Yes.

18 Q. You spoke to him, then, before
19 this was signed to get his consent?

20 A. Not consent, I asked him,
21 if I bought this territory if I could still be the
22 distributor for Triangle Publications.

23 Q. And Triangle Publications
24 includes TV Guide and Seventeen Magazine?

25 A. Yes.

26 Q. Is TV Guide the prime seller,
27 would you say?

28 A. TV Guide, yes, it is a prime
29 seller.

30 THE CHAIRMAN: What would have happened



1 if Mr. Lichtenberg in his wisdom had said no?

2 THE WITNESS: Well, at that time it
3 would have been my choice to close the contract
4 or buy it without Triangle Publications or walk
5 away from the deal.

6 MR. CAMP: I think you are confusing
7 me again, Mr. Molasky. I had understood you to say
8 that the distributor was not really concerned
9 with your territory: either you had his
10 publication or you didn't have it.

11 THE WITNESS: Yes.

12 MR. CAMP: If you have it in Toronto
13 you have it for all intents and purposes and you
14 can put it anywhere you like?

15 THE WITNESS: This had strictly
16 to do with the Belleville territory.

17 MR. CAMP: But you said that was a
18 gentleman's agreement among wholesalers. Now
19 you tell me that you canvass the distributors
20 first to make sure that it is all right with them
21 which indicates, as a matter of fact, it is not a
22 gentlemen's agreement among wholesalers: it is
23 a matter of an agreement between the distributor
24 and the wholesaler because you went on to tell
25 us and said to Mr. Holland, that had Triangle said
26 no, that they would discontinue supplying the
27 TV Guide you then had a brand new situation that
28 you would have to consider on its merits.

29 THE WITNESS: Yes. Most of the
30 wholesale business in the magazine trade was written

The first part of the book is devoted to a general history of the United States from its discovery by Columbus in 1492 to the present time. It covers the early years of settlement, the struggle for independence, the formation of the Constitution, and the development of the nation as a whole. The second part of the book is devoted to a detailed history of the United States from 1789 to the present time. It covers the early years of the Republic, the struggle for the abolition of slavery, the Civil War, and the Reconstruction period. The third part of the book is devoted to a detailed history of the United States from 1865 to the present time. It covers the Reconstruction period, the Gilded Age, the Progressive Era, and the modern era. The fourth part of the book is devoted to a detailed history of the United States from 1914 to the present time. It covers the First World War, the Second World War, and the Cold War. The fifth part of the book is devoted to a detailed history of the United States from 1945 to the present time. It covers the post-war period, the Vietnam War, and the present day.

1 a long time prior to Mark Molasky or people in
2 our company now. I believe it is just a courtesy
3 to follow some of the rules. It has been known
4 if you buy a new territory, you notify the
5 distributors. It is strictly a matter of formal
6 ethics.

7 MR. CAMP: But would it not also
8 be the case that it would be useful information
9 to the distributor because someone else may ask
10 him to distribute their publication?

11 THE WITNESS: Yes.

12 MR. CAMP: They very seldom do.
13 Who decides that?

14 THE WITNESS: Strictly the national
15 distributor.

16 MR. CAMP: I am trying to understand
17 what the rules are but they keep changing as
18 you keep talking.

19 THE WITNESS: Well, it goes back
20 and forth. There are really no written laws or
21 rules.

22 DR. JEANNERET: One of the rules
23 that was strongly implied, I think, is that I
24 think a distributor with respect to a given
25 geographical area will only deal with ^{one} / wholesaler?

26 THE WITNESS: Yes.

27 DR. JEANNERET: That is very
28 important.

29 THE CHAIRMAN: Well, for whatever
30 reason, that is the point?



1 THE WITNESS: Right.

2 MR. HOLLAND: Q. Then, if I may
3 get back briefly to Triangle Publications in
4 Belle ville, you told us that you spoke to the
5 gentleman from Triangle Publications before you
6 signed this agreement dated the 2nd of March, 1971?

7 A. Correct.

8 Q. Did you write him a letter
9 dated April 26th, 1971, asking that he deal with you
10 since you had taken over the business?

11 A. I don't remember a letter
12 but I do remember writing a notice that we were
13 taking over the distribution of Belleville,
14 Peterborough.

15 Q. Perhaps Mr. Romanez would be
16 able to find a copy of that letter. He is your
17 manager, I think?

18 A. Correct.

19 Q. That could be looked for?

20 A. Yes.

21 THE CHAIRMAN: Just one second,
22 Mr. Holland. I understand Mr. Romanez is the
23 manager of the Metro Toronto News. Mr. Romanez
24 is not the manager of the MetroToronto News
25 Company Limited, or is he?

26 THE WITNESS: No, he is not.

27 THE CHAIRMAN: We are now dealing
28 with a situation where this transaction is taken
29 by Metro Toronto News Limited. I want to know if
30 Mr. Romanez has any connection with the Belleville



1 operation or Metr Toronto News Limited and if so,
2 in what capacity?

3 THE WITNESS: He has no capacity with
4 Metro Toronto News Limited. He has a connection
5 with Metro Toronto News Company.

6 THE CHAIRMAN: What about Belleville?

7 THE WITNESS: He has a connection
8 with Belleville.

9 THE CHAIRMAN: Is he paid by
10 the Metro Toronto News Company?

11 THE WITNESS: Yes.

12 THE CHAIRMAN: Is he paid by
13 Metro Toronto News Company Limited?

14 THE WITNESS: It is only Metro Toronto
15 News Company, not Metro Toronto News Limited and
16 he is paid for his services. It is up to him
17 to handle these services.

18 THE CHAIRMAN: Do we take it then that
19 the Belleville operation is now serviced out of
20 the municipality of Metropolitan Toronto by Metro
21 Toronto News Company?

22 THE WITNESS: Correct.

23 THE CHAIRMAN: Under a service
24 contract?

25 THE WITNESS: Correct.

26 THE CHAIRMAN: Whose vehicles carry
27 the goods out for distribution?

28 THE WITNESS: Metro Toronto News
29 Company.

30 DR. JEANNERET: Mr. Chairman, it would

1 help if we could see the agreement between Metro
2 Toronto News Company and Metro Toronto News Company
3 Limited regarding servicing arrangements.

4 THE CHAIRMAN: Is there one?

5 DR. JEANNERET: Mr. Molasky just
6 testified that there is.

7 THE WITNESS: May I talk to my
8 counsel, please?

9 THE CHAIRMAN: Would you make a note
10 then to file that agreement, Mr. Sedgwick? If
11 you will review the matter among yourselves in
12 due course and if there is such an agreement--
13 otherwise would you let us know in writing what
14 the understanding is of the arrangement?

15 MR. HOLLAND: Q. Following along
16 from the questions asked by the Chairman,
17 Mr. Molasky, you have indicated that the Belleville
18 area is presently being serviced by the Metropolitan
19 Toronto area?

20 A. Correct.

21 Q. I am looking at a newspaper,
22 a Belleville newspaper, of Tuesday, June 8th, 1971
23 and the article reads in part as follows:

24 "
25 With termination of Belleville
26 operations on June 15, only 7 of
27 the 40 employees will be kept on by
28 the purchasing firm. With this reduced
29 staff handling deliveries and service
30 to Belleville, Peterborough and area".





1 Was there, in fact, a change in the staff arrangements?

2 A. Correct but this staff was
3 also added to Metro Toronto News Company.

4 THE CHAIRMAN: Before we move away
5 from Belleville, Belleville is very attractive today.
6 I wonder if Mr. Molasky could give us the formula,
7 if there is one, which he used in arriving at a
8 figure of \$500,000 as the price for the territorial
9 rights? Is there a formula which you used in
10 purchasing this?

11 THE WITNESS: There is really no
12 formula. Mr. Colebourne and I sat down and he
13 asked a certain price, I offered a certain price,
14 it was negotiated and came out at \$500,000.

15 MR. CAMP: There would be limits
16 as to what you would be willing to pay and what he
17 would be willing to settle for?

18 THE WITNESS: That is correct.

19 MR. CAMP: Would this be sort of a
20 ball park figure, let us say, as a percentage of
21 his gross?

22 THE WITNESS: Not a percentage of his
23 gross.

24 MR. CAMP: But I mean of sales?

25 THE WITNESS: Of sales, yes.

26 DR. JEANNERET: Any known posture on
27 the part of the distributors would have a tremendous
28 bearing on the likelihood of the sale being
29 consummated at any given figure, isn't that so?
30 I don't know if my question is clear.



1 THE WITNESS: I don't know if I
2 understand your question. I think every situation
3 is treated separately. There are companies in our
4 type of business which are losing money every year.
5 If they are making half a million dollars, they are
6 worth half a million dollars.

7 DR. JEANNERET: You would probably
8 enter into the negotiation well confident in the
9 knowledge that the distributors were behind you
10 and that you were eventually then
11 going to take over if the settlement went through?

12 THE WITNESS: I would have to assume
13 that.

14 DR. JEANNERET: But before you
15 enter into negotiations to purchase another
16 wholesale organization you would have been in touch
17 with the key distributors and you would know that
18 you, in effect, had their support in this purchase?

19 THE WITNESS: Yes, that is true.
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1 THE WITNESS: That is not true.

2 DR. JEANNERET: I misunderstood
3 what you said earlier.

4 THE WITNESS: I notified the
5 distributors after I satisfied my own mind that
6 it can be worked out between the sellers and the
7 others. I then notify the distributors.

8 DR. JEANNERET: I am sorry. I am
9 sorry, it is my fault, but you explained earlier,
10 you testified earlier that you were in touch
11 with the distributors in advance of making a
12 purchase?

13 THE WITNESS: No.

14 DR. JEANNERET: Before you close?

15 THE CHAIRMAN: Before you sign
16 the document, that is one event, and the other
17 event is closing. When is it you notify?

18 THE WITNESS: Prior to the signing
19 of the contract. Then a formal notice afterwards.

20 DR. JEANNERET: In other words,
21 you would be negotiating the terms of the contract
22 of sale in the knowledge that the distributors
23 supported you?

24 THE WITNESS: Right.

25 DR. JEANNERET: This would,
26 presumably, give you a good deal of strength in
27 the negotiations?

28 THE WITNESS: No. I think that
29 is an unfair statement. It is just a matter of
30 two men shaking hands and agreeing on the purchase

Date	Description	Amount
1890-01-01	Balance forward	100.00
1890-01-15	Received from John Doe	50.00
1890-02-01	Received from Jane Smith	25.00
1890-02-15	Received from Mr. Brown	75.00
1890-03-01	Received from Mrs. White	30.00
1890-03-15	Received from Mr. Green	40.00
1890-04-01	Received from Mr. Black	60.00
1890-04-15	Received from Mr. Grey	20.00
1890-05-01	Received from Mr. Blue	80.00
1890-05-15	Received from Mr. Yellow	15.00
1890-06-01	Received from Mr. Purple	90.00
1890-06-15	Received from Mr. Pink	10.00
1890-07-01	Received from Mr. Orange	55.00
1890-07-15	Received from Mr. Red	35.00
1890-08-01	Received from Mr. Brown	70.00
1890-08-15	Received from Mr. Green	25.00
1890-09-01	Received from Mr. Black	65.00
1890-09-15	Received from Mr. Grey	18.00
1890-10-01	Received from Mr. Blue	85.00
1890-10-15	Received from Mr. Yellow	12.00
1890-11-01	Received from Mr. Purple	95.00
1890-11-15	Received from Mr. Pink	8.00
1890-12-01	Received from Mr. Orange	60.00
1890-12-15	Received from Mr. Red	40.00
1891-01-01	Balance forward	1000.00



1 price.

2 MR. CAMP: You can't help me any
3 further with regard to how you estimate the value
4 of a territory? It seems to me your friends
5 in London got a better price for their operation --
6 Belleville got a better price than they did in
7 London, in regard to the cash purchase as against
8 the gross sales?

9 THE WITNESS: From what I saw
10 in London, London's statements showed a loss
11 on gross sales. They showed a loss in net
12 profit. That would have some bearing on the
13 purchase price as well.

14 MR. CAMP: That would be management
15 that you could improve?

16 THE WITNESS: That is why we
17 acquired the company.

18 MR. CAMP: You must have looked
19 at the gross sales?

20 THE WITNESS: Right.

21 THE CHAIRMAN: Gross sales are
22 your key, are they not, in your decision to
23 acquire?

24 THE WITNESS: Gross sales. My
25 grandfather started this business and my father
26 is still active in the company ---

27 THE CHAIRMAN: Mr. Sedgwick said
28 your great grandfather.

29 THE WITNESS: My grandfather.

30 MR. SEDGWICK: I missed a generation.

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1 THE WITNESS: In 60 years, I think,
2 in this business, we could probably operate the
3 fullest, most economic way. We have our formulae
4 and we have our business established on the type
5 of business.

6 DR. JEANNERET: I think the
7 Chairman has made a good point and you have too,
8 Mr. Molasky, in the sense that you are a very
9 homogeneous kind of business. You know what
10 is the cost in your business and you know the
11 gross and you pretty well know what you can hope
12 to earn, or net, in that area. It is not going
13 to be very much different from operating somewhere
14 else.

15 THE WITNESS: Correct.

16 MR. CAMP: In all of your Canadian
17 operations, I take it that, with the exception of
18 Metro News, all these operations you run
19 are wholly-owned by your own family?

20 THE WITNESS: Yes.

21 MR. CAMP: You don't have any
22 American minority shareholders?

23 THE WITNESS: No.

24 MR. CAMP: Is that similar to your
25 operations in the United States?

26 THE WITNESS: Yes, the same
27 relationship in the United States.

28 MR. CAMP: Though you have no
29 objection to minority shareholders buying in?

30 THE WITNESS: No.



1 MR. CAMP: That is not one of
2 your principles that has emerged in 60 years of
3 doing business?

4 THE WITNESS: No.

5 MR. CAMP: You wouldn't want to
6 be a minority shareholder?

7 THE WITNESS: No.

8 THE CHAIRMAN: That is like being
9 in the opposition!' (Laughter)

10 MR. CAMP: Or worse!

11 MR. HOLLAND: Q. We have dealt
12 to some extent with Metro and London and Sarnia
13 and Belleville, and I now want to move on a
14 little bit. There was an article that appeared
15 in the Toronto Daily Star on Tuesday, June 15,
16 1971, that purported to quote you. I will read
17 part of the article to you:

18 "In St. Louis Mark Molasky,
19 President of Metro Toronto News
20 Co. said he was 'shocked' by
21 reference to a threatened 'monopoly'.
22 'We have no plans, no negotiations
23 with anyone else in Canada. We
24 don't have the hundreds of millions
25 of dollars assets to carry out a
26 large-scale takeover', he said."

27 Now, were you correctly
28 quoted? Do you remember what you did say?

29 A. As I remember, the only thing
30 I did say was that, he asked why they would



1 impute this motive to Metro and I said I
2 didn't understand it. We did not have hundreds
3 of millions of dollars to take over the territory
4 when they so stated.

5 MR. CAMP: Who was "they"?

6 THE WITNESS: Newspapers. I
7 think there were prior newspaper articles on this.

8 THE CHAIRMAN: I understand the
9 Metro Toronto News Company has not been involved
10 in anything like that.

11 MR. HOLLAND: No.

12 THE CHAIRMAN: It is Metro Toronto
13 News Company Limited and Somerset.

14 MR. HOLLAND: Q. In any event,
15 Mr. Molasky, did you, in fact, have negotiations
16 to purchase any other geographical areas other
17 than Metro Toronto, which you have told us about,
18 London, Sarnia and Belleville?

19 A. What do you mean when you say
20 "negotiations"?

21 Q. Any discussion with any of
22 the owners of any of those areas, other than the
23 four I have named?

24 A. Yes.

25 Q. Did you have any discussions,
26 to be specific, with Cornwall Distributors Limited?

27 A. No. A phone call.

28 Q. Was that with a Mr. Bryan?

29 A. Correct.

30 Q. He owned or controlled Cornwall



1 News Limited, as I understand, Cornwall News
2 Distributors Limited, Cornwall. That is the green
3 area shown on Exhibit 3.

4 A. Correct.

5 Q. Did you initiate that phone call?

6 A. I did.

7 Q. Did you indicate to him in that
8 phone call that you or the Molasky group, was
9 interested in purchasing Cornwall News?

10 A. Yes.

11 Q. And did you have a second
12 telephone call with him about six months ago?
13 I suggest the first call was about a year ago.

14 A. I believe yes.

15 Q. And did you have a second
16 telephone call about six months ago?

17 A. I really don't remember.

18 Q. Did you make him a cash offer
19 for the business?

20 A. There was no price set.

21 Q. Did you tell him that you were
22 prepared to pay Bryan 5 per cent more than any
23 offer he might receive?

24 A. Absolutely no.

25 THE CHAIRMAN: Absolutely no.

26 MR. HOLLAND: Q. Did you indicate
27 to Mr. Bryan in a telephone call, or telephone
28 calls, that should he not sell to you or your group,
29
30

1 you would take over the adjacent territory and
2 infringe on the Cornwall News territory?

3 A. Absolutely not.

4 THE CHAIRMAN: I take it, Mr. Holland,
5 you are going to call evidence on this point?

6 MR. HOLLAND: I hope so. I hope
7 Mr. Bryan will be available to give it.

8 MR. CAMP: Perhaps you could
9 ask the witness what he did tell him.

10 MR. HOLLAND: Q. What did you say
11 to Mr. Bryan in the telephone call you remember?

12 A. I introduced myself and asked
13 him if he would be interested in selling out.
14 I told him if he was, I would be happy to
15 negotiate a price.

16 MR. CAMP: Was that the first phone
17 call in 1970 or the second?

18 THE WITNESS: I don't remember the
19 second phone call.

20 DR. JEANNERET: You said you were
21 prepared -- I am sorry.

22 MR. CAMP: I don't mind being
23 interrupted, but I would like you to finish.

24 THE WITNESS: I said we could
25 negotiate and if it was agreed upon, we would give
26 him a fair price.

27 MR. CAMP: What do you recall he
28 said?

29 THE WITNESS: "Whenever you are
30 ready, come up."



1 MR. CAMP: This was in 1970, I
2 take it? You said you would go?

3 THE WITNESS: Yes.

4 THE CHAIRMAN: When do you think
5 it was?

6 THE WITNESS: I think it was two
7 or three months prior to Belleville.

8 MR. CAMP: This would be the first
9 of the year?

10 THE WITNESS: Yes.

11 MR. CAMP: This would be March
12 in Belleville, or June?

13 THE WITNESS: I would say January
14 of 1971.

15 MR. HOLLAND: Q. Following along
16 on that, did you come up to see Mr. Bryan?

17 A. No.

18 Q. Why not, if you had initiated
19 the telephone call?

20 A. We decided at that point we
21 were not interested in buying Cornwall.

22 Q. Who do you mean by "we"?

23 A. The members of Pierce News
24 Company and general management up in Toronto.

25 Q. Whose decision was it for you
26 to make this first telephone call?

27 A. My own.

28 Q. Without prior consultation with
29 other members of your family?

30 A. Yes.



1 Q. Why did you decide you were
2 not interested in buying Cornwall?

3 A. First of all, there was another
4 distinct type of operation with separate management
5 and we had management problems in Toronto in
6 January. It would increase the management
7 problems. This territory was going downhill
8 on the Quebec border. I just made the decision.
9 It was purely an economic decision not to buy it.

10 DR. JEANNERET: The proposal
11 to purchase, of course, you were quite serious,
12 you intended to purchase, if the price could be
13 negotiated?

14 THE WITNESS: Yes.

15 DR. JEANNERET: Presumably, according
16 to the pattern you have mentioned, you must have
17 already been in touch with the distributors
18 concerned, so that you knew that they were behind
19 you?

20 THE WITNESS: No.

21 DR. JEANNERET: You were not in
22 this case?

23 THE WITNESS: No.

24 DR. JEANNERET: You would be
25 before you confirmed your offer?

26 THE WITNESS: If Mr. Bryan agreed
27 to the purchase price and I agreed with the price,
28 then I would go to the distributors.

29 DR. JEANNERET: You would commit
30 yourself to the purchase of a wholesaler without

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be carefully documented to ensure the integrity of the financial data. This includes recording dates, amounts, and the nature of the transactions.

Secondly, the document highlights the need for regular reconciliation. By comparing internal records with external statements, discrepancies can be identified and corrected promptly. This process helps in maintaining the accuracy of the accounts and prevents errors from accumulating over time.

Furthermore, the document stresses the importance of transparency and accountability. All transactions should be clearly labeled and supported by appropriate documentation. This not only helps in tracking the flow of funds but also provides a clear audit trail for future reference.

In conclusion, the document outlines several key principles for effective financial management. These include maintaining accurate records, performing regular reconciliations, and ensuring transparency in all transactions. By adhering to these principles, organizations can ensure the reliability of their financial information and make informed decisions based on accurate data.



1 having an agreement with the distributors?

2 THE WITNESS: Yes.

3 THE CHAIRMAN: He said it was on
4 a hand-shake basis and now we are going back
5 another step. We are going from the time of
6 signing the agreement to the time when you have
7 a gentlemen's -- hand-shake.

8 THE WITNESS: I would say a handshake
9 is still -- I never anticipated any problems.
10 A hand-shake still is not a contract.

11 THE CHAIRMAN: It still is not
12 a contract.

13 MR. CAMP: You didn't even know
14 when you made the offer?

15 THE WITNESS: We did not discuss
16 it.

17 THE CHAIRMAN: It has to be
18 written to buy it, but this was based on no
19 knowledge of the value of the territory?

20 THE WITNESS: No.

21 MR. CAMP: You were just interested
22 in picking it up.

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1 THE CHAIRMAN: Before we leave this,
2 if this is going to be the pattern like you say,
3 we will go after this, if you will bear with us.
4 I was interested in your remark that before you
5 called Mr. Bryan you had no prior consultation
6 with anyone in your own firm?

7 THE WITNESS: Correct.

8 THE CHAIRMAN: Is this a general
9 practice? If you decide you want to acquire something
10 on account of your over-all organization and
11 business in Canada that you don't check with your
12 father or anyone else before you do it?

13 THE WITNESS: No.

14 THE CHAIRMAN: You don't?

15 THE WITNESS: No.

16 THE CHAIRMAN: How long have you
17 been undertaking this proceeding?

18 THE WITNESS: Since I became President
19 at the early part of this year.

20 THE CHAIRMAN: Is there any
21 significance to the fact that your father, in fact,
22 signed as President in relation to this particular
23 transaction?

24 THE WITNESS: My father had enough
25 faith and gave me enough responsibility so that
26 I would do the job. This wholesale operation is
27 not our complete portfolio.

28 THE CHAIRMAN: Are any of those other
29 areas in Canada?

30 THE WITNESS: Yes.



1 MR. HOLLAND: Q. Then, Mr. Molasky,
2 if I may move to Chatham, I understand that your
3 father, Allan Molasky, telephoned Mr. Vaughan
4 at Kent News Service in Chatham in May of 1971
5 concerning an offer to purchase Kent News Service
6 of Chatham. Do you have any information concerning
7 that?

8 A. Yes, I made the phone call
9 after the signing of the contract with Reg Halliley.

10 Q. Just to refresh our minds
11 Reg Halliley was selling out his interest in London
12 and his interest in Sarnia?

13 A. The contract was signed.

14 Q. You then communicated with
15 Mr. Vaughan of Kent News Service of Chatham?

16 A. Right. My father did discuss
17 purchasing Chatham approximately a year and a
18 half prior with Mr. Jake Geller.

19 Q. That was in Hamilton, I
20 think.

21 A. Jake Geller was selling his
22 business in Windsor, Ontario. I flew up with my dad
23 and our General Manager and we sat down with
24 Mr. Geller and discussed the purchase price.
25 The only way that we could economically structure
26 to pay Mr. Geller the price he wanted was to
27 acquire Chatham as a separate and distinct operation
28 in the southern tip of Ontario. The purchase price
29 was not agreed upon between Mr. Geller and my father.
30 The purchase price was not agreed upon in Chatham and



1 we decided to let it go and I believe it was sold to
2 another person.

3 MR. CAMP: Where did they reside?

4 THE WITNESS: In Windsor, Ontario.

5 MR. CAMP: How long ago?

6 THE WITNESS: About a year ago.

7 It was completely contingent upon us being able
8 to buy Windsor, our buying in Chatham.

9 MR. HOLLAND: Q. I understand that after
10 the Windsor deal fell through you again approached
11 the owner in Chatham in May of this year?

12 A. After I signed a contract
13 with London.

14 Q. Because that would have given
15 you the adjacent geographical territory, is that
16 right?

17 A. Correct.

18 Q. Now, let us turn to Kingston.
19 That is Churchill News Services, I believe?

20 A. Correct.

21 Q. Did you telephone Mr. Churchill
22 in March of 1971 concerning the purchase of the
23 territory of Churchill News Limited in the Kingston
24 area?

25 A. Yes.

26 Q. Did you tell him you were
27 interested in purchasing the business?

28 A. Yes.

29 Q. Did you ask for a price?

30 A. He told me he was interested



1 in selling and asked me what my offer was. The
2 first thing I told him was that it comes to
3 approximately 30 per cent of gross volume.

4 Q. Did you telephone Mr. Churchill
5 again on the 1st of May, 1971?

6 A. Yes.

7 DR. JEANNERET: 30 per cent of gross
8 sales would be the probable purchase range?

9 THE WITNESS: Well, that is what I
10 offered, yes.

11 MR. HOLLAND: Q. So, you only had
12 the one telephone conversation with Mr. Churchill?

13 A. No, I had another phone call
14 with Mr. Churchill.

15 Q. When was that last telephone
16 call?

17 A. Oh, about a month and a half
18 ago, I guess. I don't remember the date.

19 Q. I am just suggesting it
20 was on the 1st of May, 1971?

21 A. Yes.

22 Q. And what was said in that
23 second telephone conversation?

24 A. Mr. Churchill expressed an
25 interest, said he was going to Europe for a month
26 and that when he came back he would contact me.

27 Q. And were you interested in
28 purchasing Churchill News Limited in Kingston
29 geographical area?

30 A. At the right price, yes.



1 Q. Now then, let us move to
2 Hamilton. And Mountain City News Company Limited
3 which I believe was owned or controlled by Mr. Fred
4 O'Brien. Is that correct?

5 A. Right.

6 Q. Did a Mr. Leslie Flegel--
7 first I suppose we should identify him. Who is
8 Mr. Flegel?

9 A. He is an employee of Pierce
10 News Company, Inc.

11 Q. And he is resident in
12 St. Louis?

13 A. Yes.

14 Q. And in June, 1971, to your
15 knowledge, did Mr. Flegel telephone from St. Louis
16 to Fred O'Brien in Hamilton concerning the purchase
17 of Mountain City News Company Limited?

18 A. Mr. Flegel came back to
19 St. Louis after having a sales meeting with a
20 group of Canadian wholesalers, the President of
21 P.B.M.I. which is a wholesaler organization in
22 the United States and came back to St. Louis and
23 said that Mr. O'Brien throughout his statement,
24 that he took it to be that Mr. O'Brien wanted to
25 sell out to us. He then made a phone call and he
26 asked Mr. O'Brien if he was serious, if he really
27 wanted to sell out. Mr. O'Brien said yes.
28 Mr. Flegel said, "Mark Molasky and I are coming
29 up to Toronto next week. Would it be okay to have
30 a meeting?" He said, "Sure".



1 Q. And did you, in fact, come
2 up to Hamilton with Mr. Flegel?

3 A. Yes.

4 Q. And when was that?

5 A. I would have to ask Mr. Flegel.
6 I don't really remember.

7 Q. Mr. Flegel is here, is he?

8 A. Yes.

9 Q. And can you tell us
10 approximately when that would be?

11 A. I remember you had ten inches
12 of snow.

13 Q. That often happens. It
14 would be --

15 A. I believe it was right after
16 the signing of Belleville and Peterborough.

17 Q. Were you up here for the
18 signing of Belleville?

19 A. No.

20 Q. Well, Belleville was signed
21 on the 2nd of March, 1971?

22 A. I signed it in St. Louis. It
23 was mailed down.

24 Q. You think it was right after
25 the 2nd of March that you came up to Hamilton?

26 A. Yes.

27 Q. With Mr. Flegel and you met
28 Mr. O'Brien?

29 A. Yes.

30 Q. And then you had some discussions



1 with him in Hamilton, did you?

2 A. Correct.

3 Q. And you discussed the purchase
4 of his geographical area?

5 A. I discussed that we were
6 interested. He took us around and showed/his book
7 operation and he had some other partners in his
8 wholesale operation. He then took us into his
9 office, pulled out a recent statement and said,
10 "The price I want is \$800,000 cash. That is
11 the ten times multiple, here is the figure here,
12 \$80,000 net cash."

13 Q. And what did you and Mr. Flegel
14 have to say about that?

15 A. We told Mr. O'Brien he was
16 in the ball park that when he was ready to sit
17 down and discuss a purchase price we were willing
18 to sit down at the same time. He then replied
19 to me that he wanted to discuss this with his
20 father and ask his blessing on selling his business.
21 That is all that was discussed.

22 Q. What happened following that?

23 A. Either we called Mr. O'Brien
24 or Mr. O'Brien called us a week after he got back
25 from Florida and expressed this time that he was
26 not interested in selling out at this time.

27 Q. Did he indicate he might be
28 interested at some future time?

29 A. Yes, he did.

30 Q. Then, let us move from Hamilton



1 to Kitchener. Did you on April 21st, 1971, telephone
2 from St. Louis to Mr. Harold Hill of Kitchener?

3 A. Yes.

4 Q. And I believe at one time
5 Mr. Harold Hill and his son owned Kitchener News?

6 A. Yes.

7 Q. And when you telephoned on
8 April 21st, 1971, did you advise Mr. Hill that
9 you were interested in buying Kitchener News?

10 A. Yes.

11 Q. What were you told?

12 A. I was told that they had a
13 contract that was closing in one week.

14 Q. You were told that he had
15 sold, is that right?

16 A. No, I was told he had a
17 contract.

18 Q. A contract for sale?

19 A. Yes.

20 Q. And he was closing in one week?

21 A. Yes.

22 Q. When you telephoned Mr. Hill,
23 did you already know about that contract for sale?

24 A. Hearsay.

25 Q. What do you mean by that --
26 someone had told you about it?

27 A. John Romanetz called me up and
28 told me that he understood Kitchener was being sold.

29 Q. And John Romanetz is the
30 Manager of Metro Toronto News Company?



1 A. Right.

2 Q. And did this prompt your
3 telephone call to Mr. Hill?

4 A. Yes.

5 Q. And had you also been told
6 the names of the purchasers?

7 A. At that time no, only that
8 Terry Cosgrove was part of the ownership.

9 Q. And he at one time had been
10 your Manager of Metro Toronto News Company?

11 A. Right.

12 Q. And when had he left your
13 employ at Metro Toronto News Company?

14 A. In January of 1971.

15 Q. And you then knew when you
16 telephoned Mr. Hill that he was one of the
17 purchasers of Kitchener News?

18 A. Correct.

19 Q. Did you tell Mr. Hill that
20 you would give him the same deal but pay him more
21 money?

22 A. Yes, my exact words were
23 I believe that I would pay \$50,000 more and
24 "I don't care what price they have offered to pay,
25 I will pay you \$50,000 more. I don't care what price,
26 I am willing to pay you \$50,000 more".

27 Q. Did you know at that time what
28 he had been offered?

29 A. No.

30 Q. So, you made an offer on the



1 telephone for \$50,000 more than a figure you didn't
2 even know?

3 A. Correct.

4 Q. And what did he say?

5 A. He said, "Thank you very
6 much, Mark, if something falls through I will
7 contact you back."

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1 Q. Did you call him back the same
2 day?

3 A. I called him back -- no, a
4 day later.

5 Q. You called him back a day
6 later?

7 A. Yes.

8 Q. Did you initiate that second
9 telephone call?

10 A. Yes.

11 Q. What was said?

12 A. I asked if he had closed down or
13 was planning definitely to close. He expressed
14 to me he was closing with the men and at that
15 time he told me who the men were.

16 Q. And what names did he give you?

17 A. Terry Cosgrove and group,
18 people backing him.

19 Q. Did he give you the names of
20 those people?

21 A. No. Brian Bramall and group,
22 Fred O'Brien.

23 Q. Just a moment. Did you know
24 who Brian Bramall was?

25 A. Yes.

26 Q. Who was Brian Bramall?

27 A. He was a wholesaler in Vancouver.

28 Q. Who else did he say?

29 A. Fred O'Brien.

30 Q. That is Fred O'Brien from Hamilton



1 News?

2 A. Hamilton, yes.

3 Q. That is Mountain City News
4 Company in Hamilton?

5 A. Yes.

6 Q. Who else?

7 A. Gordon and Gotch Limited.

8 Q. That is the second name on that
9 list of distributors there, I believe?

10 A. Correct.

11 Q. That was then a distributor?

12 A. Right.

13 Q. Who else?

14 A. Bill Smith, Managing Director
15 of Gordon and Gotch in the United States.

16 Q. Then did you have any further
17 negotiations concerning Kitchener prior to the
18 10th of June, 1971?

19 A. No.

20 Q. Were you at the Inn on the Park
21 in Toronto on the 10th of June, 1971?

22 A. Correct. The 10th of June
23 was a luncheon.

24 Q. It was a luncheon?

25 A. Yes.

26 Q. Did you have some sort of
27 a hospitality suite, or something like that?

28 A. Just my own room.

29 Q. Did a meeting take place in
30 your room on the afternoon of the 10th of June, 1971,



1 at which you were present along with Mr. Flegel,
2 Mr. Romanez, Mr. Fred O'Brien, Mr. Bob McMonigle, and
3 Mr. Brian Bramall?

4 A. And Jim Grubb as well.

5 Q. All of these people I have
6 mentioned were present in your room at this meeting?

7 A. Correct.

8 Q. Was this a meeting to discuss
9 the possible acquisition of the Kitchener
10 geographical area by the Molasky interests?

11 A. It was more or less a meeting
12 to determine where we all stood. There were
13 no offers made to buy the Kitchener territory.

14 Q. All right. We will just deal
15 with what was said in a minute. I understand
16 that Triangle publications, one of the North
17 American distributors, following this sale to
18 this group that you have mentioned in Kitchener,
19 cut off their distribution to the publications
20 handled by Triangle publications?

21 A. All I know is that Triangle
22 asked me to be their distributor in Kitchener.

23 Q. But if Triangle had asked
24 you to be their distributor in Kitchener, the
25 distribution could hardly be handled by the
26 Kitchener group that purchased from Mr. Hill,
27 is that not right?

28 A. Yes.

29 Q. At the time of this meeting
30 on June 10th at the Inn-on-the-Park, had you



1 already made the arrangements with Triangle
2 whereby you would take over the Kitchener area
3 for Triangle?

4 A. I believe it was already
5 started the first week of June.

6 Q. So the answer is yes, you had?

7 A. Yes.

8 Q. Now, as I understand it, Triangle
9 handle a number of publications and their two
10 main ones are TV Guide and Seventeen Magazine?

11 A. Correct.

12 Q. Would you just explain to us,
13 if you can, the importance of having the wholesaling
14 rights to TV Guide?

15 A. There is really no importance.
16 It is like any other thing. It is just another
17 magazine thrown on the truck.

18 MR. CAMP: I am sure you know
19 the circulation of TV Guide now in Ontario
20 weekly. What is it?

21 THE WITNESS: Approximately
22 900,000.

23 MR. CAMP: At least. The retail
24 price of TV Guide is?

25 THE WITNESS: 15 cents.

26 MR. CAMP: The wholesaler gets
27 how much of that?

28 THE WITNESS: I am not aware of
29 that. Mr. Romanetz would be.

30 MR. CAMP: You don't know how



1 much the wholesaler gets and the newsstand dealer
2 gets?

3 THE WITNESS: No.

4 MR. CAMP: Presumably he gets
5 some portion of that. Do you know any magazine
6 sold on the newsstands in Ontario that has the
7 circulation TV Guide has?

8 THE WITNESS: No.

9 MR. CAMP: Do you know any newsstands
10 that would not carry TV Guide?

11 THE WITNESS: No, none.

12 MR. CAMP: So the fact is TV Guide
13 is probably far and away the most significant
14 magazine handled by newsstands?

15 THE WITNESS: Within those terms,
16 yes.

17 MR. CAMP: Within the terms of
18 volume sales. Possibly it is to you as well
19 as the wholesalers, is it not?

20 THE WITNESS: Yes.

21 MR. CAMP: It is not just a
22 magazine dumped on a truck?

23 THE WITNESS: I think any magazine
24 is another magazine dumped on a truck.

25 MR. CAMP: I thought you said
26 it was just another magazine that would take space
27 up in a truck?

28 THE CHAIRMAN: We happen to have
29 some knowledge that TV Guide is probably the
30 major periodical on the market and you are telling



1 us it is not very important?

2 THE WITNESS: I think I said it
3 is an important magazine. Every magazine has
4 some importance.

5 THE CHAIRMAN: In terms of sales,
6 it is the most profitable?

7 THE WITNESS: Yes.

8 MR. CAMP: To put it in perspective,
9 selling 900,000 copies of TV Guide a week on
10 the newsstands in Ontario, you are probably selling
11 about 22,000 copies of McLean's a month or 5000
12 copies of Saturday Night a month.

13 THE WITNESS: I don't know those
14 figures. I assume they are right.

15 MR. CAMP: Is the racing form,
16 Daily Racing Form, also distributed by Triangle?

17 THE WITNESS: Yes.

18 MR. CAMP: You are the wholesaler
19 for the Daily Racing Form?

20 THE WITNESS: Yes.

21 MR. CAMP: Do you have a figure
22 for that?

23 THE WITNESS: No.

24 MR. CAMP: Can you get it for us?

25 THE WITNESS: Yes.

26 MR. HOLLAND: Q. So, Mr. Molasky,
27 as I understand it, as of the first of June,
28 1971, you had already taken over the Kitchener
29 area for Triangle Publications, which included
30 TV Guide, the Daily Racing Form and Seventeen



1 Magazine?

2 A. Correct.

3 MR. CAMP: Any others, Mr. Holland?

4 MR. HOLLAND: Q. And this
5 would be, to put it mildly, a very substantial
6 shock to the purchasers of that geographical
7 area?

8 A. I would assume so.

9 Q. Now, had any other North
10 American distributor given you the distribution
11 rights, if we can call it that, in the Kitchener
12 area, as of the 10th of June, 1971?

13 A. MacFadden-Bartell Corp.

14 Q. When was this?

15 A. I was instructed we would
16 be made the distributor July 6th.

17 Q. In the Kitchener area?

18 A. Correct.

19 Q. Although you had not actually
20 taken it over?

21 A. Yes.

22 Q. At the time of June 10th, of
23 this meeting, you had not taken it over but
24 you were already being told you would have the
25 distribution rights or the wholesaling rights
26 in the Kitchener area effective July 6th?

27 A. Correct.

28 Q. You had been given a written
29 communication to that effect?

30 A. Yes.

1 THE CHAIRMAN: Could we have some
2 indication of the publications of MacFadden-Bartell?

3 THE WITNESS: Mr. Romanez has that.

4 THE CHAIRMAN: Surely you have
5 some idea what their publications are?

6 MR. HOLLAND: Q. Perhaps, before
7 we get to this, this is an American organization?

8 A. Yes.

9 THE CHAIRMAN: Is the witness
10 telling me he doesn't know what MacFadden-Bartell's
11 publications are?

12 MR. HOLLAND: Q. Would you mind
13 telling us that?

14 A. I have a chart which shows
15 that. May I?

16 THE CHAIRMAN: Certainly.

17 THE WITNESS: Approximately 100
18 magazines, True Story, True Confessions, True
19 Romance ---

20 THE CHAIRMAN: Be very careful.
21 All I have asked is what the more significant
22 ones might be.

23 THE WITNESS: I think True Story
24 and Photoplay. I really do not have the figures
25 on that.

26 THE CHAIRMAN: I wonder if we could
27 have this document, or a copy, for our records,
28 so we can see it?

29 MR. CAMP: Do you have it?

30 MR. SEDGWICK: No, I don't.

1 THE CHAIRMAN: Do you have any
2 objection to having copies made?

3 MR. SEDGWICK: You can Xerox a
4 few and give me one.

5 THE CHAIRMAN: We will do it at
6 our expense.

7 MR. SEDGWICK: Thank you very much.
8 (Laughter)

9 THE CHAIRMAN: Just before we
10 break for lunch, if I may ask one or two questions:

11 Between the time that you had the
12 conversation with Mr. Hill in which you said that
13 you would pay \$50,000 more than whatever the price
14 was that this group, Cosgrove and others, were
15 prepared to pay, without knowing what it was,
16 about when was that, April the 21st or so?

17 THE WITNESS: Yes.

18 THE CHAIRMAN: Between that time
19 -- let us put it this way -- you made another call
20 to Hill the next day and that was April 22nd?

21 THE WITNESS: Right.

22 THE CHAIRMAN: Between that time
23 and the time that Triangle made its decision --
24 do you know when Triangle made the decision and
25 notified Hill they were no longer interested?

26 THE WITNESS: I was notified,
27 I believe, the 28th of May.

28 THE CHAIRMAN: By whom?

29 THE WITNESS: Mr. Hugh Proctor,
30 he is assistant circulation manager.



1 THE CHAIRMAN: What did he notify
2 you?

3 THE WITNESS: He asked if I would
4 be their distributor in Kitchener and expressed
5 he would like to have an answer as soon as possible.

6 MR. CAMP: It wasn't the other
7 way around?

8 THE WITNESS: Absolutely not.

9 THE CHAIRMAN: Did you, between
10 that time, 28th of May and the 21st of April,
11 have any discussion with anyone in the executive
12 of Triangle, including Mr. Lichtenberg, in connection
13 with Kitchener's position ---

14 THE WITNESS: No.

15 THE CHAIRMAN: You did not?

16 THE WITNESS: It was none of my
17 business.

18 THE CHAIRMAN: Did anyone in your
19 firm of Pierce or Metro Toronto News or anyone
20 else, have any conversation with Mr. Lichtenberg,
21 or anyone in his firm, in connection with Kitchener's
22 position?

23 THE WITNESS: Not that I know.

24 THE CHAIRMAN: Did anyone else
25 have some discussion with Mr. Lichtenberg in
26 this connection?

27 THE WITNESS: I don't know.

28 THE CHAIRMAN: Would your father
29 have known about this, your discussion with Kitchener
30 and the offer there?



1 THE WITNESS: Yes.

2 THE CHAIRMAN: Would he have known
3 about it on April 21st or 22nd?

4 THE WITNESS: When I first called
5 Mr. Hill?

6 THE CHAIRMAN: Yes.

7 THE WITNESS: No.

8 THE CHAIRMAN: How soon after that
9 did you talk to him about it?

10 THE WITNESS: I don't know.

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1 DR. JEANNERET: Triangle took the
2 position that you consulted them that Metro
3 Toronto contacted them before the sale?

4 THE WITNESS: I am not aware of that.

5 DR. JEANNERET: But you did think it
6 would be necessary to check lines with distributors
7 before entering into a sale?

8 THE WITNESS: Yes.

9 DR. JEANNERET: Did you not have any
10 conversations with Triangle about your position
11 if you did succeed in purchasing?

12 THE WITNESS: As I said to you
13 before -- over and over again at first I discussed
14 with them.

15 THE CHAIRMAN: He doesn't do it by
16 a handshake, he approaches them and then he
17 discusses it and then he checks.

18 Now, what is the relationship between
19 Triangle
Pierce that you know and / historically and
20 at the present time?

21 THE WITNESS: Triangle was a
22 supplier of mine. When I say "mine" of our
23 company's. I tried to do the best job for Triangle
24 as I would do for any other national distributor.

25 THE CHAIRMAN: Now, you have gone
26 back a couple of times. Let me take you back.
27 Was there not at any time, historically at least,
28 an association between your grandfather and the owners
29 of Triangle?

30 THE WITNESS: Yes.



1 THE CHAIRMAN: What was that
2 association, was it a business association?

3 THE WITNESS: I believe they were
4 handling racing wires.

5 THE CHAIRMAN: Anything else?

6 THE WITNESS: No.

7 THE CHAIRMAN: It was a business
8 relation?

9 THE WITNESS: Yes.

10 THE CHAIRMAN: Does it have to do
11 with the publishing relation?

12 THE WITNESS: No.

13 THE CHAIRMAN: And is there any
14 relationship at this time between those two firms
15 other than the one as a distributor and the other
16 as a wholesaler?

17 THE WITNESS: That is all the
18 relationship there is at this time.

19 THE CHAIRMAN: All the relationship
20 there is at this time. And is the relationship one
21 of direct contact doing business in the United
22 States by Triangle as a distributor and Pierce as
23 a wholesaler on a day-to-day basis?

24 THE WITNESS: Correct.

25 THE CHAIRMAN: That is, Triangle
26 did deal with Pierce as a wholesaler in what
27 markets?

28 THE WITNESS: St. Louis, Kansas city,
29 New Orleans.

30 THE CHAIRMAN: So, Pierce is what you



1 could call a major wholesaler of Triangle materials?

2 THE WITNESS: There are people a
3 lot larger than we are.

4 THE CHAIRMAN: It is time to say
5 if you are major or minor. Are you a major or
6 a minor?

7 THE WITNESS: Well, not major or
8 minor.

9 THE CHAIRMAN: But you are significant?

10 THE WITNESS: Yes.

11 THE CHAIRMAN: What volume did
12 your firm Pierce do with Triangle in the United
13 States in terms of dollars?

14 THE WITNESS: I think I could answer
15 usually by the number of copies sold -- approximately
16 125,000 copies.

17 THE CHAIRMAN: When?

18 THE WITNESS: Per week.

19 THE CHAIRMAN: 125,000?

20 THE WITNESS: 125,000.

21 THE CHAIRMAN: Do you set it
22 at 125,000 copies?

23 THE WITNESS: That is TV Guide.

24 THE CHAIRMAN: What about your volume
25 in relation to all these other periodicals or books
26 or whatever it is that Triangle produces? What
27 is your weekly or monthly volume with Triangle,
28 in terms of business? Would it be \$24 million
29 a year, \$30 million a year?

30 THE WITNESS: I would say approximately



1 \$5 million a year. That is \$5 million billing to
2 the retailers.

3 THE CHAIRMAN: That is Triangle?

4 THE WITNESS: No, that is the total
5 billing.

6 THE CHAIRMAN: I am trying to get
7 at what your relationship with Triangle is in
8 terms of dollars.

9 THE WITNESS: Maybe 10 per cent.

10 THE CHAIRMAN: Maybe 10 per cent?

11 THE WITNESS: Maybe.

12 THE CHAIRMAN: Does the same figure
13 apply to the other markets in which you are
14 distributing?

15 THE WITNESS: Yes.

16 MR. CAMP: Who notified you as to the
17 decision of MacFadden-Bartell?

18 THE WITNESS: I was notified by
19 Al. Traina, he was President of MacFadden-Bartell.

20 MR. CAMP: And he simply told you
21 that he had made a decision to improve his
22 distributorship by new buyers in Kitchener?

23 THE WITNESS: Yes.

24 MR. CAMP: You did not previously
25 discuss the matter with him?

26 THE WITNESS: No, I did discuss
27 it with MacFadden and I did discuss it with some
28 other publishers as well.

29 MR. CAMP: In an effort to get you
30 into Kitchener to take away distributorships from the



1 new operation?

2 THE WITNESS: The proper words are
3 not "take away". The proper words are "better
4 service".

5 THE CHAIRMAN: You solicited them?

6 THE WITNESS: I solicited only that
7 I was moving into Kitchener with Triangle
8 Publications and I felt that Metro Toronto News
9 Company as a whole could do a better job and increase
10 their volume. Increasing their volume is giving
11 better service.

12 MR. CAMP: But you made these
13 solicitations after you had the knowledge that
14 you had no contract in Kitchener?

15 THE WITNESS: Yes.

16 THE CHAIRMAN: How long did it
17 take Triangle to make up their minds, from the
18 time you solicited?

19 THE WITNESS: I never solicited
20 to Triangle.

21 MR. CAMP: I am sorry.

22 THE WITNESS: They gave me their
23 notice approximately three weeks afterwards.

24 MR. CAMP: The contract between
25 a wholesaler and a distributor, is it a matter of
26 a written agreement, a formal contract to undertake
27 to act for him as his wholesaler?

28 THE WITNESS: I have no agreements
29 but I understand there are some written agreements.

30 MR. CAMP: It is another gentleman's



1 agreement?

2 THE WITNESS: Yes.

3 MR. CAMP: And is there a gentleman's
4 agreement as to termination?

5 THE WITNESS: I have never seen it,
6 so I can't really answer.

7 MR. CAMP: But written agreements
8 do exist?

9 THE WITNESS: From what I understand,
10 yes, sir.

11 THE CHAIRMAN: But you have never
12 seen them?

13 THE WITNESS: I have never seen one.
14 Of course, I am in St. Louis. I understand there
15 are some agreements from years back which still
16 operate from day-to-day.

17 MR. CAMP: That seems fair --
18 30 days.

19 THE WITNESS: That is not up to me
20 to decide.

21 THE CHAIRMAN: Tell me, just one
22 final question. What would move you as a prudent
23 businessman to make an offer to someone like Hill
24 that no matter what he paid for a business you would
25 pay him another \$50,000 if you could get it?
26 Did it relate to your anxiety not to have ~~Cosgrove~~
27 involved as a competitor or what was it?

28 THE WITNESS: It was strictly
29 potentially buying another territory. We had
30 London and Sarnia which were out of the question,



1 Hamilton looked out of the question and we were
2 looking to expand our operations.

3 MR. CAMP: We established, Mr. Molasky,
4 I may have forgotten what the gross sales were in
5 Kitchener.

6 THE WITNESS: I just received that
7 figure by hearsay last week which I understand
8 is \$1,300,000.

9 MR. CAMP: You found out it was
10 \$1,300,000 long after you made the offer?

11 THE WITNESS: Yes. I might say
12 the offer was made also because I felt that
13 Mr. Fred O'Brien, Mr. Brian Bramall and Gordon &
14 Gotch and Terry Cosgrove are in business as
15 well as I am. I do not feel that they overpaid
16 their territory and I took their judgment of what
17 they paid for the company.

18 THE CHAIRMAN: You told us you
19 didn't know what they had paid for it.

20 THE WITNESS: I am sure if they
21 were in these circumstances they would offer
22 \$50,000 more than I would pay and it would not
23 be overpaying for a territory.

24 THE CHAIRMAN: Gentlemen, we will
25 adjourn until 2.15 p.m.

26 MR. SEDGWICK: What time, sir, do
27 you propose to arise in the evening?

28 THE CHAIRMAN: Well, bearing in
29 mind the tenacity of counsel and the material that
30 is presented before us we could go on until six or



1 seven but under the circumstances probably four-
2 thirty or a quarter to five, Mr. Sedgwick.

3 MR. SEDGWICK: Bear in mind that
4 I have hardly said a word yet.

5 THE CHAIRMAN: But, of course,
6 Mr. Sedgwick, we will want to proceed until we
7 finish.

8 MR. SEDGWICK: I don't mind sitting
9 until six or so, because I know you would like
10 to conclude my clients today and tomorrow.

11 THE CHAIRMAN: Mr. Molasky will
12 probably be on tomorrow again.

13 MR. SEDGWICK: Yes.

14

15 ---Luncheon adjournment.

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1 --- The hearing resumed at 2.15 p.m.

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3 THE CHAIRMAN: We will proceed
4 again, please. I expect Mr. Camp will be here
5 shortly. Would you proceed, Mr. Holland, with
6 the examination?

7 MR. HOLLAND: Q. Mr. Molasky,
8 I want to get back to Kitchener again.

9 As I understand it you heard from
10 someone of Triangle Publications that you were
11 going to be given the rights to wholesale in the
12 Kitchener area, is that correct?

13 A. Yes.

14 Q. Now, following that, did
15 you approach MacFadden-Bartell to get the
16 distribution rights?

17 A. Yes.

18 Q. And was it as a result of that
19 approach that you took the distribution rights
20 for the Kitchener area away from Hill? ~~_____~~

21 A. Yes. I showed them the
22 type of service we were doing in Toronto
23 and they decided that the way we were increasing
24 the volume and doing a good job in servicing the
25 accounts that they would like to be serviced by
26 the Metro Toronto News Company.

27 Q. And by doing this selling job
28 you took that group of publications away from
29 the purchasers of the Kitchener area?

30 A. I didn't take the publications



Toronto, Ontario

1 away: they asked me to be their distributor.

2 Q. And the effect of their asking--

3 THE CHAIRMAN: You had told us
4 earlier that you had solicited the business. Now,
5 which was it?

6 THE WITNESS: I did solicit.

7 MR. HOLLAND: Q. You solicited
8 the business and as a result of that solicitation
9 and the sales growth in Toronto you took over
10 the district for these publications from the
11 purchasers of the Kitchener area?

12 A. Correct.

13 Q. To whom did you speak at
14 MacFadden-Bartell in connection with this takeover
15 of their distribution?

16 A. Al Traina, and Lou Fusco.

17
18 Q. Where did you see them?

19 A. In Miami.

20 Q. When did you see them in Miami?

21 A. Approximately 24 hours after --

22 Q. When?

23 A. The last week of May.

24 Q. Who else did you approach
25 insofar as the distributors are concerned with
26 relation to Kitchener?

27 A. Everyone on the list.

28 Q. Everyone on the list?

29 A. Yes.

30 Q. We already know the reaction that



1 you got from MacFadden-Bartell. What reaction
2 did you get from the other distributors?

3 A. At that time they made a
4 verbal or a written commitment for the Kitchener
5 area.

6 Q. That they had made a
7 commitment?

8 A. Right.

9 Q. If you had succeeded in your
10 solicitation of these distributors, we suggest
11 to you that you would, in effect, have taken over
12 the whole Kitchener area at no cost?

13 A. That is correct.

14 Q. The area that you had offered
15 to buy just a short time before for \$50,000 more
16 than the Canadian group had paid for it?

17 A. Correct.

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1 Q. Now, let's get down to this
2 meeting in your hotel room at the Inn-on-the-Park
3 on the 10th of June last in the afternoon.
4 Just to refresh our memories, I think we should
5 go over who was there and, as I remember it,
6 you were there, Mr. Romanez, your Toronto manager
7 from Metro News Company was there, Mr. O'Brien,
8 one of the purchasers of Kitchener was there,
9 Mr. McMonigle was there of Metro News Company,
10 Mr. Bramall, one of the purchasers of Kitchener,
11 who comes from British Columbia, was there and
12 Mr. Jim Grubb was also there?

13 A. Correct.

14 Q. Was there anyone else there?

15 A. No.

16 Q. At this time, you had Triangle
17 for that area and you had MacFadden-Bartell for
18 that area?

19 A. Correct.

20 Q. Did you, at that time, tell
21 the Kitchener people, if you can call them that,
22 that is the people who had purchased Kitchener,
23 that if they attempted to come into Toronto or
24 London or Sarnia, the way you had moved into
25 Kitchener, you would raid Ottawa, Hamilton,
26 Brantford, St. Catharines and Vancouver?

27 A. I think that question is
28 misstated.

29 Q. You can answer it yes or no.
30 I am asking you if you said that,



1 or words to that effect?

2 A. I can't answer it yes or no.
3 the way you stated it.

4 Q. Let's break it down a little
5 bit. Was there any mention of your making a
6 raid, or trying to take over Ottawa?

7 A. No.

8 Q. Did you know at that time
9 Ottawa was owned or controlled by Mr. Fred O'Brien's
10 father?

11 A. Yes.

12 Q. And Fred O'Brien was at the
13 meeting?

14 A. Yes.

15 Q. At this meeting, did you make
16 any reference to raiding or trying to take over
17 Hamilton?

18 A. I expressed one thing and one
19 thing only.

20 Q. All right. Let's just deal
21 with Hamilton. Was there mention of taking over
22 Hamilton?

23 A. In those words, no.

24 Q. Was there any mention of raiding
25 Hamilton?

26 A. The only "raid" -- let me
27 express this.

28 Q. Do.

29 A. It was expressed that if they
30 wanted to continue on in Kitchener along with me



1 in Kitchener, we would maintain the Kitchener
2 area. If they came into Toronto, which someone
3 told me they solicited some of the accounts in
4 Toronto, to protect our business, I mentioned to
5 them that I would go into Ottawa, Hamilton and
6 solicit accounts in those territories.

7 Q. Just pausing with Hamilton,
8 Hamilton was owned by Fred O'Brien?

9 A. Yes, and Hamilton was mentioned
10 too.

11 Q. Did you mention Brantford?

12 A. Brantford was mentioned too.

13 Q. Brantford was owned by
14 Fred O'Brien's father?

15 A. Correct.

16 Q. Did you mention St.Catharines?

17 A. Correct.

18 Q. St.Catharines is owned by Mr.
19 Jackson, who is Mr. O'Brien's brother-in-law?

20 A. Correct.

21 Q. Did you mention Vancouver?

22 A. Correct.

23 Q. And Vancouver is owned by
24 Brian Bramall, who was there?

25 A. Correct.

26 Q. Then, if we can just switch
27 to the situation in Hamilton for a minute,
28 earlier in your evidence you mentioned that there
29 were two geographical wholesalers serving
30 Hamilton. I believe that one of them is known



1 as Wentworth News?

2 A. That is right.

3 Q. Is this a small distributor
4 that only distributes TV Guide in the City of
5 Hamilton?

6 A. No.

7 Q. What does it distribute?

8 A. I think they distribute Dell,
9 and I believe at one time Fawcett.

10 Q. Dell and Fawcett?

11 A. Fawcett, yes.

12 Q. Would you explain what you mean
13 by Dell?

14 A. Dell Publications and Dell
15 Publishing Company, and Fawcett Publishing Company.

16 Q. Did they have Triangle Publications
17 or just TV Guide?

18 A. Triangle Publications, I think.

19 Q. I see. Was this just for the
20 City of Hamilton?

21 A. Yes.

22 Q. Was Wentworth News -- who owned
23 Wentworth News, so far as you knew?

24 A. Mrs. Fensky.

25 Q. When did she get Wentworth?

26 A. Before my time.

27 Q. Had the manager or the owner
28 of Wentworth News died shortly before the 10th of
29 June, 1971, to your knowledge?

30 A. I believe so.



1 Q. And was Wentworth News then
2 in the estate at this time?

3 A. Yes.

4 Q. That is the 10th of June, 1971?

5 A. Yes.

6 Q. I suppose it would have been
7 greatly, or would be greatly to the advantage
8 of Mr. O'Brien to pick up Wentworth News if he
9 could, because then he would have the rest of
10 Hamilton.

11 A. I would seem so.

12 Q. Did you say to Fred O'Brien
13 at this meeting that he would not get Wentworth
14 News, but that you would get it?

15 A. Absolutely no. I said I felt
16 I had a good chance in buying Wentworth News.

17 Q. Was this used as a threat at
18 all, in any way?

19 A. Absolutely not.

20 Q. Did you indicate to Mr. O'Brien
21 at this time that you wanted to buy Hamilton,
22 Brantford and St.Catharines, but would not buy
23 them unless you got Kitchener as well?

24 A. It was the other way around.

25 Q. What did you say to him about
26 the purchase of Hamilton, Brantford and St.Catharines?

27 A. They asked me if I was prepared
28 to make an offer to Kitchener News and my answer
29 was no. I expressed to him, the only way I would
30 be interested, was to go back to my father, buy



1 Kitchener News, if I could buy Hamilton, St.
2 Catharines and Brantford.

3 Q. How about Ottawa?

4 A. No.

5 Q. So, in effect, at this time,
6 you had negotiations with them about assigning
7 Hamilton, Brantford, St.Catharines and Kitchener?

8 A. Yes.

9 Q. Insofar as the purchase price
10 for Kitchener was concerned, did you offer them
11 \$50,000 more than they had paid for it?

12 A. I offered it to one of the
13 principals in Miami, Mr. Bill Smith.

14 Q. When was that?

15 A. After Triangle.

16 Q. This would be before the 10th
17 of June?

18 A. Right.

19 Q. Before you got MacFadden-Bartell?

20 A. Correct.

21 Q. And you met Bill Smith down there?

22 A. Right.

23 Q. What offer did you make to him?

24 A. \$50,000 more.

25 Q. At this meeting on the 10th of
26 June, when you had taken away MacFadden-Bartell,
27 what offer, if any, did you make for Kitchener?

28 A. I made no offer.

29 Q. Did you tell the purchasers
30 of Kitchener that the value was down because they



1 had lost two national franchises?

2 A. No. The way the conversation
3 went, I think everyone knew what the score was.

4 Q. That the value was down?

5 A. Right, but I never offered
6 any less money or any more money. There was
7 no offer made.

8 THE CHAIRMAN: What does the
9 witness mean when he says "everybody knew what
10 the score was"?

11 THE WITNESS: I think they had
12 fully recognized that we were distributing
13 Triangle and they realized we were distributing
14 MacFadden, and I think they realized we were
15 interested in servicing the Kitchener area.

16 THE CHAIRMAN: They were in a
17 very vulnerable position, then?

18 THE WITNESS: I would not say
19 vulnerable. You are only vulnerable in the eyes
20 of the beholder. They made a bad business deal

21 MR. HOLLAND: Q. They made a bad
22 business deal?

23 A. In my eyes.

24 Q. Because they lost two American
25 distributors?

26 A. Yes.

27 Q. One of them was as a result
28 of your efforts?

29 A. Yes.

30 Q. Now, how did this meeting end on



1 the 10th of June? Was there a new meeting set
2 up?

3 A. Mr. O'Brien said -- I asked
4 him if he wanted to sell or not, and he said
5 he would tell me the next week. He met with me
6 that night, approximately about 2:00 o'clock
7 in the morning, and stated that he hadn't made
8 up his mind. We were having a social drink.

9 Q. Quite a social drink!

10 A. Quite so. The next thing
11 I knew, I got a call from John Romanez stating ---

12 Q. That was the end of the
13 negotiations?

14 A. Correct.

15 Q. Did you telephone Mr. O'Brien
16 on June 14th and tell him that, in view of the
17 proposed legislation, negotiations were off?

18 A. Correct.

19 Q. May I put it to you, then, in
20 summary, Mr. Molasky, that as of June 14th, 1971,
21 you or your family owned or controlled Metro
22 Toronto News Limited which, in turn, owned half
23 of Metro Toronto News Company?

24 A. Correct.

25 Q. Lambton News Service in Sarnia?

26 A. Yes.

27 Q. Which had closed on the Friday
28 before?

29 A. Right.

30 Q. Western Ontario Distributors



1 Limited of London?

2 A. Yes.

3 Q. Which had also closed on the
4 Friday before?

5 A. Yes.

6 Q. And Upper Canada News Limited,
7 Belleville, which had closed on the 1st of June,
8 1971?

9 A. Correct.

10 Q. And I also, in summary, suggest
11 to you that, as of the 14th of June, 1971, you
12 or your family were involved in negotiations for
13 the purchase of the following Ontario Wholesalers:

14 Kent News Service in Chatham?

15 A. No.

16 Q. Cornwall News Distributors
17 Limited in Cornwall?

18 A. No.

19 Q. Mountain City News Limited in
20 Hamilton?

21 A. No.

22 Q. That was the company owned by
23 Mr. O'Brien. Wasn't that the concern of the
24 meeting of June?

25 A. They were only negotiations.
26 I can hardly say, by talking to a man, if he is
27 willing to sell, there are negotiations in the
28 purchase price.

29 Q. I didn't say that. I said
30 you had negotiations for the purchase. You were



1 interested in the purchase and had had meetings
2 with the principals concerning it and discussing
3 the possible purchase?

4 A. This is probably what I would
5 have said.

6 Q. You had a meeting on June 10th
7 when the whole question was discussed?

8 A. Correct.

9 Q. Bearing that in mind, I will
10 go back over it again. There had been
11 negotiations for Kent News Services in Chatham?

12 A. That is wrong. First of all,
13 when I called up Mr. O'Brien he had
14 a contract with somebody else in Chatham and I
15 can hardly negotiate with a man who had a contract
16 with another person.

17 THE CHAIRMAN: Counsel, we have
18 just had evidence, and it was explicitly clear,
19 that Mr. Molasky was quite prepared to negotiate
20 with Mr. O'Brien -- Mr. Hill in Kitchener, at
21 a time when he had an outstanding contract with
22 the purchasers of his organization. I wonder
23 if Mr. Molasky would reflect on his answer?

24 MR. SEDGWICK: When counsel asks
25 a question and gets an answer, that is that.
26 If I ask a question and my witness says no, I
27 don't think he is entitled to cross-examine.
28 He is bound by his answer. I produced the witness
29 and his answer is no, and that is his answer.

30 MR. HOLLAND: Obviously there



1 was some misunderstanding between myself -- the
2 meaning of the term.

3 THE CHAIRMAN: There is some area
4 of dispute as to interpretation. Please be
5 advised to carry on.

6 MR. HOLLAND: Q. You dealt with
7 Kent?

8 MR. SEDGWICK: He said no.

9 MR. HOLLAND: Q. As of the date
10 June 14th, 1971 ---

11 A. We had no negotiations as such
12 with Kent.

13 Q. As of the date June 14th, 1971, had you
14 had any negotiations with Cornwall News Distributors
15 Limited in Cornwall?

16 MR. SEDGWICK: He answered that
17 question by saying no. It was precisely that
18 question and he said no.

19 MR. HOLLAND: There is a difference
20 in interpretation of the word "negotiation".

21 MR. SEDGWICK: There is merely
22 a difference in the inflection in your voice.

23 THE CHAIRMAN: He had a
24 discussion with these people at some time or
25 another.

26 MR. SEDGWICK: He said that.

27

28

29

30



1 THE CHAIRMAN: He said that some
2 of these were available.

3 MR. SEDGWICK: He said there
4 were no negotiations at that date.

5 MR. HOLLAND: Then let us change
6 the wording.

7 Q. As at that date, had you had
8 discussions concerning a prospect of sale in
9 connection with one Kent News Service in Chatham?

10 A. I told you that before.

11 Q. The answer is yes?

12 A. Yes.

13 Q. With Cornwall News
14 Distributors Limited of Cornwall?

15 A. I answered that before, yes.

16 Q. Well, I am putting this to you
17 in summary.

18 A. I am saying yes.

19 Q. Mountain City News Company
20 in Hamilton?

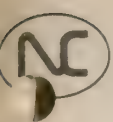
21 A. Yes.

22 Q. Seaway News Company Limited
23 in St. Catharines?

24 A. No.

25 Q. May I pause there;
26 Mr. Molasky, in this conversation on the 10th of
27 June, did you not say that you would buy Kitchener
28 but only if you could get Brantford, St. Catharines
29 and Hamilton as well?

30 A. I told you that before, yes.



1 But the principals and owners of St. Catharines
2 were not at the meeting and I can hardly see how
3 I could have negotiations without the principals
4 being there.

5 Q. General News and Novelty
6 Company, Brantford?

7 A. No, I did not talk to them.

8 Q. Did not Mr. Fred O'Brien
9 manage the company for his father?

10 A. I understand so.

11 Q. But because you did not talk
12 to the father who was not the manager you say you
13 did not have any discussion?

14 A. He was the principal owner,
15 you have stated that before, because I can't
16 negotiate with a manager.

17 THE CHAIRMAN: He didn't have
18 discussions with Mr. O'Brien's father?

19 MR. HOLLAND: No.

20 Q. And, of course, you had
21 had discussions concerning Kitchener News Company
22 Limited in Kitchener?

23 A. Yes.

24 MR. HOLLAND: Mr. Chairman, that
25 finishes the questions I have concerning the
26 Kitchener transactions. Are there any questions
27 that the Commissioners would like to put to the
28 witness? It might be a good time to do it now
29 in connection with that transaction?

30 MR. CAMP: Well, this has really a



1 little more to do with the technique, Mr. Molasky.

2 In the present situation that you now enjoy in
3 Belleville, how do you deliver, how does TV Guide
4 reach the wholesaler or the distributor?

5 THE WITNESS: Would you repeat that,
6 please?

7 MR. CAMP: How does TV Guide, for
8 example, in the instance of Belleville reach the
9 wholesaler from the distributor?

10 THE WITNESS: The Metro Toronto News
11 Company, it is put on their trucks and delivered
12 to the news dealers.

13 MR. CAMP: Individually?

14 THE WITNESS: Yes.

15 MR. CAMP: How is this done in
16 Kitchener?

17 THE WITNESS: The same way.

18 MR. CAMP: Would it have been done
19 any different if you had acquired a position?

20 THE WITNESS: No.

21 MR. CAMP: So, fundamentally what
22 is really happening is that you acquire a territory
23 and service it all from one place?

24 THE WITNESS: That is correct, I
25 think. Mr. Romanez would be more capable of answering
26 that type of question.

27 MR. CAMP: I think this morning, did
28 you give me the Ontario circulation of the daily
29 racing form?

30 THE WITNESS: No.



1 MR. CAMP: Did anyone suggest to
2 you during lunch that perhaps I exaggerated
3 the sales of TV Guide in Canada?

4 THE WITNESS: I was told that the
5 900,000 figure was for all of Canada.

6 MR. CAMP: So, I think Ontario would
7 be something like 500,000?

8 THE WITNESS: Yes.

9 MR. CAMP: Everything in Canada,
10 roughly half of it is in Ontario.

11 THE CHAIRMAN: It depends what eye
12 of the beholder is used.

13 MR. CAMP: To clarify a point
14 arising out of your evidence this morning,
15 Mr. Molasky, the 125,000 figure you cited for
16 TV Guide on your American operation, were you
17 talking about newsstand copy sales or were you
18 talking about income to the company as a result?

19 THE WITNESS: Pierce News Company,
20 New Orleans and Kansas City sales.

21 MR. CAMP: St. Louis, Kansas City
22 and New Orleans?

23 THE WITNESS: 125,000 approximately.

24 MR. CAMP: Out of those three cities?

25 MR. WITNESS: Yes, sir.

26 DR. JEANNERET: With respect to
27 Kitchener I do not have any questions. I have
28 some general questions which I can ask later.

29 MR. CAMP: I had one more to ask
30 Mr. Molasky. Mr. Molasky, I was just curious about



1 the means by which you service all these outfits
2 from here and I assume the newsstand date on
3 which publications are available on the newsstands
4 is the same?

5 THE WITNESS: Correct.

6 MR. CAMP: For example, it would
7 reach all the newsstands in Toronto at the same
8 time?

9 THE WITNESS: Right.

10 MR. CAMP: It would reach all the
11 newsstands in Kitchener at the same time barring
12 weather, and so on?

13 THE WITNESS: Correct.

14 DR. JEANNERET: Within what?

15 THE WITNESS: Within a two-day
16 period.

17 DR. JEANNERET: That is significant.

18 MR. CAMP: I assume this is
19 purely a matter of geography?

20 THE WITNESS: Yes.

21 MR. CAMP: It will be in Toronto
22 newsstands a day earlier, I assume?

23 THE WITNESS: I believe I stated
24 before that Mr. Romanéz would be more capable of
25 answering this question.

26 MR. CAMP: But I assume in the
27 matter of Toronto it would reach the newsstands
28 on the same day in Toronto?

29 THE WITNESS: I assume so, yes.
30 Mr. Romanéz can answer that better than I.



1 THE CHAIRMAN: Just so I can see
2 you, I am interested in the conversation you did
3 have at this June 10th meeting with Messrs. O'Brien
4 and others and my notes indicate that you said
5 they wanted to operate in Kitchener, they had the
6 Kitchener firm which they had bought?

7 THE WITNESS: Yes.

8 THE CHAIRMAN: And this was at a
9 time when Triangle made a decision to ask you to
10 serve and you were serving Kitchener and the other
11 firm of MacFadden-Bartell had given an indication
12 of leaving the Kitchener situation. Are my notes
13 correct that you said that if they want -- that
14 is to say the Kitchener group -- to maintain
15 themselves in Kitchener with you, that would be
16 okay with you under these circumstances, is that
17 what you told them?

18 THE WITNESS: Correct. As I told
19 you before I was advised from certain people
20 that the possibility of Kitchener was mainly limited
21 to the Toronto area.

22 THE CHAIRMAN: How did they come
23 into Toronto if they had nothing to sell from
24 Triangle or MacFadden-Bartell or anyone else?

25 THE WITNESS: They still had
26 publications.

27 THE CHAIRMAN: Which ones do you
28 think they could have brought into Toronto which
29 would be competitive with what you were carrying?

30 THE WITNESS: Curtis.



1 THE CHAIRMAN: Do you carry Curtis?

2 THE WITNESS: We carry Curtis.

3 THE CHAIRMAN: In any event, this
4 is what you told them that as long as they were
5 prepared to live in Kitchener with you and with
6 these new acquisitions of yours in Kitchener
7 that was fine but if they tried in any way to move
8 into these other areas into Metropolitan Toronto
9 or Brantford, St. Catharines, you would move into
10 Brantford, St. Catharines, Hamilton and Ottawa?

11 THE WITNESS: That is correct.

12 THE CHAIRMAN: Does that mean too
13 that that statement of yours was intended to mean
14 that you would take Triangle and MacFadden-Bartell
15 away from them in these places?

16 THE WITNESS: I can't talk for
17 Triangle and I can't talk for MacFadden-Bartell.

18 THE CHAIRMAN: You were prepared
19 to solicit MacFadden-Bartell for Kitchener.
20 Were you prepared to solicit them for St. Catharines,
21 Brantford, Hamilton, Vancouver and Ottawa?

22 THE WITNESS: I think with
23 Triangle and MacFadden-Bartell, if you take every
24 one of those names that is what I was planning to
25 solicit.

26 THE CHAIRMAN: So, you told them if
27 they did this you would do that?

28 THE WITNESS: Yes.

29 THE CHAIRMAN: I take it that what you
30 have told us indicates that at this meeting of



1 June 10th in Kitchener they were disposed to sell
2 to you if arrangements could be worked out?

3 THE WITNESS: There was no offer on
4 June 10th.

5 THE CHAIRMAN: I didn't suggest
6 to you that question. I said that they were disposed
7 to sell to you if you were prepared to buy.

8 THE WITNESS: If Hamilton was
9 disposed to sell.

10 THE CHAIRMAN: Let us be explicit.
11 I was talking about Kitchener. You had a
12 conversation and you said, "They asked if I was
13 prepared to make an offer for Kitchener News.
14 I said I would have to check with my father but
15 we would take it if we could also buy St. Catharines,
16 Hamilton and Brantford". Is that substantially
17 what you said?

18 THE WITNESS: That is correct.

19 THE CHAIRMAN: Perhaps we can go
20 on with the other line of questioning.

21 MR. HOLLAND: Yes.

22 Q. I am going to switch the
23 topic a little bit.

24 MR. SEDGWICK: Is that the end of
25 Kitchener?

26 MR. HOLLAND: That is the end of
27 Kitchener for a while.

28 MR. SEDGWICK: That is a good thing,
29 too.

30 MR. HOLLAND: Q. Mr. Molasky, I want



1 to try and get some sort of percentage figures
2 from you, if I can, and if you can give them to me,
3 on the deduction that is made from the sale price
4 of a magazine along the line of the publisher
5 right down to the ultimate purchaser. If, for
6 example, a magazine goes on the stand at 50 cents
7 a copy here in Toronto, generally speaking, what
8 percentage would the retailer keep?

9 A. 20 per cent on all magazines.

10 Q. And, generally speaking, what
11 percentage would the wholesalers, such as Metro
12 Toronto News Company, keep?

13 A. It is all different. I don't
14 have the breakdown of every publisher by title.
15 Some titles come out and offer 50 per cent discount
16 and some may offer 25 per cent discount.

17 Q. So, you cannot give me any
18 rule of thumb on percentage?

19 A. No.

20 Q. Now, how about the distributors?

21 A. I have no idea what the
22 distributor gets.

23 Q. And have you any idea what
24 the publisher ultimately ends up with on the
25 50-cent final charge?

26 A. I have no idea. I am not a
27 publisher.

28 DR. JEANNERET: Mr. Holland, may
29 I ask, you referred to the wholesaler's margin
30 and Mr. Molasky pointed out that it varies from



1 publisher to publisher. Is there any confusion of
2 terminology here? It seems to me the wholesaler
3 buys from the distributor?

4 THE WITNESS: That is correct.
5 When I said "publisher" I meant to say national
6 distributor.

7 MR. HOLLAND: Q. As I understand
8 it, Mr. Molasky, Metro Toronto News Company in the
9 general Toronto area serves some bookstores and
10 some retail outlets but not others?

11 A. That is right.

12 Q. And would the retailer get
13 a larger cut, if we can call it that, should they
14 deal direct with a distributor or the publisher
15 rather than with Metro Toronto News Company?

16 A. On books, yes.

17 Q. When you talk about books
18 you are talking about paperbacks?

19 A. Right.

20 Q. How about magazines?

21 A. To the best of my knowledge
22 I don't know of any magazine sold directly except
23 Family Circle and Woman's Day.

24 Q. Then, let us go to paperback
25 books. Can you give me the percentage figures,
26 the final retail price, broken down between the
27 publisher, the distributor, the wholesaler, the
28 retailer and the ultimate consumer?

29 A. As I said before, every
30 national distributor or publisher has a different



1 price schedule. My price schedule to a retail
2 concern is 30 per cent fully returnable. There
3 are also small accounts which are very costly to
4 service and they just get 20 per cent. This is
5 a rule of thumb throughout the country of Canada
6 and also in the United States.
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1 Q. Would you explain these
2 percentages for us a little bit? You say 30
3 per cent, that means that they get 30 per cent
4 off the market retail price?

5 A. Correct.

6 Q. And in return for that you
7 distribute the books, the paperbacks to the
8 retailers?

9 A. Correct.

10 Q. And also in return for that,
11 you will take the returns from the retailer,
12 that is, the books that have not been sold?

13 A. Correct.

14 Q. You take them back at cost?

15 A. Correct.

16 Q. And then you mentioned 20 per
17 cent and I didn't follow your explanation very
18 well.

19 A. There are two prices on books. If
20 an account spends \$10 a week in books, we allow
21 money to send a truck over there, they are given
22 a 20 per cent discount. If that account sells
23 \$50,000 a year in books, we give him a 30 per
24 cent discount.

25 Q. And is that across the line,
26 30 per cent across the line?

27 A. Across the line.

28 Q. No matter what arrangement
29 you have with the distributor or the publisher?

30 A. Correct.



1 Q. You have already indicated
2 to us that some bookstores or retail outlets
3 do not deal through Metro Toronto News Company?

4 A. Correct.

5 Q. How do they get their paperbacks?

6 A. They buy them direct from the
7 publishers, through the national distributor or
8 from the publisher.

9 Q. I see. So they cut out the
10 North American distributor and they cut out the
11 Ontario geographical wholesalers, they buy direct
12 from the publisher?

13 A. Correct.

14 Q. And what do they get off, do
15 you know?

16 A. As a rule of thumb I would
17 say 40 per cent discount.

18 Q. 40 per cent?

19 A. Correct.

20 Q. So it would seem clear to me
21 it would be to the advantage of a retailer if
22 he could, to buy direct from the publisher and
23 get a 40 per cent discount as opposed to buying
24 from Metro Toronto News Company, for example,
25 and getting only a 30 per cent discount?

26 A. Yes, that is true as far
27 as discount. It is not true as far as dollars
28 in the bank account at the end of the year. There
29 is a service that we do for these accounts. We
30 carry a large inventory. If they buy direct



1 it might take two or three weeks to get Love Story.

2 It would take 2 or 3 weeks to get Love Story back.

3 Q. It takes 2 or 3 weeks to get
4 it from the publisher?

5 A. Correct.

6 Q. From you they get it ---

7 A. 24 hours.

8 Q. Does that apply to any
9 magazine pretty much, or well recognized paperbacks
10 that Metro Toronto News, for example, would provide
11 24 hours service?

12 A. I can't pinpoint it. For the
13 most part, yes.

14 Q. And you keep a large stock, then?

15 A. Correct.

16 Q. Now, if the proprietor of a
17 retail outlet, for example, a bookstore in Toronto,
18 needs service by Metro Toronto News Company,
19 wishes to change away from Metropolitan Toronto
20 News Company and buy direct from the publisher,
21 is this an easy thing to do?

22 A. I have never had that happen.

23 Q. You have experience in the
24 industry, I believe?

25 A. Let me say this: In St. Louis,
26 as well, there have been many accounts that have
27 bought direct. So I assume it is rather easy.

28 Q. Do you think that a publisher
29 or distributor that supplies Metro Toronto News
30 Company, would turn around and supply a bookstore,

1 for example, in Toronto, just because that
2 bookstore has at that time decided to order
3 through Metro Toronto News Company?

4 A. I would assume yes.

5 Q. You have not, in your experience,
6 run across any problems in connection with
7 switching over from a geographical wholesaler
8 direct to a publisher or distributor?

9 A. Like I said, I am not a publisher
10 and I am not a national distributor. This is
11 their decision.

12 THE CHAIRMAN: I think he is saying
13 he doesn't know. He cannot say what follows in
14 this practice.

15 DR. JEANNERET: He might have a
16 position as a wholesaler on the question, they
17 switch, though.

18 MR. HOLLAND: Q. It would not be to
19 the advantage of an organization such as yours,
20 of course, to have a switch made by any one of
21 your customers, that is, with the customer
22 purchasing direct?

23 A. If I was not giving the
24 customer the service or the books that they
25 desired, I would assume he would go direct and
26 it would be my loss.

27 DR. JEANNERET: What about discount
28 being the only differential?

29 THE WITNESS: Like I said before,
30 we are a service company and if I could provide



1 better service and more dollars in the till at
2 the end of the year, it is going to help in keeping
3 that account.

4 MR. HOLLAND: Q. With regard to
5 paperbacks, does that include university textbooks
6 that are not bound with hardcovers?

7 A. No.

8 Q. Does Metropolitan Toronto
9 News Company distribute softcovered textbooks
10 for use in schools or universities in Ontario,
11 to your knowledge?

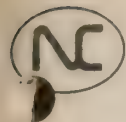
12 A. I would think this percentage
13 would be very minor.

14 MR. HOLLAND: These are all the
15 questions on this aspect of the matter, Mr. Chairman.

16 DR. JEANNERET: Mr. Molasky, may
17 I ask you to what extent is your selection of
18 materials that you handle -- I guess I am thinking
19 very largely of paperbacks here, because they
20 are representing a very wide range of publishers --
21 to what extent is it based purely on merchandising
22 considerations, that is to say, on profitability?
23 To what extent is it based on selection?

24 THE WITNESS: I believe I would
25 leave that up to our management in Toronto, John
26 Romanez or Johnny McMonigle, or our book department
27 in St. Louis, separate book management in Kansas
28 City, New Orleans and St. Louis.

29 DR. JEANNERET: You mean there
30 might be policy considerations in addition to the



1 question of profitability?

2 THE WITNESS: I have no policy. Mr.
3 Romanez has complete supervision of Metro Toronto
4 News Company as to what he does. Everything sells
5 at a discount.

6 DR. JEANNERET: Going to this question
7 of differential and discount, I would like to ask
8 you, and perhaps this will be something we will
9 have to ask Mr. Romanez: How might Canadian
10 publications -- I am thinking largely of paperback
11 publications -- come to your attention or the
12 attention of your wholesale company, and under
13 what circumstances might you include them in your
14 merchandise that is being handled by your news
15 company? Would this be something you would
16 delegate too?

17 THE WITNESS: Generally, yes.
18 He is free to order any type of books he wants.

19 THE CHAIRMAN: Mr. Romanez, you
20 had better get in the bull pen and get warmed up.

21 DR. JEANNERET: Speaking as a
22 wholesaler and, again in relation to your service
23 that you are referring to of booksellers, do you
24 know what your policy is with respect to ordering
25 for specific titles in mass market paperback
26 series when you don't have them in stock, but
27 what is your policy?

28 THE WITNESS: Again I refer to
29 Mr. Romanez.

30 DR. JEANNERET: When they are not



1 yet published?

2 THE WITNESS: They are brought to
3 our attention and we put them out.

4 DR. JEANNERET: Do you report
5 back to the customer on specific titles ordered?

6 THE WITNESS: Well ---

7 DR. JEANNERET: When they order
8 specific titles?

9 THE WITNESS: Generally not.

10 DR. JEANNERET: Do you require
11 minimum orders of the accounts you handle?

12 THE WITNESS: We feel, if any
13 retailer wants to buy one magazine, one novel,
14 we will service that account. It is our duty
15 and the national distributor's as well as the
16 retailer's.

17 MR. CAMP: So that, in effect,
18 if your Toronto wholesaler were approached by
19 a distributor or publisher of a Canadian pocketbook,
20 paperback, he would, himself, make the decision
21 as to whether or not you would carry that and
22 service his retail accounts with them, or is it
23 the policy of your company that such a decision
24 should be made in the home office?

25 THE WITNESS: There is no policy
26 made in the home office. Everything is discussed
27 --- when you say policy ---

28 MR. CAMP: In this particular
29 regard?

30 THE WITNESS: No. There are no



1 discussions. If you asked me right now what
2 publication is going out tomorrow, I can't tell you.

3 MR. CAMP: No one in the home office
4 would know?

5 THE WITNESS: No.

6 MR. CAMP: So that the reason,
7 one could say the paucity of Canadian paperback
8 material on the newsstands would be the result
9 of a decision made in Canada by your firm in
10 Toronto?

11 THE WITNESS: Correct.

12 THE CHAIRMAN: This is a very
13 interesting line. I hope I have got the answer
14 you have given. This fellow that was going to
15 be in the bull pen might have to answer some of
16 these questions a little more explicitly.
17 Are you telling us that the titles and the number
18 of titles, any one title that appears on paperbacks,
19 that appears on the racks in cigar stores and
20 drugstores and other places that your firm serves
21 in Metropolitan Toronto, for example, that all the
22 selections of these paperbacks as to titles,
23 ordering of them and everything else, is done
24 in Toronto?

25 THE WITNESS: Correct.

26 THE CHAIRMAN: How long has this
27 been done?

28 THE WITNESS: January.

29 THE CHAIRMAN: Is that a policy
30 decision you have made?



1 THE WITNESS: Yes. We have had
2 our management up here in the past two and a half
3 years, show up physically in the warehouse. When
4 John Romanez was hired, he was told at that time,
5 my exact words, "This is your ball game".

6 THE CHAIRMAN: Speaking of ball.
7 So this is since January?

8 THE WITNESS: Right.

9 THE CHAIRMAN: The selection of
10 book titles is really in his hands?

11 THE WITNESS: Correct.

12 THE CHAIRMAN: We also find the
13 decision as to whether or not the Canadian book,
14 which has to be defined, but books published
15 in Canada by Canadian authors, written by Canadian
16 authors, it is going to be his decision as well,
17 as to whether that book is used in your system?

18 THE WITNESS: Correct.

19 THE CHAIRMAN: Do you know how
20 many such books are in the system at the moment,
21 if any?

22 THE WITNESS: I have no idea.

23 THE CHAIRMAN: You don't know?

24 MR. SEDGWICK: Mr. Romanez has
25 a list.

26 THE CHAIRMAN: He has everything.
27 (Laughter)

28 What was the practice before January
29 of 1971 in terms of selecting titles?

30 THE WITNESS: To some degree it would



1 be Robert Bernstein who is not longer with our
2 company.

3 THE CHAIRMAN: I am almost tempted
4 to ask you who is?

5 MR. CAMP: Mr. Romanez! (Laughter)

6 MR. SEDGWICK: I have to make a
7 phone call which is urgent. Mr. Ridout will look
8 after my interests in my absence.

9 THE CHAIRMAN: Pretty good excuse.

10 DR. JEANNERET: With reference to
11 problems in warehousing, I suppose you run into
12 problems of inventory. You were referring to
13 problems in the warehouse. Is this problems
14 of inventory?

15 THE WITNESS: That could include
16 loose inventory.

17 DR. JEANNERET: Is this a large
18 problem in your paperback operation?

19 THE WITNESS: Yes.

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1 Please inform me, it is always protected and
2 a very high turnover too so good inventory is
3 not really a major consideration with you?

4 THE WITNESS: But the lack of
5 supervision is and loose inventory can be picked
6 up and walked out the door, too.

7 DR. JEANNERET: I see what you
8 mean now, it is like stock-taking.

9 THE WITNESS: Yes.

10 THE CHAIRMAN: Mr. Sedgwick had
11 to leave the chamber and I have to go by notes.
12 Let us go back to the question I asked: What
13 was the practice before January, 1971 in connection
14 with the selection of titles for the Canadian
15 market?

16 THE WITNESS: At that time our
17 General Manager felt if we had people in each
18 area of the wholesale distribution business we
19 could keep more controls and sell more merchandise.

20 MR. CAMP: Your General Manager
21 told you this?

22 THE WITNESS: Yes, he is no longer
23 with us. At the time I myself became General
24 Manager we decided it was to our best interests
25 to sell the most merchandise if each company was
26 run by itself and had their own bookmen or
27 salesmen and since January this has been the policy
28 of our company.

29 MR. CAMP: So, in New Orleans,
30 St. Louis, Toronto, they were all emancipated



1 at the same time?

2 THE WITNESS: That is correct.

3 MR. CAMP: That would mean, then,
4 that the local managers involved would have available
5 in order for them to make the choice of books they were
6 going to stock fundamentally your lists?

7 THE WITNESS: Yes.

8 MR. CAMP: They would have nothing
9 else?

10 THE WITNESS: It is 100 per cent
11 true in the States but it is not 100 per cent
12 true here because of Canadian publications. We
13 carry very few Harlequin books because they don't
14 sell. In Toronto we carry very largely Harlequin
15 books because it is No. 1 as far as Canada is
16 concerned. I think at this time I should say this.
17 We had a complete saturation test on Harlequin
18 last year to see how many Harlequin books we sold.

19 MR. CAMP: Here or there?

20 THE WITNESS: Here in Toronto because
21 they did sell up here and did not sell down in
22 New Orleans, St. Louis or Kansas City so every
23 area is treated differently. There are books
24 that are sold in New Orleans that we cannot sell
25 in St. Louis. There are books that are sold in
26 Toronto that we cannot sell in St. Louis.

27 MR. CAMP: Do you service in the
28 United States very many university bookstores?

29 THE WITNESS: Yes, sir.

30 MR. CAMP: This is a basic part of your



1 business?

2 THE WITNESS: Yes, sir.

3 MR. CAMP: Do you service them with
4 magazines and books both?

5 THE WITNESS: Primarily books.

6 MR. CAMPS: Primarily books?

7 THE WITNESS: Yes.

8 MR. CAMP: On an exclusive basis,
9 that is to say, with other publishing houses,
10 whatever distributors you represent they have to
11 take those books from you?

12 THE WITNESS: No, there are many
13 bookstores in St. Louis that do buy direct.
14 In fact our largest university does buy direct.

15 MR. CAMP: That you also service?

16 THE WITNESS: On a limited scale.

17 THE CHAIRMAN: On the list
18 Capital Distributors, do you in Canada handle
19 any paperbacks, Capital Distributors Canada?

20 THE WITNESS: This was brought to my
21 attention yesterday.

22 THE CHAIRMAN: What was?

23 THE WITNESS: Capital Distributors.
24 We carry only publications that are fast selling
25 books and we carry the ones we believe we can sell
26 up here and the ones we can sell in St. Louis.
27 Kansas City and New Orleans.

28 THE CHAIRMAN: The witness doesn't
29 seem to have any difficulty in establishing that
30 in his own mind. In any event, I just asked you about



1 Capital and you gave me a very interesting "capital"
2 answer and I asked you whether your firm handled
3 or got any kind of supply from Capital?

4 THE WITNESS: I assume we do with
5 many more people than are shown on your blackboard.

6 THE CHAIRMAN: Just answer about
7 Capital.

8 THE WITNESS: I am not completely
9 aware of it in Ontario.

10 THE CHAIRMAN: You were aware of it
11 yesterday because someone drew it to your attention.
12 I wondered on what you got informed yesterday
13 concerning Capital?

14 THE WITNESS: I was alarmed about
15 pornography in books. Some of Capital's
16 publications evidently get a stench and I was
17 told that we did not carry any of these books.

18 THE CHAIRMAN: You don't carry any?

19 THE WITNESS: No.

20 THE CHAIRMAN: That is your
21 understanding and Mr. Romanetz can amplify that?

22 THE WITNESS: Right.

23 THE CHAIRMAN: What means does your
24 company use, if any, to ensure that the standard
25 you set exists, that you don't want to carry books
26 which are, in your words, pornographic, whatever
27 you mean, and I think I have some idea of what
28 you mean? What means does your company take to
29 screen out and ensure that at least to your own
30 standards, whatever they may be, you do not carry



1 pornographic material in Canada?

2 THE WITNESS: We deal only with the
3 major publishers and that concern is not there.

4 THE CHAIRMAN: I am asking you
5 whether your firm in Canada does anything itself
6 in this regard or if it just takes whatever the
7 distributor, any one of those that you buy from,
8 hands to you and distributes it?

9 THE WITNESS: No, we order the
10 books that we feel will sell best. There is no
11 way in the world that we can take every paperback
12 published and read it word for word to determine
13 whether it is bad.

14 THE CHAIRMAN: I am not asking
15 you whether one should do this: I am asking what
16 you do if anything in this connection?

17 THE WITNESS: Again I will say
18 I will let Mr. Romanez answer it.

19 THE CHAIRMAN: Well, you are
20 the commander-in-chief of this expedition and
21 I would like to know --

22 MR. SEDGWICK: Mr. Chairman, again
23 he doesn't know. I canvassed this question with
24 Mr. Romanez and Mr. Romanez told me what he does.
25 He does it on his own initiative and he does it
26 locally and he does it, as Mr. Molasky said, in
27 the light of what he knows about the local market.
28 I don't think it is fair to ask this witness to
29 give an answer which would be nothing but a guess.

30 Mr. Romanez is, I believe, informed



1 on these matters.

2 THE CHAIRMAN: You are telling
3 us that, Mr. Sedgwick, on behalf of your client.
4 He is an executive officer of this organization
5 and fully involved in this organization and you
6 are saying he cannot answer this question.

7 MR. SEDGWICK: Of course he can't.
8 The paperbacks published are in the hundreds of
9 thousands.

10 THE CHAIRMAN: I am asking him
11 quite clearly on policy.

12 MR. SEDGWICK: The policy is not
13 to read pornographic material if, in their view,
14 it is pornographic material. I might say I have
15 appeared in a great many pornographic cases
16 from the Supreme Court down and I am not able to
17 tell you what is obscene. The Supreme Court
18 is not able to tell me and I don't see why
19 Mr. Molasky should be put on the stand to
20 say what, in his view, is obscene or what is
21 pornographic. I don't know. It is a subjective
22 decision. You would have to look at each
23 book and you make a decision and your decision
24 may well not be mine. What it has to do with this
25 Commission, I do not know, I really don't know
26 why this Commission need be concerned about the
27 distribution of obscene literature. It seems
28 to be a matter that concerns the police.

29 THE CHAIRMAN: I would refer you to
30 the terms of reference of the Commission.





1 MR. HOLLAND: Mr. Chairman, surely
2 what we are interested in here is in finding
3 out who, if anyone, checks the material before it
4 goes out.

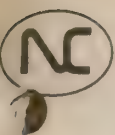
5 THE CHAIRMAN: That is the whole
6 point. It has escaped Mr. Sedgwick but that is
7 what I meant.

8 MR. SEDGWICK: I have said that
9 Mr. Romanez has that responsibility, Mr. Molasky
10 lives in St. Louis --

11 MR. HOLLAND: Surely all Mr. Molasky
12 has to say is, "I have delegated that responsibility
13 to Romanez".

14 MR. SEDGWICK: He has said it ten
15 times.

16 DR. JEANNERET: Let me ask a
17 question that has to do with the other side of
18 this thing and it may help us to understand this
19 system of distribution a little better. What
20 kind of communications are open to retailers, from
21 the retailers' standpoint, that is from the
22 retailer to the wholesaler or from the retailer
23 conceivably to the distributor? I suspect there
24 is none. What are the interfaces, what are the
25 distributors here and retailers--almost exclusively
26 through their representatives, where do the
27 representatives fit in here between these various
28 tiers of the distribution system that allows some
29 feedback then from the bottom? Just for our
30 information would you explain this to us?



1 THE WITNESS: Would you repeat that?

2 DR. JEANNERET: The question is
3 as between the retailer and the Ontario geographical
4 wholesaler, what is the nature of the feedback
5 communication, to whom does the retailer speak?
6 Can the retailer ever speak to a distributor,
7 can he ever speak to the publisher?

8 THE WITNESS: I am sure there are
9 telephone lines to the publishers.

10 DR. JEANNERET: I mean in the
11 ordinary course of events you are servicing
12 very, very closely these retail ranks, one way or
13 another, you are in there in person, but very often,
14 as I understand it, you are making the value
15 judgments as to what is to be put up and I
16 am sure the retailer in many cases is very glad that
17 you are doing this.

18 THE WITNESS: We do not put up
19 wherever we decide to put up. The retailers
20 decide which shall be put up in their racks.
21 They ask for our advice and we give our advice
22 but if we feel we should put up 25 magazines
23 all moving books and they recommend two new books
24 and give us the titles of them, you will find
25 that most of them get lists from Metro Toronto
26 News Company of titles they have requested and
27 that is what they receive, nothing more and nothing
28 less.

29 DR. JEANNERET: Mr. Camp was asking
30 a question, for example, about college stores where



1 the needs are specific, very widespread and in
2 relatively large quantities and the trend is entirely
3 away from textbooks toward wide-ranging reading
4 lists as we know but the college store manager is
5 going to want, presumably, 50 copies of this and
6 10 copies of that and 13 copies of the other.

7 Now, if you don't have these titles --
8 and this was the purpose of one of my earlier
9 questions -- what sort of a report back does the
10 retailer get and from whom and what can he do
11 about it?

12 THE WITNESS: We send out what
13 we have in the house, we then put through a re-
14 order, we re-order the book and 99 per cent of the
15 time, if he wants 10 books we order 25 books.

16 DR. JEANNERET: In other words, you
17 are saying you would expect the regional retailers
18 over whom you have control to operate a back order
19 system?

20 THE WITNESS: Yes.

21 MR. CAMP: I hesitate to get
22 back into this again, but just on a point of
23 clarification, if you please.

24 In regard to what you have in your
25 mind as to pornography, pornographic publications, did
26 ~~this~~ relate purely to a Canadian situation or did
27 this relate to your whole operation?

28 THE WITNESS: The whole operation.

29 MR. CAMP: Each regional manager is
30 given the effective judgment as to pornography?



1 THE WITNESS: And where the laws
2 are different as well.

3 MR. CAMP: And sometimes St. Louis
4 would purchase a tale which the Toronto
5 man would not be interested in?

6 THE WITNESS: Right.
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1 MR. HOLLAND: Q. Can you tell
2 me whether or not your organization here in
3 Ontario, and I include Metro News Company here,
4 receives special prices from North American
5 distributors or publishers that are better than
6 the prices received in Ontario by other Ontario
7 geographical wholesalers?

8 A. I don't know what the other
9 prices are to other wholesalers.

10 Q. Then they may or may not?

11 A. They may or may not.

12 Q. Then how does Metro Toronto
13 News Company, for example, negotiate the price,
14 for example, for TV Guide for Triangle Publications?

15 A. I think there is a price set,
16 the same way as all publications. Those prices
17 are what the wholesaler looks up to.

18 Q. From the answer, I gather there
19 is one price for the whole industry for TV Guide?

20 A. In all publications.

21 Q. From that I gather that your
22 organization in Ontario would have no price
23 advantage over any other Ontario geographical
24 wholesaler?

25 A. I don't know what other wholesalers
26 receive in prices.

27 Q. But you have already said, for
28 example, that TV Guide is a fixed price for all
29 wholesalers in the industry?

30 A. It is a fixed price to Metro



1 Toronto News Company.

2 Q. But can you tell us that TV
3 Guide is being sold at the same price, for example,
4 in Chatham or Cornwall?

5 A. I would assume that TV Guide
6 is being sold for the same price there.

7 Q. But there is no negotiation
8 between your organization in Ontario and the North
9 American distributors on the special prices?

10 A. I didn't answer that either.
11 I said -- you asked me a question. If we get
12 better prices. The prices I get maybe are the
13 same prices of every other wholesaler. There are
14 special price concessions, mainly because of
15 service, because of operations we get. For
16 example, family reading centres we build at our
17 expense and the publishers are willing to pay
18 for a portion of this business. If I am getting
19 a better price in Windsor, Kitchener, I am not
20 aware of it. All I am concerned with is what
21 our company gets, what it can live with.

22 Q. Is there any discount for volume?

23 A. No.

24 MR. HOLLAND: Mr. Chairman, Mr.
25 Commissioners, those are all the questions I have
26 of this witness.

27 DR. JEANNERET: It might be
28 helpful, by way of general information, if you
29 could just make a comment on the so-called
30 mass market paperbacks. We have been told it

1 is fair, but is it fair to say that the dividing
2 line between the so-called mass market paperbacks
3 and paperbacks as such, is getting fuzzier and
4 fuzzier? This we certainly have observed. What
5 is your own observation in this area? The mass
6 market paperback used to be priced at 95 cents,
7 or something of this nature, and now it is almost
8 twice that price. Is that a fair statement?

9 THE WITNESS: I would say
10 inflation has set in on magazines as well. I
11 would say yes.

12 DR. JEANNERET: I just want to
13 revert briefly to this question of profitability
14 which, as you say, is a consideration at the
15 regional wholesalers's level. We will talk about
16 that later. To the extent that profitability
17 influences your decision as to what to carry
18 in St. Louis, for example, I suppose this might
19 mean a smallish sale of an expensive periodical
20 or paperback, or whatever it may be, in preference
21 to a somewhat larger sale of a very, very low-
22 priced item, perhaps TV Guide, for example. Is
23 that not so? It is profitability rather than
24 gross?

25 THE WITNESS: It is still gross.

26 DR. JEANNERET: It is still gross
27 in dollars.

28 THE WITNESS: Well, I ---

29 DR. JEANNERET: It is just for
30 information.



1 THE WITNESS: It is hard for me
2 to break down what does Triangle contribute
3 to Metro News Company and what does Curtis
4 contribute to Metro News Company? Who is to
5 say what makes money and what doesn't make
6 money? I think you have got the wrong impression.
7 We have a profitability, but it is based upon
8 retail. If they don't sell publications, those
9 retailers are not going to carry magazine racks
10 or novels. They are more concerned with their
11 profitability because if they don't make a dollar,
12 they don't sell magazines for their health.
13 Every retailer governs what we put on that rack.

14 DR. JEANNERET: But given your
15 control of the geographical area, as far as
16 wholesaling is concerned, the retailer has not
17 many options about the organization with whom
18 he is going to deal normally. Normally he has
19 no options. I know there are two or three little
20 exceptions.

21 THE WITNESS: For the most part,
22 yes. This is true in the United States and Canada.

23 DR. JEANNERET: I am sure it is.

24 MR. CAMP: You mentioned, Mr.
25 Molasky, other business interests, but I wonder if
26 there are any companies in the complex of your
27 organization, which produce or sell other merchandise
28 to the same outlets which you serve with your
29 magazines through your wholesaling operations?
30 Is there other merchandise apart from printed material



1 that you, or companies related to your company,
2 sell?

3 THE WITNESS: On a very limited
4 basis. Postcards.

5 MR. CAMP: Postcards?

6 THE WITNESS: I think we are
7 out of the postcard business right now.

8 MR. CAMP: Not that you know of?

9 THE WITNESS: I would say key
10 chains, souvenirs of Canada. What we sell them
11 for and what we buy them for, I have no idea.

12 MR. CAMP: Is there any association
13 between the principals of Triangle and principals
14 of your enterprise -- I think you mentioned the
15 Daily Racing Wire? Can you explain that?

16 THE WITNESS: This happened a
17 long time before I was even born. This is hard
18 for me to explain. All I know is from the last
19 five years. It has taken a great change.
20 Concepts have changed. What happened prior
21 to myself coming into the business, my grandfather
22 and Annenburg, or anyone else, it has never
23 been discussed with me. I have heard it but
24 never in detail and I think it is -- the question
25 really has no bearing ---

26 MR. CAMP: I don't even know what
27 a Daily Racing Wire is.

28 THE WITNESS: I don't know either.

29 MR. CAMP: There being no law
30 against -- this is a hypothetical question, I



1 suppose --- would you still proceed in your
2 interests, to acquire further wholesale accommodations
3 in Ontario?

4 THE WITNESS: In Ontario? At
5 this time ---

6 MR. CAMP: Let us say in Canada,
7 not Ontario, but in Canada?

8 THE WITNESS: We have no plans
9 of expanding or buying any other wholesale
10 operations in Ontario or Canada.

11 THE CHAIRMAN: I am going to ask
12 probably the last question. I think you will
13 take the message back to your father that you
14 have done well on behalf of the family interests.
15 I want to say, in asking this question, the
16 last question I put to you, Capital Distributors,
17 you said something about pornographic and your
18 counsel drew to my attention subsequently,
19 pornography, you thought, was not part of our
20 terms of reference. I must be careful of how
21 I ask you this. In any event, it seems that
22 you started off in Janaury of this year making
23 certain changes in your management group in
24 Canada, is that correct?

25 THE WITNESS: In Canada and the
26 U.S.

27 THE CHAIRMAN: Canada is our
28 particular concern and you started off in January?

29 THE WITNESS: Right.

30 THE CHAIRMAN: In January,



Toronto, Ontario

1 according to our evidence, you made your first
2 approach to Mr. Bryan in Cornwall, you thought Mr.
3 Bryan was interested in selling. Do you recall
4 that evidence?

5 THE WITNESS: Yes.

6 THE CHAIRMAN: Subsequently, there
7 seems to be a rather heavy pattern of activity
8 on your part with relation to potential acquisitions
9 and to acquisitions. Why was it that you seemed
10 to take -- why was it you decided to attempt
11 to expand in Ontario?

12 THE WITNESS: It was not just
13 in Ontario. I say openly here, I had negotiations
14 with various cities in the States, eight cities.
15 The reason Ontario was brought up was for several
16 reasons. I read several newspapers very closely,
17 the construction, the population here and I
18 built -- I am 24 years old, 20 years in the future
19 Ontario is going to be a highly-populated area.
20 Where there are people, there are sales of magazines.
21 The economics of buying up here were right. It
22 was not looking to get a word that was used against
23 us -- a monopoly of Ontario. As negotiations
24 for Windsor were \$25,000 apart - if we were looking
25 for a monopoly in Ontario, I guess we would
26 have paid \$25,000 for it. I would have tried to
27 buy Chatham and Cornwall. To say we are
28 looking to grab up whatever we could is a false
29 statement. We were looking at many companies
30 and we picked out spots, the same way as you



1 buy pieces of real estate. You look at several
2 pieces of real estate and buy one piece. There
3 is no doubt in any of our minds that these are
4 is going to be very profitable.

5 THE CHAIRMAN: We will adjourn
6 for about 15 minutes.

7
8 ---Recess
9

10 THE CHAIRMAN: Mr. Sedgwick,
11 do you wish to ask ---

12 MR. SEDGWICK: I have only two
13 or three questions, sir. I will be very brief.
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1 EXAMINATION BY MR. SEDGWICK:

2
3 Q. Mr. Molansky, would you be
4 good enough to look at the Exhibit, which is
5 Exhibit 2, and headed "Distributors". I looked
6 at it and had the impression they may be listed
7 according to their importance. They certainly
8 are not listed alphabetically. Could you tell
9 the Commission, please, looking at that list,
10 which, in dollar volume is the number one
11 distributor?

12 A. Curtis.

13 Q. That is the one towards the
14 bottom, is that right?

15 A. Yes.

16 Q. I am still speaking of dollar
17 volume related to your Toronto operation. Which
18 would be the second one?

19 A. I would say Select Magazines.

20 Q. Could you rank the third?

21 A. Probably Dell Publishing.
22
23
24
25
26
27
28
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30



1 Q. And then the fourth?
2 A. Triangle.
3 Q. They rank about fourth, is that
4 correct?
5 A. Yes.
6 Q. How about the fifth?
7 A. I would say Independent.
8 Q. And sixth?
9 A. I think International.
10 Q. And seventh?
11 A. MacFadden-Bartell.
12 Q. And what would the eighth
13 be?
14 A. Gordon & Gotch, probably
15 eighth.
16 MR. CAMP: Mr. Sedgwick, it would help
17 me if I could understand what the question is he
18 is answering.
19 MR. SEDGWICK: In dollar volume,
20 how do these distributors rank insofar as his
21 operation Metro is concerned.
22 Q. Is that correct?
23 A. Yes.
24 Q. You say that Curtis
25 is No. 1?
26 A. Yes.
27 Q. And comparing Curtis --
28 and I think you said this -- comparing Curtis
29 with Triangle Publications which publish this TV
30 Guide, what would their relative importance be?



1 economies of distribution -- is there any particular
2 reason why an organization which has its headquarters
3 in Toronto has some advantage? What I am thinking
4 of is what I am told and that is a great many of
5 the large chains are in Toronto and you can make
6 one deal which covers the whole distribution
7 throughout Ontario, is that so?

8 A. That is correct.

9 Q. And by the large chains,
10 which chains would you have in mind?

11 A. I would say Dominion Stores,
12 Loblaw Stores, Steinberg's, Shopper's Drug.

13 MR. CAMP: Beckers.

14 THE WITNESS: Beckers, we are now
15 installing family reading centres in Beckers.
16 I am sure there are many others.

17 MR. SEDGWICK: Q. So that if
18 you approach whoever the buyer is in Toronto he
19 is in a position to deal for their whole Ontario
20 chain, is that right?

21 A. Correct.

22 Q. And does that give you a
23 distributional advantage in the sense that you save
24 money?

25 A. Well, in a sense, if the
26 program was a success in Toronto, our service
27 would continue and they would not have to deal with
28 four or five different wholesalers.

29 MR. SEDGEWICK: That is all for me,
30 thank you.



1 Mr. Chairman, would it be convenient
2 if Mr. Ridout were called at this juncture?

3 The reason I mention it is in connection with those
4 deals which were closed on the 11th of June,
5 although the agreements spoke of a closing date
6 of June 30th or earlier, Mr. Ridout made the
7 arrangements to close, he made them with the
8 solicitors on the other side and I thought it might
9 be helpful if the Commission had his evidence now
10 because it would follow sequentially the evidence
11 of Mr. Molasky.

12 How do you feel about that,
13 Mr. Holland?

14 MR. HOLLAND: Mr. Chairman, with
15 respect, if my friend wishes to call Mr. Ridout
16 as his witness I will be delighted if he would do
17 so.

18 I would suggest, however, that
19 witnesses that I have available be called first.
20 There is some more evidence, I believe, that will
21 be called dealing with this early closing date
22 that I expect to be led by me and I would have
23 thought that it would be better if Mr. Ridout
24 gave his evidence as Mr. Sedgwick's witness
25 after all of this evidence was before the
26 Commission.

27 MR. SEDGWICK: With that I agree.
28 I thought we had heard all we were likely to hear.

29 MR. HOLLAND: Not entirely.

30 MR. SEDGWICK: Very well, then.



1 THE CHAIRMAN: There are one or
2 two questions I would like to ask your witness
3 arising out of the questions you propounded.

4 MR. SEDGWICK: Certainly.

5 THE CHAIRMAN: Do I take it, Mr. Mol-
6 asky that it is either your intention or you
7 have other active contracts or that you are
8 negotiating with Dominion, Loblaws, Shopper's
9 Drug Mart, Steinberg's, for an exclusive position
10 with them for the supply of paperbacks and
11 periodicals through those chains?

12 THE WITNESS: In the territories
13 that we are now serving.

14 THE CHAIRMAN: Your counsel, I
15 thought, led you in connection with the whole
16 of Ontario. What is your intention -- only
17 within the areas that you are serving?

18 THE WITNESS: I think when my counsel
19 said the whole of Ontario it was strictly stating
20 one reason why it was a benefit through the
21 area of the Metro Toronto News.

22 THE CHAIRMAN: Have you made any
23 arrangements with Dominion Stores in connection
24 with the supply to them?

25 THE WITNESS: Only on a local
26 basis.

27 THE CHAIRMAN: Is that Metropolitan
28 Toronto?

29 THE WITNESS: Yes.

30 THE CHAIRMAN: What about Belleville,



1 have you made arrangements in Belleville?

2 THE WITNESS: I think Bob McMonigle
3 who is sales manager would have the answer to that.

4 THE CHAIRMAN: Would he also have
5 the answer to the question that you would attempt
6 to if you could, tie up the whole of the Dominion
7 Stores chain for Ontario, if it were at all possible?

8 THE WITNESS: At this time absolutely
9 no.

10 THE CHAIRMAN: Why?

11 THE WITNESS: We are only interested
12 in serving the territories that we are now servicing
13 in. If it came down to whether they wanted to buy
14 merchandise from your warehouse in Toronto, the
15 same way I stated before, I would not refuse an
16 account one copy and I certainly would not refuse
17 the Dominion many copies of books.

18 DR. JEANNERET: This is an important
19 commentary on Mr. Sedgwick's question to you.
20 Where you sell the chain in Toronto you are
21 interested only in selling it and serving it in
22 those geographical areas that you are operating in?

23 THE WITNESS: When we sell a chain
24 to handle magazines on such a program we are also
25 selling all other wholesalers throughout Canada.
26 We are selling their products as well.

27 DR. JEANNERET: I almost understand
28 you. Will you just explain that?

29 THE WITNESS: Well, for example, when
30 we sold Loblaws at Metro Toronto News Company's



1 expense, we gave a cocktail party for all the
2 managers of Loblaws throughout Canada. As
3 a direct result we got family reading centres in
4 Loblaws and many other wholesalers benefited.

5 DR. JEANNERET: Geographic
6 territories would be respected, in other words,
7 in this arrangement, generally speaking?

8 THE WITNESS: Yes. I believe some
9 of the wholesalers were also asked to come up as
10 our guests.

11 THE CHAIRMAN: What is a family
12 reading centre, what is its purpose?

13 MR. SEDGWICK: I will show you a
14 picture of one.

15 MR. CAMP: Mr. Molasky is very
16 well informed of this and we may not need
17 Mr. Romanez.

18 THE CHAIRMAN: I take it you are
19 informed then for the purpose of supplying the
20 racks to Loblaws or Dominion and directly servicing
21 them but you would only do so throughout the
22 areas you serve?

23 THE WITNESS: Yes, and we would
24 assist any other wholesaler in building these racks.

25 MR. SEDGWICK: This is a picture
26 of a rack. As the Chinese say, one picture
27 is worth a thousand words. There is the thousand
28 words.

29 THE CHAIRMAN: What you have
30 produced through your counsel is a photograph of a



1 rack set up, if you will, and on the left-hand
2 side are racks of paperback books. It is
3 Food City Family Reading Centre and on the right-
4 hand side are racks of periodicals. This is the
5 service then that you supply?

6 THE WITNESS: At our expense.

7 THE CHAIRMAN: Now, I want to, if
8 I can, continue with this to this extent: If
9 Dominion want to have a service of this kind
10 at some place that you do not serve, for example,
11 Ottawa, are you prepared to offer that kind of
12 service to them, if they want it?

13 THE WITNESS: No.

14 THE CHAIRMAN: Are you prepared
15 to supply them with the books and periodicals if
16 they were to pick them up from you in Metropolitan
17 Toronto and take them themselves?

18 THE WITNESS: I don't think I could
19 discriminate against anyone for coming into
20 our place and buying magazines on a wholesale
21 basis.

22 THE CHAIRMAN: Would the distributors
23 discriminate against a seller who wanted to buy
24 the periodicals or books, do you think?

25 THE WITNESS: No.

26 THE CHAIRMAN: They only sell to
27 certain people, do they not, in your market?

28 THE WITNESS: That is right,

29 DR. JEANNERET: This is a fine
30 example of buying around.



1 MR. CAMP: You have employed this
2 elsewhere, I gather?

3 THE WITNESS: We have had it in
4 St.Louis for five years.

5 MR. CAMP: I expect it is very
6 profitable?

7 THE WITNESS; Yes.

8 MR. CAMP: What you do is, you
9 supply the magazines and rack them, put them on
10 and take them off?

11 THE WITNESS: What we do is this:
12 We got out to the account, talk to the managers
13 and the home office. We offer a custom-made
14 family reading centre.

15 MR. CAMP: In your experience
16 with these racks, is there any particular area
17 in the rack that is advantageous over other
18 positions in the rack?

19 THE WITNESS: No, the larger
20 magazines are lying down in a flat pile.

21 MR. CAMP: You mean sideways
22 9 by 12 as opposed to 7 by 10?

23 THE WITNESS: Correct. As I said
24 before, depending upon what the local store or
25 stores desire to have.

26 MR. CAMP: You would supply them with
27 the magainzes they wanted or conversely you would
28 not be likely to supply them very long with magazines
29 they didn't want and couldn't sell?

30 THE WITNESS: That is right.



1 MR. CAMP: But really your employee
2 or representative, Mr. Molasky, would arrange the
3 shelves?

4 THE WITNESS: There is no set rule.
5 Every account is treated separately.

6 MR. CAMP: That is not part of the
7 service?

8 THE WITNESS: Yes, we put up novels,
9 we do not put up magazines.

10 MR. CAMP: I understand the picture
11 is worth a thousand words.

12 THE CHAIRMAN: It would take a
13 thousand words to explain it.

14 MR. CAMP: I was just looking at
15 the picture at the Food City Family Reading Centre
16 and I have not been able to find one Canadian
17 publication which is racked, with its back to the
18 front of the picture.

19 MR. SEDGWICK: My eyesight wasn't
20 good enough.

21 THE CHAIRMAN: Do you have written
22 contracts with Dominion, Loblaws, Food City,
23 Shopper's Drug Mart and Steinberg's to supply the
24 kind of installation shown on Exhibit 10?

25 THE WITNESS: No.

26 THE CHAIRMAN: Is there any condition
27 you lay down in supplying this service that any
28 one of these chains, Dominion, Loblaws, et cetera,
29 permit only your line of paperbacks and periodicals
30 to be displayed for sale in your particular outlets?

---EXHIBIT NO. 10: Photograph of Family Reading
Centre in Food City.

1 THE WITNESS: No.

2 THE CHAIRMAN: To this extent, to
3 your knowledge, do many of them carry other
4 products, other paperbacks or periodicals?

5 THE WITNESS: For example, Woman's
6 Day and Family Circle.

7 MR. CAMP: That is a store publication.

8 THE WITNESS: They are put in on
9 the racks we furnish in the stores.

10 THE CHAIRMAN: We are talking about
11 not an in-store publication, but something outside,
12 other wholesalers.

13 THE WITNESS: No, it has never
14 happened, I don't know.

15 THE CHAIRMAN: It has never happened?

16 MR. CAMP: Roughly speaking, do
17 you agree, a store manager who is selling groceries
18 wants to make reading material available to his
19 customers and, therefore, he wants your service?

20 THE WITNESS: They have buyers.
21 This is their job and what they are paid for,
22 to get the most turnover on that rack.

23 MR. CAMP: The supermarkets have
24 bookbuyers?

25 THE WITNESS: That is correct.

26 MR. CAMP: He buys from the
27 catalogue or buys off list?

28 THE WITNESS: I believe we may
29 have one of them here.

30 MR. CAMP: No wonder groceries are



1 so expensive.

2 THE CHAIRMAN: Mr. Romanez, when
3 he is in the bull pen, I take it will be able to
4 tell us about any changes you might require
5 from time to time or any publishers of periodicals
6 in Canada, in other words, what the margins are
7 that you will expect from time to time. I daresay
8 Mr. Romanez will be able to answer that?

9 THE WITNESS: Yes.

10 MR. CAMP: Do you act as wholesaler
11 for any Canadian distributors?

12 THE WITNESS: We are a national
13 distributor for many Canadian publishers.

14 MR. CAMP: Let me be more specific,
15 magazine publishers, periodical publishers?

16 THE WITNESS: Yes.

17 DR. JEANNERET: He says they
18 are national distributors. To clear up the
19 terminology, what do you mean?

20 THE WITNESS: North American
21 distributors. We are North American distributors
22 in Canada.

23 MR. CAMP: Is that a separate
24 company? You are both a distributor and a
25 wholesaler?

26 THE WITNESS: That is right.

27 MR. CAMP: For certain Canadian
28 publications.

29 THE CHAIRMAN: For what publications?

30 THE WITNESS: Could I have Mr.





1 Romanez answer that?

2 MR. CAMP: You don't know?

3 DR. JEANNERET: Have you any
4 public plans to go into retailing?

5 THE WITNESS: At the moment, no,
6 not in Canada, that I know.

7 THE CHAIRMAN: Thank you very
8 much. We appreciate your coming.

9 MR. HOLLAND: I notice it is now
10 22 minutes past 4:00. The next witness I intend
11 to call is John Romanez. However, his evidence
12 may take a little time. I would think that,
13 subject to the views of the Commission, it might
14 be a good time to adjourn.

15 THE CHAIRMAN: I think we can
16 concur with the proposition at this time to
17 adjourn. We will meet again tomorrow morning
18 at 10:00 o'clock.

19
20 ---Adjournment

21

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ONTARIO

Government
Publications

ROYAL COMMISSION ON BOOK PUBLISHING



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APPEARANCES:

R. E. Holland, Q.C.

Commission Council

A. O'Donnell

Commission Council

Joseph Sedgwick, Q.C.,)
and)

P.H.H. Ridout, Q.C.)

for Metropolitan Toronto
News Company & Affiliates.

Hearings held at 252 Bloor Street,
West, Toronto, Ontario, July 14, 1971.

This transcript has not been edited,
corrected or revised by the
Commissioners, but may subsequently
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TORONTO 1

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Toronto, Ontario,
July 14, 1971.

---The hearing commenced at 10.00 a.m.

THE CHAIRMAN: Now, ladies and gentlemen, we will commence the second day of the hearings. Mr. Holland, do you wish to speak to procedure this morning?

MR. HOLLAND: Yes, Mr. Chairman, I would like to call John Romanez.

JOHN ROMANEZ, Sworn.

EXAMINED BY MR. HOLLAND:

Q. Where do you reside, Mr. Romanez?

A. Toronto.

Q. Are you a Canadian citizen?

A. Yes, I am.

Q. And what is your present occupation?

A. General Manager, Metro Toronto News Company.

Q. And how long have you been General Manager?

A. Since February 20th, 1951.

Q. What was your occupation before that?

A. General Sales Manager and General Manager of Montreal News.

Q. What are the gross annual sales



1 of Metro News Company?

2 A. \$10,400,000, approximately.

3 Q. You would be familiar with the
4 geographical area serviced by Metro News Company?

5 A. Yes, I am.

6 Q. Mr. Romanez, I have a crayon
7 here. Perhaps you would be kind enough to mark
8 in on Exhibit 3 the area serviced by Metro Toronto
9 News Company? I believe these are within two miles
10 of North Bay, is that correct?

11 A. We do go up in these areas
12 but there are only a few accounts in here, what
13 we call galley. The bulk of our business is right
14 around this little area here.

15 THE CHAIRMAN: Would you stand
16 just to the side a little, Mr. Romanez, so we
17 can see?

18 THE WITNESS: This would be the
19 bulk of our business, I would say about 90 per cent
20 of our business would be right over here and
21 the balance in this area would be approximately
22 10 per cent and even 10 per cent would be high.

23 MR. HOLLAND: Q. But would you
24 indicate the extent of the area? You actually
25 distribute to within two miles of North Bay.
26 I have a road map here which would help you
27 identify that. Would you then sketch in the area
28 that you actually do service from the Metro Toronto
29 News Company?

30 A. We have the dealer in this



1 area over here. I have a complete set of dealer
2 guides here which you can check through. We only
3 have the odd dealer through here and the other
4 ones, just one there happened to phone for magazines.

5 THE CHAIRMAN: Mr. Romanez, I wonder
6 if you can help us because we are the ones who
7 really should be hearing this and we are not
8 getting this at all.

9 THE WITNESS: We may have one dealer
10 up over here and in these areas over here we always
11 have a few galleys here.

12 THE CHAIRMAN: What type of dealers?

13 THE WITNESS: Galley dealers, mail
14 dealers. Accounts we mail out magazines to in a
15 package. They send their own orders, they
16 tell us what they want and we mail it out to them.
17 Actually we are losing money on this area by
18 mailing out.

19 MR. HOLLAND: Q. Mr. Romanez,
20 is "this area" that you indicate which were there
21 serviced by galley dealers, are any other
22 wholesalers servicing that area?

23 A. This, I couldn't tell you.
24 There may be on the fringe line. I know previously
25 Belleville was servicing some and London was
26 servicing some in these areas in here. It is
27 not a cut and dried territory.

28 Q. Now, would you look at the
29 area I am now indicating on the map where there
30 seems to be a gap. Actually does Metro Toronto News



1 now link up with London to Western Ontario
2 distributors?

3 A. Yes, we do.

4 Q. Then, would it be correct to
5 colour that part also in pink?

6 A. I would say the odd accounts
7 again, it is not solid. It is very sparse. This
8 area over here would be solid and these areas over
9 here would be very sparse (indicating). These
10 ones I have marked here are sparse areas.

11 Q. And then all of them down
12 here to Chatham, do you through London join the
13 Chatham area?

14 A. On the fringe.

15 Q. Again, you have the galley
16 dealers there?

17 A. Yes.

18 Q. Would you mark that, please?

19 A. Yes.

20 THE CHAIRMAN: Mr. Romanez, looking
21 at that map would you say that Metro Toronto News
22 Limited, with the exception of the Kitchener market,
23 which it is now participating in in any event,
24 that really from London and Sarnia and the area
25 shown on Exhibit 3 in red straight east, including
26 Metropolitan Toronto and running over to Belleville
27 and north up to the Bruce Peninsula is totally the
28 area of Metro Toronto News and its affiliate
29 companies, would you say that?

30 A. Yes, I would.



1 Q. Really, what is left therefore
2 is Brantford, Hamilton, St. Catharines, the
3 Niagara Peninsula, Chatham and Windsor and as well
4 Kingston, Cornwall and Ottawa, along the southern
5 edge, is that right?

6 A. That is right.

7 THE CHAIRMAN: Have you any idea
8 what percentage of the market your operations cover
9 now in southern Ontario?

10 THE WITNESS: No.

11 THE CHAIRMAN: Thank you.

12 MR. HOLLAND: Q. Now, looking at
13 Exhibit 4 which is a map of northern Ontario, does
14 Metro Toronto News Company or any of its associated
15 companies service any of that area?

16 A. No.

17 Q. Now, when did Metro Toronto
18 News Company take over distribution of Triangle
19 Publications to the Kitchener area?

20 A. May 1st.

21 Q. May 1st, 1971?

22 A. 1971.

23 Q. And at that time were you
24 aware that the Kitchener area or the Kitchener
25 News Company Limited had been sold?

26 A. At that time, yes.

27 Q. When did you first hear of
28 this sale?

29 A. April 20th or 21st, I am not
30 quite sure.



1 Q. How did you hear of the
2 sale?

3 A. I believe it was on a Friday
4 morning.

5 Q. How did you hear of it?

6 A. On Friday morning some
7 publishers' representatives came to our office and
8 informed us that they had heard that Kitchener
9 was sold.

10 Q. Who were the people who came
11 to your office?

12 A. I don't recall, there were
13 quite a number of them. We have up to 15 or 18
14 publishers' representatives in our offices daily.
15 I can't recall now who told me that.

16 Q. What did you do when you heard
17 of the sale?

18 A. I called Mr. Molashy.

19 Q. In St. Louis?

20 A. In St. Louis.

21 Q. And this would be April 20th
22 or April 21st, 1971?

23 A. Yes.

24 Q. Anyway it was a Friday?

25 A. Yes.

26 Q. And what did he say to you
27 when you spoke to him on the telephone and advised
28 him of this sale?

29 A. He was very surprised.

30 Q. Did he express anything other



1 than surprise?

2 A. Not that I can recall. He
3 was very surprised, particularly at Mr. Cosgrove
4 as one of the -- as General Manager. At that time
5 all we knew was the General Manager.

6 Q. And why did that surprise
7 him?

8 A. I imagine because Mr. Cosgrove
9 was my predecessor.

10 Q. And did you know the identity
11 of the other purchasers?

12 A. No, I didn't.

13 Q. So, the only name that you
14 knew was Mr. Cosgrove?

15 A. Yes.

16 THE CHAIRMAN: Was the expression
17 one of surprise at Mr. Cosgrove or would you describe
18 it in any other way?

19 THE WITNESS: I imagine mainly
20 surprise.

21 MR. HOLLAND: Q. Was he upset?

22 A. Possibly, I couldn't say.

23 Q. Did he appear to be annoyed?

24 A. I couldn't say.

25 Q. Was any bad language used?

26 A. Absolutely not.

27 Q. He just expressed surprise?

28 A. Yes.

29 Q. That his ex-manager had bought
30 into an adjoining area?



1 A. Yes.

2 Q. Now, when did Metro Toronto News
3 take over distribution of MacFadden-Bartell
4 Publications in Kitchener?

5 A. July 6th, 1971.

6 Q. Now, Mr. Molasky told us
7 yesterday, as I remember his evidence, that he
8 had solicited that distributor. Did you assist
9 in that solicitation?

10 A. No.

11 Q. Mr. Molasky also told us
12 yesterday as I remember that he had solicited
13 all the other North American distributors or most
14 of them. Did you assist in that solicitation?

15 A. Not at all.

16 MR. CAMP: Were you aware that they
17 were being solicited?

18 THE WITNESS: Yes, I was.

19 MR. CAMP: You were told by whom?

20 THE WITNESS: Mr. Molasky.

21 MR. CAMP: When?

22 THE WITNESS: After I heard the TV
23 Guide franchise was gone.

24 MR. HOLLAND: Q. How did you know they
25 had the TV Guide?

26 A. I had a call from Mr. Dick
27 Northorp, one Circulation Manager on, I believe, it
28 was Friday, the 20th or so of April that they were
29 to be effective in Kitchener on May 1st.

30 Q. Did you agree?



1 A. Yes.

2 Q. Did you speak to Mr. Molasky
3 before you agreed?

4 A. I called Mr. Molasky and
5 informed him and he said yes, go ahead.

6 Q. And then you phoned Mr. Northorp
7 back and told him you could do it, is that right?

8 A. Yes.

9 Q. Is it unusual for one
10 geographical wholesaler to start to take over the
11 distribution for a North American distributor
12 in somebody else's district?

13 A. Not at all.

14 Q. Not unusual?

15 A. No.

16 Q. Can you give us any other
17 example when this was done in Ontario?

18 A. In Ontario, I can't.

19 Q. Then, I suggest to you it
20 would be a bit unusual if you can't give me another
21 example in Ontario?

22 A. I have only been in Ontario
23 a few months.

24 THE CHAIRMAN: Ask him about Quebec,

25 MR. HOLLAND: Q. Is it usual
26 in Quebec?

27 A. Yes, it is.

28 THE CHAIRMAN: This was a period,
29 therefore of one week between the time that you
30 informed Mr. Molasky of the Kitchener sale and it



1 was one week later on which you had the call from
2 Northorp. What did Northorp say to you, in general
3 terms when he called? Did he say, "Good morning"
4 or "Good afternoon"? What did he say to you?

5 THE WITNESS: He said his office
6 had informed him that Triangle Publications would
7 not be distributed in Kitchener and he wanted to
8 know if we could feasibly deliver through our
9 agency. I said, yes we could.

10 MR. CAMP: Didn't he know where
11 Kitchener was?

12 THE WITNESS: Yes, I do.

13 MR. CAMP: Didn't he know?

14 THE WITNESS: Yes.

15 MR. CAMP: And you called Mr. Molasky
16 to tell him that Triangle had sold the TV Guide?

17 THE WITNESS: Yes.

18 MR. CAMP: He was surprised when
19 you told him about TV Guide?

20 THE WITNESS: He didn't say anything.

21 MR. HOLLAND: Q. Did he appear to
22 know about it?

23 A. Quite possibly.

24 THE CHAIRMAN: Did he or did he not
25 appear to you to have known about it in advance,
26 before you informed him?

27 THE WITNESS: Mr. Lichtenberg
28 may have contacted Mr. Molasky. Mr. Molasky did
29 state that Mr. Crocker had contacted him.

30 MR. CAMP: Mr. Holland, could you



1 straighten that out for me?

2 MR. HOLLAND: Q. As I understand it,
3 following this telephone conversation with the
4 Toronto representative of Triangle, you then
5 telephoned Mr. Molasky in St. Louis?

6 A. Yes.

7 Q. And you told me that it
8 appeared to you that very possibly he already
9 knew about the suggested arrangement?

10 A. Yes.

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Q. What did he say to you which indicated to you that he had knowledge of the suggested arrangement?

A. All he said to me was "Do your best to get TV Guide into the Kitchener area".

Q. He expressed no surprise at all about this new arrangement?

A. No.

Q. And it appeared to you that he already knew about the suggested arrangement?

A. Very possibly, yes.

Q. Did it occur to you that he knew the suggested arrangement?

A. I never thought of it. Very possibly.

Q. In retrospect?

A. Very possibly.

MR. CAMP: I would like to know how it was distributed in Kitchener prior to this.

MR. HOLLAND: Q. How was TV Guide distributed in the Kitchener area prior to this?

A. Through Kitchener News.

Q. Which is the company which was being sold?

A. Yes.

MR. CAMP: Where did it come from?

THE WITNESS: Triangle Publications, shipped from their Toronto office to Kitchener.

MR. CAMP: From Toronto to Kitchener by truck?



1 THE WITNESS: By truck.

2 MR. CAMP: How did you deliver it
3 there?

4 THE WITNESS: By truck.

5 MR. CAMP: So it made no difference.

6 DR. JEANNERET: The effect of
7 this change, however, would have been to give
8 you an entry into all the Kitchener accounts,
9 retailers wishing to sell TV Guide and that would
10 be pretty well all of them, on a weekly basis,
11 I presume?

12 THE WITNESS: Yes.

13 DR. JEANNERET: This has been
14 changed in relationship to the direct connection
15 and the ultimate recap.

16 MR. HOLLAND: Q. So at this point
17 really, by the first of June in the Kitchener
18 area, you had TV Guide and the other publications
19 of Triangle Publications, and you also had the
20 publications of MacFadden-Bartell?

21 A. July 6th.

22 Q. As of July 6th?

23 A. Yes.

24 THE CHAIRMAN: I want to ask this
25 question at this point -- it is going to be
26 difficult, Mr. Romanez, because you find you will
27 be -- the question occurs to me. I take it
28 that you had no qualms, if you will, about taking
29 TV Guide west to serve Kitchener retailers directly
30 from Metropolitan Toronto, even though you knew



1 that Kitchener News was in existence and had
2 had this contract for some time? Is that right?

3 THE WITNESS: That is right.

4 THE CHAIRMAN: I take it, therefore,
5 you would have no qualms if TV Guide were to
6 ask you to serve any other area that does not
7 belong to you, for whatever reason, whether Mr.
8 Molasky, or someone, might make an arrangement
9 with TV Guide -- we don't know how these things
10 happen, but suppose it did happen that TV Guide
11 was to be distributed by you for Chatham and
12 Windsor, or any other place, you would have
13 no qualms about delivering it into those areas
14 at all, would you?

15 THE WITNESS: Not at all.

16 THE CHAIRMAN: I see.

17 MR. HOLLAND: Q. As of the
18 2nd of June you had two -- the 6th of July
19 you had two North American distributors in the
20 Kitchener area?

21 A. Yes.

22 Q. And one of those included
23 TV Guide, which is the prime seller, as I understand
24 it?

25 A. Yes.

26 Q. Did you make -- we heard
27 that Mr. Molasky solicited the other distributors
28 in the Kitchener area. Did you at Metro News
29 Company, make any other effort to gain further
30 entry into the Kitchener area?



1 A. None whatsoever.

2 MR. CAMP: When you were told
3 about TV Guide by Mr. Northrop, did he say TV
4 Guide specifically, or did he say TV Guide and
5 all the other publications?

6 THE WITNESS: He said Triangle
7 Publications.

8 MR. CAMP: How many publications
9 is that?

10 THE WITNESS: Two major ones and
11 quite a few secondary ones. There are about
12 18 to 20 publications. I am not sure of the
13 exact amount.

14 MR. CAMP: Have you a copy of
15 their full list there?

16 THE WITNESS: Yes. You have the
17 same list, I believe.

18 DR. JEANNERET: One of the last
19 things Mr. Molasky told us yesterday -- a lot of
20 very valuable information -- was that his firm
21 was a national distributor for certain publications
22 as well, of course, as what some companies.
23 The publications for which you are a national
24 distributor, do they include any important items
25 and would you have continued to sell those in
26 Kitchener, or would you have handled Kitchener
27 on behalf of those periodicals directly?

28 THE WITNESS: We continued to
29 sell Kitchener on those directly.

30 DR. JEANNERET: You always had?



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THE WITNESS: Yes.

DR. JEANNERET: Would you normally distribute those to the regional wholesalers?

THE WITNESS: Yes.

DR. JEANNERET: But not in the Kitchener area, so you already had contact with Kitchener?

THE WITNESS: No, I am sorry. Through Colonial Kitchener was distributing in those areas and we just continued in this period through Colonial.

DR. JEANNERET: Therefore, Kitchener News is actually receiving through Colonial, their magazines for which you are the national distributor. Does that include any paperback books?

THE WITNESS: Mainly.

THE CHAIRMAN: Mr. Holland, this is going to be difficult right now.

Mr. Romanez, following the question that I put to you, that answer you gave, you would not have any qualms, you are skilled in this whole industry. Is it not correct that if there was an agreement made in the United States between the distributors and on Exhibit 2, they are all in the United States with the exception of one, if there was an agreement made there between the principals or the officers of those companies, the major ones, and, for example, Pierce News Company, as they obviously are with



1 regard to Triangle and all the other firms,
2 is it not quite possible that a decision could
3 be made in the United States which would provide,
4 in effect, the ability to Metro News, or Mr.
5 Molasky's intereststo have a complete, if you
6 would, monopoly over the whole of Ontario?

7 MR. SEDGWICK: Surely, Mr.
8 Chairman ---

9 THE CHAIRMAN: I will ask the
10 questions, Mr. Sedgwick.

11 MR. SEDGWICK: To ask questions
12 you should ask question, with due respect.

13 THE CHAIRMAN: With due respect,
14 I know a question when I want to put it ---

15 MR. SEDGWICK: So do I. The
16 speech you just made is not a question: It was
17 a speech.

18 THE CHAIRMAN: It was a question.

19 MR. SEDGWICK: I don't see that ---

20 THE CHAIRMAN: We have been
21 asked to do this and it was a very simple question.

22 MR. SEDGWICK: I didn't know a
23 question could occupy so long a space of time.

24 THE CHAIRMAN: That is most
25 unfortunate. Answer the question.

26 THE WITNESS: First, that is a
27 very complicated question.

28 THE CHAIRMAN: Mr. Reporter, would
29 you repeat the last question, please?

30



1 THE REPORTER: (Reading back):

2 "Mr. Romanetz, following the
3 question that I put to you, that
4 answer you gave, you would not
5 have any qualms, you are skilled
6 in this whole industry. Is it not
7 correct that if there was an
8 agreement made in the United
9 States between the distributor
10 and on Exhibit 2, they are all
11 in the United States with the
12 exception of one; if there was an
13 agreement made there between the
14 principals, or the officers of those
15 companies, the major ones, and, for
16 example, Pierce News Company, as they
17 obviously are with regard to
18 Triangle and all the other firms,
19 is it not quite possible that a
20 decision could be made in the
21 United States which would provide,
22 in effect, the ability to Metro
23 News, or Mr. Molasky's interests,
24 to have a complete, if you would,
25 monopoly over the whole of Ontario?"

26 THE WITNESS: It is possible, but
27 not likely.

28 MR. CAMP: How long have you been
29 in this business?

30 THE WITNESS: 23 years.



1 MR. CAMP: So you know something
2 from your experience. We know the history of Ameri-
3 can News, in the United States.

4 THE WITNESS: I have worked with
5 them.

6 MR. CAMP: Do you remember when
7 Julius Garfinkle took it over and re-
8 arranged the discount rates for all the distributors?
9 What happened as a result of that?

10 THE WITNESS:

11 MR. CAMP: The publishers got
12 together and broke the monopoly, didn't they?
13 They established a whole network of independent
14 wholesalers?

15 THE WITNESS: Independent whole-
16 salers existed long before the deal with American
17 News Company.

18 MR. CAMP: There is an example
19 whereby the distributors, if you like, and/or
20 the publishers got together and established their
21 own operations in order to discriminate against
22 a particular wholesaler and it was effective,
23 was it not?

24 THE WITNESS: I think it was
25 the opposite of what you are saying. American
26 News Company was a monopoly, it could not have
27 existed as a monopoly.

28 MR. CAMP: But it does prove
29 they have the leverage and the power to affect
30 markets and to affect wholesalers. They can break



1 or make a wholesaler?

2 THE WITNESS: Or the retailer
3 can break a wholesaler also.

4 MR. CAMP: A retailer?

5 THE WITNESS: Very easily, by
6 not buying from the wholesaler, a group of retailers.

7 MR. CAMP: In effect, this matter
8 is an historic example whereby publishers and
9 distributors, either in association with wholesalers
10 or by establishing their own wholesale operations?

11 THE WITNESS: It is very possible.

12 MR. HOLLAND: Q. Getting back
13 to Kitchener, Mr. Romanez, was any effort made
14 by Metro-Toronto News Company to solicit the
15 retailers for publications other than those
16 carried by Triangle and McFadden-Bartell?

17 A. For family reading centres
18 only.

19 Q. And was it suggested in this
20 solicitation that if the retailer took this
21 family reading centre which, as I understand it,
22 was the shelving arrangement supplied, that this
23 would eliminate having to buy from Kitchener
24 News Company?

25 A. Yes.

26 Q. I am showing to you a submission
27 from Metro News Company to Zeher in Kitchener,
28 dated March 3rd, 1971. Can you identify that?

29 A. Yes, I can.

30 Q. Is that such a solicitation?



1 A. Yes.

2 Q. If you will look at page 2,
3 does that solicitation indicate that, by accepting
4 the solicitation it would eliminate being serviced
5 by two separate suppliers?

6 A. Yes.

7 Q. Giving you a complete full line
8 supplied through one source?

9 A. Yes.

10 Q. And does it, therefore,
11 indicate you were trying to raid Kitchener and
12 take over the whole area? That is Metro News
13 Company.

14 A. We were soliciting chain
15 stores.

16 MR. HOLLAND: May that be the
17 next Exhibit?

18 THE CHAIRMAN: That will be
19 Exhibit No. 11.

20

21 ---EXHIBIT NO. 11: Submission from Metro News
22 Company to Zeher, Kitchener,
dated March 3, 1971

23

24 MR. HOLLAND: Q. And did you
25 have any arrangements in Toronto with any of
26 the chain stores for the supplying of publications
27 and paperbacks?

28 A. Through Kitchener?

29 Q. In Toronto, first, in the

30 Toronto area did you supply, for example, Loblaw



1 and Dominion stores?

2 A. Certainly.

3 Q. Did you solicit those companies
4 to get their business in Kitchener?

5 A. Very possibly, yes.

6 Q. And can you tell me any other
7 chain store you solicited in order to get ---

8 THE CHAIRMAN: Does he know or
9 does he not?

10 THE WITNESS: This would be handled
11 by my sales manager, general sales manager.

12 MR. HOLLAND: Q. What is his name?

13 A. Robert McMonigle.

14 Q. Of your personal knowledge
15 do you know of any chain stores that were solicited
16 to get their business in the Kitchener area?

17 A. Yes, I do.

18 Q. What stores?

19 A. Solicited to get their business?

20 It actually improved delivery to Kitchener.

21 Q. What stores were those?

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1 A. Dutch Boy. The rest of them
2 you will have to ask Mr. McMonigle.

3 Q. And did you get any acceptances
4 to these solicitations?

5 A. No, we stopped solitation in
6 that area.

7 Q. When?

8 A. The middle of June.

9 Q. That would be when this Act
10 came before the Legislature?

11 A. Yes.

12 Q. And why, then, did you stop
13 soliciting in the area?

14 A. We didn't know exactly what
15 the Act was about. We felt it was better to find
16 out just how the Act affected us.

17 MR. CAMP: You are talking about the
18 proposed legislation?

19 THE WITNESS: Exactly.

20 MR. HOLLAND: Q. And, is it your
21 intention at the moment to continue or to resume
22 soliciting business in Kitchener from retailers?

23 A. Very possibly, yes.

24 Q. Is it or isn't it?

25 A. Well, economically when we
26 have trucks going into the Kitchener area with
27 TV Guide and if we can just load it instead of
28 just publications of MacFadden it would be much
29 better for us to go in there with a whole line of
30 magazines. It is not worth going in with just one



1 line, as Mr. Molasky stated.

2 THE CHAIRMAN: I wonder whether
3 it could be put to the witness if it was uneconomic
4 to make this kind of an operation in the first
5 place what might be the reason for taking on the
6 TV Guide?

7 THE WITNESS: It is not feasible to
8 go in with the TV Guide right now but we are not
9 getting the maximum payload out of our trucks.

10 MR. HOLLAND: Q. You would just
11 like to get more?

12 A. Absolutely.

13 Q. Would that same argument
14 apply to other parts of Ontario not supplied by
15 Metro Toronto News Company?

16 A. No, it doesn't apply.

17 Q. Would not it be more
18 economic to have the whole southern part of the
19 province?

20 A. In the areas we are going into
21 we are going in with a full line of magazines now.
22 Our vehicles can't carry any more than they are
23 carrying.

24 Q. You would have to put on more
25 trucks?

26 A. We would have to put on more
27 trucks.

28 Q. And that would be uneconomic?

29 A. Not necessarily.

30 Q. Following that line of thought,



1 how is Sarnia serviced now?

2 A. Sarnia, right now?

3 Q. Yes.

4 A. From Sarnia.

5 Q. Has there been any change in
6 the distribution set-up in that area since the
7 purchase of Lambton News?

8 A. Not at present, no.

9 Q. Is one anticipated?

10 A. Yes, it is.

11 Q. And when do you expect to bring
12 this change about?

13 A. At the end of July.

14 Q. And what change are you
15 bringing about?

16 A. We are going to merge Sarnia
17 with London for distribution purposes.

18 Q. And what effect will this
19 have on the present system in Sarnia? Will you
20 cut down the number of people and hire more people
21 in London?

22 A. Yes.

23 Q. And is it anticipated that
24 London would be supplied from Toronto?

25 A. Eventually, it is very possible.

26 Q. Would that mean that London
27 would then be closed down and that Sarnia and London
28 would be operated direct from Toronto?

29 A. Very possibly.

30 Q. And when is it expected that



1 this could be done?

2 A. As soon as it is economically
3 possible.

4 THE CHAIRMAN: I recall some figures
5 to the effect that the London establishment of
6 employees at the time of acquisition was about
7 40-odd?

8 MR. HOLLAND: This is Belleville,
9 Mr. Chairman.

10 THE CHAIRMAN: Oh, is it Belleville?

11 MR. HOLLAND: Yes.

12 Q. Now, in connection with
13 Belleville, as I understand it, that is already
14 being supplied direct from Toronto?

15 A. Yes.

16 Q. And yesterday there was
17 some evidence that there had been a drop in
18 employment there from 40 to 7?

19 A. I believe it was 30 to 7.

20 Q. How many employees are there
21 now in Belleville?

22 A. I believe 3.

23 Q. And is it envisaged that the
24 same sort of drop-off in employment will eventually
25 occur in Sarnia and London?

26 A. Yes. Now, in London?

27 Q. You wanted to add something,
28 you wanted to say something?

29 A. Yes.

30 Q. Go ahead.



1 A. On April 28th -- I am sorry,
2 on May 19th -- at Metro Toronto we had 233 employees.
3 When we took over Belleville on June 2nd one week
4 later we had 272 employees in Metro Toronto News
5 Company. Today we have 288 in Metro Toronto News
6 Company. The history is over here and it will show
7 you that every employee that we dropped at Belleville
8 we more than added at Metro Toronto News Company,
9 so we did not lay off any employees.

10 Q. You laid them off in Belleville
11 but hired somebody else in Toronto?

12 A. We shuffled them around.

13 Q. Did you bring them from
14 Belleville to Toronto?

15 A. Some of them we did. We
16 hired supervisors, we hired Mr. Colebourne's sons.
17 We have a district manager in each area, we
18 have a district manager in Peterborough, Belleville
19 and Oshawa, all former employees of Upper Canada
20 News Company. We took the overhead to Metro
21 Toronto.

22 Q. When you transport
23 publications from Metro Toronto to one of the
24 outlying areas, for example Belleville, do you
25 charge the retailer a transportation charge?

26 A. The same as we do in Toronto.

27 Q. The same charge?

28 A. As a matter of fact less.

29 Q. Would you explain that?

30 A. In the Toronto area we have a



1 service charge which is higher than the service
2 charge in the Belleville area.

3 Q. And yet when you ship material
4 to Belleville you have to send it by truck and you
5 would have to send it about 100 miles?

6 A. They are our own trucks, our
7 own drivers.

8 Q. And yet you charge less for
9 deliveries to Belleville than you do to Toronto?

10 A. We charge the same thing as
11 Upper Canada News Company charged. We use
12 their service charge.

13 MR. CAMP: There is a service charge?

14 THE WITNESS: Yes.

15 MR. CAMP: Based on what factor?

16 THE WITNESS: On handling, and we
17 have to handle returns. It is based on handling
18 and also the cost of the vehicles, the cost of
19 delivery.

20 MR. CAMP: This is not affected?

21 THE WITNESS: Not really.

22 MR. CAMP: Would you explain that
23 a little further, as to how you determine whether
24 your price will be lower or higher in terms of
25 handling?

26 THE WITNESS: We assumed
27 Upper Canada's distributing charge and charge
28 the same charge as they.

29 THE CHAIRMAN: How much is that?

30 THE WITNESS: 50 cents on the dollar.



1 THE CHAIRMAN: 50 cents on the dollar
2 for what?

3 THE WITNESS: Delivery.

4 THE CHAIRMAN: Based on?

5 THE WITNESS: A week's delivery.

6 DR. JEANNERET: You have much
7 higher service charges than that?

8 THE WITNESS: In Toronto it is
9 \$1.75.

10 MR. CAMP: It is \$1.75 in the Toronto
11 area?

12 THE WITNESS: Not to everyone.

13 MR. CAMP: Higher or lower?

14 THE WITNESS: Lower, no one is higher.

15 MR. CAMP: \$1.75?

16 THE WITNESS: Yes.

17 MR. CAMP: For example, what would
18 be the cost to Kitchener?

19 THE WITNESS: Presently there is no
20 service charge in Kitchener.

21 MR. CAMP: So, the cost of handling
22 is absorbed. Why?

23 THE WITNESS: It will be now that we
24 have MacFadden. There will be a 50 cents service
25 charge.

26 MR. CAMP: A 50 cents service charge
27 in Kitchener and \$1.75 in Toronto?

28 THE WITNESS: We handle fewer
29 magazines in Kitchener. I believe Kitchener News
30 also had a service charge.



1 THE CHAIRMAN: In the Belleville
2 area, why do you not put the service charge
3 in the position where it is similar to that of
4 Toronto?

5 THE WITNESS: That is a difficult
6 question to answer.

7 THE CHAIRMAN: Do you think you
8 will?

9 THE WITNESS: It all depends on the
10 economics of delivering into that area.

11 THE CHAIRMAN: Well, if you
12 were charging \$1.75 to somebody in Metropolitan
13 Toronto, which is your base of operations, can you
14 tell me how the economics of serving Belleville
15 in comparison with Metropolitan Toronto can be
16 any other than higher?

17 THE WITNESS: There is no overhead
18 in Belleville.

19 THE CHAIRMAN: You have got how
20 many employees now in Belleville?

21 THE WITNESS: Three, they are mainly
22 supervisors.

23 THE CHAIRMAN: You have some overhead?

24 THE WITNESS: Very little.

25 MR. CAMP: Apprentices and offices?

26 THE WITNESS: Not a building, no,
27 just an office and the district supervisor has an
28 office. The supervisor has an office in his home.

29 THE CHAIRMAN: Are you telling us
30 that the overhead, since you are operating out of



1 Metropolitan Toronto into these areas, is not
2 equalized over your entire operation? Are you
3 telling us that the service charge which you can
4 justify is \$1.75 in Toronto the service charge of
5 an equal amount at least for taking the books and
6 material from Metropolitan Toronto to Belleville
7 is not comparable to the \$1.75?

8 THE WITNESS: As I explained to you
9 this has to be studied. I should think it would
10 be.

11 MR. CAMP: Just to clarify something.
12 Who furnishes the Daily Racing Form?

13 THE WITNESS: Triangle Publications.

14 MR. CAMP: Who is the distributor?

15 THE WITNESS: Triangle Publications.
16 In Toronto we distribute 35,000 copies a week on
17 track days and 11,000 on off-track days.

18 MR. CAMP: 46,000 copies?

19 THE WITNESS: No.

20 MR. CAMP: I thought you said
21 35,000 plus 11,000?

22 THE WITNESS: No, 35,000 when the
23 races are on and 11,000 when they are not.

24 MR. CAMP: You mean when the races
25 are not on in Toronto?

26 THE WITNESS: The sale drops.

27 MR. CAMP: You are still wholesaler?

28 THE WITNESS: Yes.

29 MR. CAMP: You are the wholesaler for
30 Garden City and all the tracks in Ontario?



1 THE WITNESS: Yes.

2 MR. CAMP: If you are the wholesaler,
3 how many copies of Modern Bride do you sell?

4 THE WITNESS: About 2,000 copies.

5 MR. CAMP: Mr. Molasky, I guess it
6 was, was kind enough to give us a list of his
7 publications and he has here the magazines which are
8 the best sellers and he added TV Guide, Modern
9 Bride, Popular Electronics, Stereo Review; the
10 Daily Racing Form is not on here.

11 THE WITNESS: What list do you have
12 over there? You don't have a full list.

13 MR. CAMP: Well, it is obviously not
14 a full list because the Daily Racing Form is not
15 on it.

16 THE WITNESS: There are no newspapers
17 or tabloids on that list. National Inquirer,
18 Midnight, Hush, Tab. You name them and we have
19 copies of them.

20 MR. CAMP: Are those Canadian
21 publications?

22 THE WITNESS: Some of them are, yes.

23 THE CHAIRMAN: It is printed in
24 Winnipeg.

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1 MR. HOLLAND: Q. On the Racing
2 Form, who distributes the Racing Form in Kitchener?

3 A. Kitchener News.

4 Q. Why is that not distributed
5 by Metro Toronto News since you have other publications?

6 A. I can't answer that. You
7 would have to ask Mr. Lichtenberg.

8 MR. CAMP: There must be someone
9 at the track who takes the Daily Racing Form
10 from Toronto to Kitchener.

11 THE WITNESS: Maybe there is.

12 MR. HOLLAND: Q. The answer
13 is it has to be delivered daily, is that it?

14 A. I really couldn't tell you.

15 MR. CAMP: As you said before,
16 you have TV Guide and all the publications, you
17 mean you have all the publications less one?

18 THE WITNESS: The Racing Form
19 comes through McMurray Publications, which
20 is a separate company and has no connection with
21 Triangle that I am aware of.

22 MR. CAMP: McMurray Publications?

23 THE WITNESS: Yes.

24 MR. CAMP: I asked you before
25 about the Daily Racing Form and you said it was
26 Triangle Publications.

27 THE WITNESS: Directly, they are.

28 MR. CAMP: What is the name of
29 the company?

30 THE WITNESS: McMurray Publications
in Toronto.



1 MR. CAMP: Is that an independent
2 organization, independent of Triangle?

3 THE WITNESS: I can't answer that.
4 You would have to ask someone else.

5 MR. HOLLAND: Q. You say that
6 the Daily Racing Form is delivered by McMurray
7 Publications?

8 A. They are the national
9 distributor.

10 Q. How about TV Guide? Do they
11 distribute TV Guide as well?

12 A. Triangle does. They are the
13 publishers of TV Guide.

14 Q. But McMurray Publications is
15 the publisher of TV Guide, so do you pick up
16 your TV Guides and your Daily Racing Forms at the
17 same place?

18 A. They are not published at the
19 same time.

20 Q. But from the same location?

21 A. Same location.

22 Q. Same location. Now, then,
23 to get back to June 10th, 1971, that meeting
24 at the Inn-on-the-Park we heard about yesterday
25 in the afternoon, Mr. Molasky's hotel room, I
26 think you were present at that time?

27 A. Yes, I was.

28 Q. How long did the meeting take?

29 A. Approximately half an hour.

30 Q. Who else was present?



1 A. All the individuals names
2 yesterday.

3 Q. And did Mr. Molasky say if the
4 people from Kitchener moved into Toronto or London
5 or Sarnia the way Toronto had moved into Kitchener,
6 he would raid Ottawa, Hamilton, Brantford, St.
7 Catharines and Vancouver?

8 A. Not in those words, no.

9 Q. What did he say?

10 A. We had the franchise for
11 Triangle and McFadden in Kitchener and rumours
12 were out that they were possibly moving into
13 our area.

14 Q. Who would move into your
15 area?

16 A. Kitchener would move into our
17 area. I believe Mr. Molasky stated, the way
18 he testified yesterday, that if they came into
19 our area, we would have to protect our area and
20 move into theirs. This is business.

21 Q. You had already moved into
22 theirs in Kitchener, hadn't you?

23 A. All we had was the Kitchener
24 franchise. We solicited but didn't move in.

25 Q. You were trying to move in?

26 A. We didn't get a chance.

27 Q. And solicited the other
28 franchise?

29 A. Yes.

30 Q. How did you think that Kitchener



1 would be able to move into you in Toronto, or
2 move into your area in Toronto? Would it be by
3 getting the distributors to switch to them?

4 A. It is very possible.

5 Q. Do you think that any
6 distributor would have given them the franchise
7 in Metro Toronto?

8 THE CHAIRMAN: Is this witness
9 really serious in what he said, it was very
10 possible the Kitchener distributors would switch
11 to them? Are you serious about that?

12 THE WITNESS: Yes, I am.

13 THE CHAIRMAN: Which distributors
14 do you think that would be?

15 THE WITNESS: If they moved into
16 our area, they would have magazines around the
17 City which one of the people owns in Kitchener
18 and they could have come into the area with
19 all magazines.

20 MR. CAMP: They could move in
21 here with TV Guide?

22 THE WITNESS: Yes, they have TV
23 Guide.

24 THE CHAIRMAN: What would Triangle
25 have to say about that, if the owners of this
26 area complained to TV Guide?

27 THE WITNESS: I don't know.

28 THE CHAIRMAN: You wouldn't hazard
29 a guess?

30 THE WITNESS: No, I wouldn't.



1 DR. JEANNERET: Are you suggesting,
2 Mr. Romanez, that a wholesaler theoretically could
3 decide arbitrarily to set up a branch operation
4 100 miles away from your area without talking
5 to distributors or anybody else and get away
6 with it?

7 THE WITNESS: No, he couldn't.

8 MR. CAMP: The gross revenues
9 of this corporation were what?

10 THE WITNESS: I don't have any
11 idea.

12 MR. CAMP: I think it is a
13 matter of record, isn't it?

14 MR. HOLLAND: Of Kitchener?

15 MR. CAMP: Yes.

16 MR. HOLLAND: \$1,320,000.

17 MR. CAMP: \$1,320,000, less

18 McFadden and less Triangle, would be something
19 less. They would take that one million-odd dollar
20 business if they came into here and cleaned out
21 \$10,400,000 in business. Do you think that is
22 quite possible?

23 THE WITNESS: It is possible
24 but unlikely.

25 MR. CAMP: That is better. What
26 was the apprehension, really, about Kitchener
27 flexing its muscles in Metro News' area? What could
28 they come into Toronto with?

29 THE WITNESS: The same thing
30 we were doing in Kitchener. The same merchandise



1 we were distributing in Kitchener, they could
2 distribute in Toronto.

3 MR. CAMP: You say that is not
4 very possible?

5 THE WITNESS: They could try.

6 MR. HOLLAND: Q. Was it not really
7 a threat that, unless Kitchener was sold, they
8 would raid Ottawa, Hamilton, Brantford, St.Catharines
9 and Vancouver?

10 A. Absolutely not.

11 Q. Did Mr. Molasky, at that meeting,
12 say he wanted to buy Hamilton, Brantford,
13 St.Catharines and Kitchener?

14 A. Yes, he did.

15 Q. And did Mr. Molasky also
16 say that he would pay the same price that the
17 purchasers paid for Kitchener because they had
18 lost two North American distributors which would
19 not pay?

20 A. He said the price could be
21 negotiated.

22 THE CHAIRMAN: Are you aware
23 that is the same business that Mr. Molasky offered
24 to pay whatever the price was, the Cosgrove group
25 had offered, but he didn't know, plus \$50,000
26 a few weeks before?

27 THE WITNESS: Yes, I know that.

28 MR. HOLLAND: Q. But that
29 offer, obviously, had been withdrawn?

30 A. This I don't know.



1 Q. You have just said that the
2 price was to be negotiated?

3 A. Exactly, but whether -- this
4 other was between Mr. Molasky and the negotiators,
5 the \$50,000 was between them.

6 Q. I want to ---

7 MR. CAMP: Just to clarify, Mr.
8 Witness, did you hear Mr. Molasky suggest or
9 say the district of Kitchener was worth less?

10 THE WITNESS: Yes.

11 MR. CAMP: So the negotiations
12 would be at a lower price?

13 THE WITNESS: This I wouldn't know.

14 MR. HOLLAND: Q. That is the
15 inference you drew, wasn't it?

16 A. Yes, it was.

17 Q. Mr. Romanez, I want to change
18 the subject again a little bit. As I understand
19 it, Metro Toronto News Company, in effect, has
20 a monopoly in the Toronto area in connection with
21 the supply of periodicals and paperbacks?

22 A. I don't agree with your word
23 "monopoly".

24 Q. Is there anyone else in
25 Metropolitan Toronto?

26 A. Yes, countless other people
27 in the area.

28 Q. Supplying the same material
29 as you supply?

30 A. In some instances, yes, quite



1 a number of instances.

2 THE CHAIRMAN: I think we should
3 find out what the witness is talking about here
4 because this is important. Could he explain to
5 us what these other publications are that are
6 competitive? Is somebody else supplying TV
7 Guide?

8 MR. HOLLAND: Q. Can you give
9 us the names of your competitors in Metropolitan
10 Toronto area?

11 A. Do you want to break it down
12 into paperbacks and magazines?

13 Q. Let us start ---

14 MR. CAMP: Are there many whole-
15 salers in Toronto who share with you the rights
16 to publications of these North American distributors,
17 Triangle, Ace News?

18 THE WITNESS: Magazine-wise, no.
19 Paperback-wise, yes.

20 MR. HOLLAND: Q. So you have
21 a -- Metropolitan News Company has a monopoly
22 in the Toronto area for magazines?

23 A. It is not a monopoly.

24 Q. For these distributors?

25 A. It is still not a monopoly.

26 Q. Would you explain?

27 A. Subscription companies are
28 coming into Toronto, copies are coming into
29 Toronto. People are receiving subscriptions.
30 We are competing against profit in the stores.



1 Q. But there are no other
2 wholesalers supplying magazines in the Toronto
3 area?

4 A. These particular magazines,
5 no, wholesalers, no.

6 Q. All right. Now, then, having
7 established that, as I understand it, Metropolitan
8 Toronto News Company supplies certain retailers,
9 but certain other retailers obtain these magazines
10 or publications direct, is that correct?

11 A. Yes.

12 THE CHAIRMAN: I understand, too,
13 the reason no other wholesaler exists in the
14 Toronto market for all these distributors that
15 they represent, is that because the distributors
16 refuse to do this for any other wholesaler in
17 the Metropolitan Toronto market?

18 MR. HOLLAND: Q. Do you know?

19 A. It is not feasible to have
20 two wholesalers in one area when merchandise
21 is returnable. You can't have two suppliers
22 supplying the same store with the same merchandise.

23 MR. CAMP: But they do that in
24 Kitchener.

25 THE WITNESS: We go in with a
26 specific line.

27 MR. HOLLAND: Q. The answer is,
28 as I understand it, that the distributors will
29 not supply any other wholesaler in the Toronto
30 area?



1 A. This, I couldn't say.

2 Economically they wouldn't, no.

3 DR. JEANNERET: You are talking
4 exclusively about periodicals for the moment, here.

5 THE WITNESS: Yes.

6 MR. HOLLAND: Q. Are there any
7 book stores, if we can call them that, in Toronto
8 to which you do not distribute these periodicals, but
9 who get their periodicals direct from the
10 distributors or the publishers?

11 A. Other than Woman's Day,
12 Family Circle and those.

13 Q. Let us switch for the moment
14 to paperbacks. As I understand it, you supply
15 paperbacks to certain outlets, retail outlets?

16 A. Right.

17 Q. And not to other retail
18 outlets?

19 A. That is right.

20 Q. Can you give us an example
21 of a retail outlet that you do not supply with
22 paperbacks?

23 A. Yes.

24 Q. Would you give us that
25 example?

26 A. Coles.

27 Q. How do Coles get their
28 paperbacks?

29 A. I imagine from the publishers.

30 Q. Can you give us an example



1 of a retail outlet you do supply in Toronto, I
2 mean?

3 A. Eaton's.

4 Q. If Eaton's wanted to switch
5 and buy direct from the publisher, could they
6 do so?

7 A. Yes, they could.

8 Q. How would they go about doing
9 it?

10 A. Cancel supplies from us
11 and apply for delivery from the publisher.

12 Q. And could the publisher
13 deliver to them, from your knowledge of the
14 business?

15 A. If it was economical for
16 them, they would, if the volume was there.

17 DR. JEANNERET: Could you
18 ^{on} generalize that question and not just use
19 Eaton's as an example, bookstores generally,
20 who are accounts of Metro, have they the privilege
21 to switch?



1 MR. HOLLAND: Q. You heard the
2 question?

3 A. I heard the question.
4 Provided it was economical for the publisher to
5 come in, they would do so.

6 DR. JEANNERET: If the publishers
7 were already here servicing a good proportion of
8 shall we say, bookstores and at 40 per cent, let
9 us say -- contradict that if you wish -- and you
10 were supplying other accounts, old accounts if
11 you like at 30 per cent, do these latter accounts
12 have the privilege of switching or do you have
13 an agreement with these publishers that makes
14 this impossible?

15 THE WITNESS: We have no agreement.

16 DR. JEANNERET: Do you know of
17 cases where efforts have been made to switch?

18 THE WITNESS: Countless.

19 DR. JEANNERET: All successful?

20 THE WITNESS: Mostly successful.
21 We fight it as hard as we can but we very seldom
22 succeed.

23 DR. JEANNERET: You would be the
24 biggest customer of these publishers?

25 THE WITNESS: Yes.

26 DR. JEANNERET: So, your fighting
27 would have a good deal of fight to it?

28 THE WITNESS: Not necessarily.

29 MR. HOLLAND: Q. How would you fight?

30 A. By attacking the national



1 distributor who is handling that publisher for
2 going direct. It is to his interest as well as
3 to ours not to do that. If we are not supplying
4 the service to the customer and the customer is
5 unhappy and we can't supply him we can't blame
6 him for going direct but if we are giving him
7 service and the advantage of carrying their stock
8 in our warehouse, he has no reason to go direct
9 unless we can't service him properly.

10 THE CHAIRMAN: I suppose the way you
11 could fight is to say to the national distributor
12 of paperbacks or the publisher or whoever you are
13 dealing with, "If you make a switch we won't carry
14 your books"?

15 THE WITNESS: We have never said that,
16 by no means.

17 DR. JEANNERET: I put it to you,
18 Mr. Romanez, if this is in order -- and we will
19 have to adduce evidence on this point in due
20 course, but I am now giving evidence myself -- that
21 very strenuous efforts have been made by at least
22 one and possibly others as well, one very major
23 book account, namely, University of Toronto book-
24 stores, did switch and this included visiting the
25 publishers in New York and soliciting, to use
26 your phrase, them to allow purchase directly from
27 the publishers' representatives in Toronto and in
28 all cases practically, this was turned down.
29 I think there are a couple of exceptions where
30 changes have been allowed and these requests, of



1 course, bear on the interests of the ultimate
2 consumers who are students in this case because
3 there is a difference between purchasing at 30
4 per cent and 40 per cent locally. Do you have
5 any knowledge of this?

6 THE WITNESS: Not at all.

7 MR. HOLLAND: Q. Now, if a book-
8 store could purchase direct, would they get it at
9 a better rate than they can get it from you?

10 A. Absolutely.

11 Q. They would?

12 A. Yes.

13 Q. What is your cut, if I can
14 put it that way, for a distributor?

15 A. It varies from publisher
16 to publisher.

17 THE CHAIRMAN: What is the average,
18 what do you look for? What do you say you want?

19 THE WITNESS: The average is 46 per
20 cent.

21 MR. HOLLAND: Q. So, you get the
22 paperback at 46 per cent off, is that right?

23 A. That is right.

24 Q. And then at what percentage
25 off do you supply it to the retailer?

26 A. 30 per cent.

27 Q. So, you pick up, on the
28 average, 16 per cent for your service?

29 A. Yes.

30 Q. And then you charge a service



1 charge on top?

2 A. Not for paperbacks.

3 Q. Not for paperbacks?

4 A. No.

5 Q. Nothing for paperbacks?

6 A. Nothing whatever.

7 Q. Are they not delivered at the
8 same time as the periodicals?

9 A. Not necessarily.

10 Q. Are they sometimes delivered
11 at the same time?

12 A. If they are, they are part of
13 the package.

14 Q. And a service charge is made
15 for the periodicals?

16 A. The service charge is made
17 for the package, it includes everything.

18 Q. It includes the paperbacks?

19 A. Yes.

20 DR. JEANNERET: Would you discuss,
21 Mr. Holland, the question of protection? I under-
22 stand, they secure full protection from the
23 publishers on what they purchase in the way of
24 paperbacks.

25 MR. HOLLAND: Insofar as returns
26 are concerned?

27 DR. JEANNERET: Yes.

28 THE WITNESS: Everything we handle is
29 fully returnable.

30 DR. JEANNERET: And everything you sell



1 you will accept back too, you take it back as
2 part of your services?

3 THE WITNESS: The day after delivery.

4 DR. JEANNERET: When you return, you
5 prefer, am I correct, to return as you do on
6 periodicals tearing off the covers.

7 THE WITNESS: From the retailer?

8 DR. JEANNERET: No, when you
9 return to the publisher?

10 THE WITNESS: It depends on the
11 publisher.

12 DR. JEANNERET: At the publisher's
13 option?

14 THE WITNESS: Yes.

15 DR. JEANNERET: In the case of
16 paperbacks I would be surprised if the publisher
17 if he were located in Toronto would prefer to have
18 his covers torn off.

19 THE WITNESS: Frequently they do.

20 DR. JEANNERET: They do?

21 THE WITNESS: Yes.

22 THE CHAIRMAN: I wonder if we might
23 recess for 15 minutes at this time?

24 --- Recess.

25
26 THE CHAIRMAN: Ladies and gentlemen,
27 before we commence again with the examination of
28 Mr. Romanez who is at bat, I wish to make it clear
29 that there are several other witnesses from whom
30 we wish to hear, that it is obvious we are not going



1 to conclude these proceedings today so the
2 Commission has allotted the whole of next week
3 commencing on Monday morning at ten o'clock in
4 the same place to carry on with these hearings
5 and we propose to go on until they are finished
6 next week. I thought I might make this statement
7 to you now so those who wish to make plans therefor
8 can do so.

9 MR. HOLLAND: Q. Just a few points,
10 Mr. Romanez. You were talking at one time this
11 morning about having to put on extra trucks. Now,
12 does Metro Toronto News Company own its own trucks
13 or does it rent its trucks?

14 A. We lease all our trucks.

15 Q. So that when you talk about
16 putting on extra trucks, all you would have to do
17 is lease more trucks?

18 A. Exactly.

19 THE CHAIRMAN: Do they lease the
20 trucks and the drivers come with the trucks or are
21 the drivers employees or are they contractors?

22 THE WITNESS: The drivers are
23 employees of the Metro Toronto News Company.

24 MR. HOLLAND: Q. So, if you wanted
25 to be fair to put on another truck you would rent
26 the truck and hire a driver?

27 A. Exactly.

28 Q. And that would be a fairly
29 easy thing to do, I would think?

30 A. I am glad you said that.



1 Q. I want to switch and ask you
2 a few questions about the service. How much does
3 Toronto News Company provide to its retailers,
4 specifically in the Toronto area? The publications
5 that you deliver, of course, all have dates on them,
6 I suppose?

7 A. The majority of them.

8 Q. Now, let me start off with
9 TV Guide. Is TV Guide delivered on the same day
10 to all your Metropolitan Toronto retailers and
11 I am specifically directing your mind to Mac's
12 Milk Company in this connection?

13 A. It takes two days to effect
14 delivery.

15 Q. It takes two days?

16 A. Yes.

17 Q. Does Mac's Milk Company, in
18 fact, get TV Guide before your other retailers
19 in the Toronto area?

20 A. No, they do not.

21 Q. When does Mac's Milk Company
22 get TV Guide, what day of the week?

23 A. The same day -- if we are
24 deliver on Monday and the store over here gets
25 a delivery, Mac's Milk gets it at the same time,
26 depending on the routing of the truck.

27 Q. So, that adjacent stores would
28 get TV Guide on the same day?

29 A. Exactly.

30 Q. No matter if one was Mac's



1 Milk Company and one was some other store?

2 A. Exactly.

3 Q. No question about it?

4 A. No.

5 Q. Now, does Metro Toronto News
6 Company employ jobbers in Toronto and by that
7 I mean someone who is employed to deliver to certain
8 retailers?

9 A. Yes, we do.

10 Q. Is this on a contract basis?

11 A. No, it isn't.

12 Q. What is the arrangement with
13 the typical jobber?

14 A. He is an employee of Metro
15 Toronto News Company and he gets a percentage
16 of sales instead of a salary.

17 Q. He gets a percentage of sales
18 instead of a salary?

19 A. Right.

20 Q. And then are certain
21 retailers allotted to a certain jobber?

22 A. Yes, there are.

23 Q. And that is by Metro Toronto
24 News Company, is it?

25 A. Yes.

26 Q. Metro Toronto News Company
27 will say to jobber A, "You are going to supply
28 retailers B, C, D, E and F?"

29 A. Not necessarily. He can dig
30 up his own accounts.



1 Q. And he gets a percentage of
2 sales?

3 A. Exactly.

4 DR. JEANNERET: They would
5 geographically overlap other accounts, I would
6 presume?

7 THE WITNESS: Exactly.

8 DR. JEANNERET: So, they might be
9 delivered on different days across the street from
10 each other or even next door to each other?

11 THE WITNESS: Exactly.

12 MR. HOLLAND: Q. As I understand
13 it, these jobbers would supply the smaller retailers,
14 the smoke shops and that sort of thing?

15 A. Very small retailers, yes.

16 Q. Metro Toronto News Company would
17 supply the larger retailers and the jobbers would
18 supply the very small retailers?

19 A. Exactly.

20 Q. And do you have a cut-off
21 point in sales so that if a retailer gets to a
22 certain level of sales that retailer will then
23 be supplied direct by Metro rather than through
24 a jobber?

25 A. Not cut and dried,

26 Q. What do you mean by that?

27 A. Well, if it becomes physically
28 impossible for a jobber to service him the jobber
29 will request us to put him on Metro service. If
30 the volume builds up to a point where a jobber no





1 longer can handle him, the jobber works on a
2 cash basis and the bigger he gets the harder it is
3 for the jobber to handle.

4 Q. Can you give us any sort of
5 idea in dollar volume of the cut-off point for
6 most retailers?

7 A. As I said, it is not cut and
8 dried.

9 Q. Can you give the Commission
10 some idea of the dollar volume?

11 A. \$50 and under for a jobber.

12 Q. And the balance would be
13 supplied direct by Metro Toronto News Company?

14 A. Yes.

15 DR. JEANNERET: Mr. Holland, this is
16 very interesting. I don't quite understand how
17 you can afford to bring in a jobber between you
18 and the retailer for the small business and find
19 the extra profit that he must have. Just comment
20 on this. Obviously you do.

21 THE WITNESS: I would just like to
22 add, if it was not for the jobber service the
23 smaller retailers would be uneconomic to service
24 and the other wholesalers are not servicing these
25 small accounts. We are hoping in Metro Toronto
26 to supply magazines for all retailers, regardless
27 of size. If the retailer wants one magazine or
28 two magazines or three magazines it is uneconomical
29 to service him, the rest of it isn't.

30 DR. JEANNERET: I am not perfectly clear



1 why.

2 THE WITNESS: Well, he doesn't
3 have our overhead. He is working strictly on the
4 seat of his pants. All he has is his truck, he goes
5 out and delivers.

6 DR. JEANNERET: He is your employee?

7 THE WITNESS: He is our commission
8 employee.

9 DR. JEANNERET: But he is providing
10 his own facilities?

11 THE WITNESS: Exactly. To clarify
12 this, if we have five jobbers with 500 accounts,
13 as far as we are concerned we have five large
14 accounts instead of 500 individual accounts.

15

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1 MR. HOLLAND: Q. How often would
2 Metro Toronto News Company service the average
3 retailer where you are servicing direct?

4 A. Two or three times a week.

5 THE CHAIRMAN: Is this in
6 Metropolitan Toronto? How about the outlying
7 places you are now serving?

8 THE WITNESS: Exactly the same.

9 THE CHAIRMAN: Two or three
10 times a week?

11 THE WITNESS: Yes.

12 MR. HOLLAND: Q. How about the small
13 retailers through a jobber, would that be once
14 or twice a week, or more or less?

15 A. Once or twice and possibly
16 three times a month, depending on the jobber.

17 Q. If it is only once a week,
18 I suppose some of these magazines with dates
19 on them would get pretty stale?

20 A. No. Dated magazines they
21 would get the same time as anybody else.

22 Q. That would require practically
23 a daily delivery, wouldn't it?

24 A. Not necessarily. If we are
25 talking of weekly magazines, monthly magazines,
26 a day on either side would not make any difference.

27 Q. Yes. Now, specifically, do
28 you know Mr. Bodken who operates a smoke shop
29 at 48 King Street West?

30 A. No.





1 Q. Our information -- and we
2 have to call evidence on this, Mr. Chairman --
3 would indicate that the Financial Post, for
4 example, is available to newsstands on Thursday
5 of each week but Mr. Bodken can only get his
6 delivery on the following Wednesday. By that
7 time the Financial Post is six days old.

8 A. That is an individual case
9 which I would have to study.

10 Q. To switch from that a little
11 bit, these retailers who are supplied by jobbers,
12 do they have any choice over the paperbacks
13 that they purchase, or are they just given an
14 allotment?

15 A. The same choice of any
16 Metro Toronto News Company dealer.

17 Q. Which is?

18 A. They place their orders with
19 us and there is a standard delivery.

20 THE CHAIRMAN: What is a standard
21 delivery?

22 THE WITNESS: Automatic releases.

23 THE CHAIRMAN: In other words,
24 you make the selections and just put them on the
25 shelves?

26 THE WITNESS: We don't put them
27 on the shelves, the dealer puts them on the shelves.

28 MR. HOLLAND: Q. I have a form of
29 account dated July 1st, 1971, Metro Toronto
30 News Company. Do you recognize that form of account?



1

A. Yes, I do.

2

3

Q. At the bottom right-hand corner
would you read that, please?

4

5

A. "Novel assortment". It lists
price and contents of the paperbacks.

6

7

Q. That is a prepackage of novels?

8

9

A. Exactly.

Q. And the total cost is \$44.90?

It is printed as that?

10

11

A. That is right.

12

Q. So the retailer would have
no choice at all?

13

14

15

16

17

A. The retailer has a choice
of refusing that delivery or submitting a separate
order for each item. He has a choice of
accepting it either way. He can submit an order
weekly for his books.

18

19

MR. HOLLAND: Could this be the
next Exhibit?

20

21

THE CHAIRMAN: Exhibit No. 12.

22

23

---EXHIBIT NO. 12: Account of Metro Toronto
News Company dated July
1, 1971

24

25

26

27

28

MR. HOLLAND: Q. I just notice
on Exhibit 12, again down at the bottom right-hand
corner there is a space for a service charge and
also transportation charge.

29

30

A. It is either/or.

Q. I see. Will you explain that?



1 A. It is a galley account.

2 It would be transportation charge or a country
3 account. If it is a city account, it is a
4 service charge.

5 Q. Now, in prepacking these
6 paperbacks, is any consideration given to
7 Canadian paperbacks, paperbacks published by
8 Canadian publishers?

9 A. Would you qualify that, please?

10 Q. How do you choose the paper-
11 backs that you are going to put in this prepacked
12 package?

13 A. There are not a lot of
14 Canadian paperbacks.

15 Q. You mean there are none?

16 A. You name some for me.

17 Q. You are the expert.

18 A. There are no Canadian mass
19 market publishers.

20 DR. JEANNERET: You exclude
21 Harlequin?

22 THE WITNESS: Harlequin ---

23 DR. JEANNERET: How about the
24 McLellands Canadian best-seller library?

25 THE WITNESS: It was concluded
26 about three years ago. This was as a result
27 of -- they would not accept the mass market-type
28 of operation.

29 DR. JEANNERET: Explain that,
30 if you will?



1 THE WITNESS: Well, due to the
2 small Canadian turnover, they could not -- if
3 you are publishing in Canada 1000 copies of a
4 book, you can't sell 10,000 or 15,000 and make
5 any money. If you publish 100,000 or 150,000,
6 then you can use mass market methods.

7 MR. CAMP: Did they solicit you,
8 so to speak?

9 THE WITNESS: Yes.

10 MR. CAMP: You were not satisfied
11 with their terms?

12 THE WITNESS: We were satisfied
13 with the terms, yes.

14 THE CHAIRMAN: This was when
15 you were in Montreal?

16 THE WITNESS: We were very sad
17 when McClelland and Stewart went out of mass
18 market printing.

19 THE CHAIRMAN: Are you saying, to
20 your knowledge, there are not paperbacks being
21 published or printed in Canada?

22 THE WITNESS: Other than a small,
23 very minor company.

24 THE CHAIRMAN: Which is that?

25 THE WITNESS: Boder Editions
26 in Montreal. They are being sold through
27 newsstands on a mass market-type of distribution.

28 THE CHAIRMAN: They are being
29 offered to distributors?

30 THE WITNESS: That is right.



1 THE CHAIRMAN: Have you had
2 any paperbacks, Canadian paperbacks, offered to
3 you in your capacity as general manager of
4 Metro Toronto News, since you have been here?

5 THE WITNESS: Yes.

6 THE CHAIRMAN: What have they been?

7 THE WITNESS: Within the past
8 three months?

9 THE CHAIRMAN: Yes.

10 THE WITNESS: Gem Joke Books,
11 which are Canadian. We had one called "How To"
12 on racetracks, which I accepted.

13 THE CHAIRMAN: Do you know who
14 the publisher of that was?

15 THE WITNESS: I am afraid -- I
16 believe the publisher is in this room, but I
17 don't want to give the publisher's name.

18 THE CHAIRMAN: Any others?

19 THE WITNESS: None that were
20 offered to me, none of them solicited me.

21 DR. JEANNERET: I think you
22 possibly know the answer to this but it would be
23 helpful for the record if you would briefly
24 explain what constitutes a mass market paperback,
25 presumably size and quantities and so on, but
26 as far as price, discount, would you just comment
27 on the distinction between it and what is
28 commonly called the quality paperback?

29 THE WITNESS: Something that is
30 geared to the general public, the general,





1 everyday man in the street will buy?

2 DR. JEANNERET: Because of price
3 or content?

4 THE WITNESS: Because of content.

5 DR. JEANNERET: If it turns
6 entirely on that, I am surprised at some of
7 the books that find their way into the mass market
8 lists, using an example, if I may, of McLuhan's the
9 Gutenberg Galaxy. You don't refuse books
10 on the ground of content in the mass market?

11 THE WITNESS: Absolutely not.

12 MR. HOLLAND: Q. Now, then,
13 going on to magazines, Canadian magazines, looking
14 at the last Exhibit, if I may, this Exhibit appears
15 to list certain magazines. Are there any
16 Canadian magazines on that list?

17 A. Yes there are.

18 Q. Would you point them out?

19 A. You have Midnight, Hush,
20 Justice Weekly.

21 MR. CAMP: I thought we established
22 Hush as not a magazine.

23 THE WITNESS: It is a tabloid,
24 a Canadian publication.

25 THE CHAIRMAN: You had Midnight
26 and Hush, and what else?

27 MR. HOLLAND: Justice Weekly.

28 THE WITNESS: Tab.

29 MR. CAMP: I thought that was a
30 soft drink. (Laughter)



1 THE WITNESS: Harlequin books,
2 Canadian publication. You notice this list is
3 separate from this list. I haven't come
4 to it yet. Financial Post, Northern Miner.

5 MR. HOLLAND: Q. There is a box
6 opposite each of these names so that the retailer
7 can put in the quantity?

8 A. No. This distribution is made
9 up and delivered with the quantity on it. It is
10 a predetermined quantity.

11 Q. It is a predetermined quantity.
12 Is there any box for McLean's or Saturday Night?

13 A. Absolutely, depending on the
14 delivery.

15 Q. On here?

16 A. That is only one delivery.
17 We do two of those a week.

18 Q. You mean that the other form
19 would be different, have different magazines?

20 A. Absolutely. Every form has
21 different magazines. It will take 8 forms per
22 month and each one has different magazines. That
23 is only one delivery. We distribute 1000 magazines
24 a month.

25 Q. And do you have a form
26 with those two magazines listed?

27 A. Countless forms with those
28 magazines listed, yes.

29 Q. I see.

30 THE CHAIRMAN: Mr. Holland, in



1 connection with the jobbers and their own
2 direct employees who are on salary, can we deal
3 with jobbers for a moment and can you explore
4 with the witness what service it is the jobber
5 performs in-store for the retailer, if anything?

6 THE WITNESS: Yes. I can
7 clarify that. Instead of going through a
8 regular process where the dealer has to wait
9 for his credit to appear on the statement, he
10 immediately pays the dealer and settled the
11 account right in the store.

12 THE CHAIRMAN: Is that all he does?

13 THE WITNESS: Yes, and also
14 he is working for himself and it is to his
15 advantage to give his dealer the best possible
16 service.

17 THE CHAIRMAN: Does he do anything
18 for the retailer in terms of putting the magazines
19 on the racks in the particular locations?

20 THE WITNESS: That is his
21 prerogative. I doubt very much that he has the
22 time.

23 THE CHAIRMAN: He doesn't have
24 time?

25 THE WITNESS: No.

26 THE CHAIRMAN: You don't know if
27 the jobbers put the most attractive or most
28 saleable -- do you know or don't you?

29 THE WITNESS: I know that they
30 don't.





1 THE CHAIRMAN: They just take the
2 material in and walk out?

3 THE WITNESS: Yes.

4 THE CHAIRMAN: That is the jobber.
5 What about your own direct employees who are
6 servicing your other accounts, other than the
7 jobbers, what do they do in these retail stores?
8 Are not some of these stores, or any of them,
9 partial as to where a particular periodical should
10 go?

11 THE WITNESS: Chain store only,
12 such as Loblaws, family reading centres.

13 THE CHAIRMAN: The only place
14 where Metro News puts the magazines on the racks
15 is the family reading centres?

16 THE WITNESS: Yes. The rack is
17 labelled, according to the magazines.

18 THE CHAIRMAN: Who prepares the
19 authorized list?

20 THE WITNESS: The chain store
21 buyers.

22 THE CHAIRMAN: Who makes the
23 selection as to what magazine should be tabbed
24 for a particular position in the rack?

25 THE WITNESS: Marketability,
26 profitability.

27 THE CHAIRMAN: . Who makes that
28 decision?

29 THE WITNESS: The store.

30 THE CHAIRMAN: Does Metro News



1 make an assessment of the profitability of each
2 magazine and pass it on to Loblaw's?

3 THE WITNESS: We do something
4 about the profits for that particular store.
5 We have to produce the profits for that particular
6 store.

7 THE CHAIRMAN: According to your
8 own computation, which of the magazines is most
9 profitable, that is, according to your authorized
10 list as you call it, how do you translate that
11 authorized list which you have in your hand
12 that you have prepared, how do you take that
13 list and have it translated into a position on
14 the rack? Do you understand what I am saying?

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1 THE WITNESS: Yes, I do.

2 THE CHAIRMAN: Tell me how you do
3 that.

4 THE WITNESS: It is many years of
5 merchandising experience. To explain that a
6 little bit better, you have groupings on the rack,
7 you have ladies' magazines together, movie magazines
8 and men's magazines. The rack is set up not in
9 any particular shape or fashion because one magazine
10 is more important than another. We set it up
11 for merchandising purposes.

12 THE CHAIRMAN: Who set it up?

13 THE WITNESS: Metro Toronto News
14 Company originally.

15 THE CHAIRMAN: Now, who amends the
16 set-up? If you think something has to be changed,
17 who changes it?

18 THE WITNESS: Provided it is not
19 producing profits, yes.

20 THE CHAIRMAN: So, in these retail
21 outlets you, in fact, through your knowledge and
22 skill and your analysis of the market and so forth,
23 indicate and, in effect, control, which magazines
24 go where on the racks based on --

25 THE WITNESS: No.

26 THE CHAIRMAN: You don't?

27 THE WITNESS: We label the magazine
28 rack and suggest a spot for a magazine but we
29 do not put the magazines up. The retailer still
30 has the final say on where he is going to put that



1 magazine. We suggest a spot on the rack.

2 THE CHAIRMAN: Sort of like a
3 suggested retail price?

4 THE WITNESS: Yes.

5 THE CHAIRMAN: So, what happens if
6 I am a retailer and I go around and change the
7 labels or something because I don't like them.
8 What do you do about it?

9 THE WITNESS: Absolutely nothing.

10 DR. JEANNERET: Profitability then is
11 the criterion?

12 THE WITNESS: Exactly.

13 DR. JEANNERET: Not only as to
14 location but as to what you are to provide for a
15 given outlet in a particular package unless they
16 specify something else. Generally speaking,
17 profitability is your criterion?

18 THE WITNESS: Exactly.

19 DR. JEANNERET: How does this make
20 room for Canadian materials? They might be crowded
21 out by reason of profitability or does policy
22 come back in here?

23 THE WITNESS: I think you would
24 probably have to call on Mr. Sedgwick to see if
25 I can produce a letter from a Canadian magazine
26 that we are just going to handle and how we are
27 going about getting approval for it.

28 THE CHAIRMAN: I will help you with
29 that. Will you produce the letter, please, unless
30 there is some question of privilege?



1 MR. SEDGWICK: If we have it, we
2 will certainly produce it.

3 DR. JEANNERET: Our questions are not
4 suggesting anything except that we want to
5 get information.

6 THE WITNESS: Exactly. Shall I
7 read this?

8 MR. SEDGWICK: Read it.

9 THE WITNESS: A new Canadian
10 magazine is coming on the market called Fuddle
11 Duddle which is a Canadian version of Mad Magazine.
12 It is a satire on politics and so on. We are
13 going to handle the national distribution
14 of this magazine. This letter over here is
15 going to all wholesalers. I will just read you
16 one brief little column in here:

17 "
18 Most of your average clients think
19 of accounts and I know how difficult
20 it is for a magazine to get
21 distribution. Please send a copy
22 to the various buyers and try to
23 obtain their authorization. I am
24 positive that once they see the
25 magazine they will realize the
26 sales potential and be just as
27 enthusiastic as we are."

28 MR. CAMP: Is that your comment?

29 THE WITNESS: That is my comment
30 to all local distributors.



1 THE CHAIRMAN: Who is this published
2 by?

3 THE WITNESS: Fuddle Duddle is
4 published in Ottawa, it is a new publication.

5 THE CHAIRMAN: I might comment.
6 The word Fuddle Duddle has a rather historic
7 significance. I think it is only appropriate to put
8 it on record that I had lunch with the Prime Minister
9 the day that he said this word and he got so
10 agitated over lunch that he was late and he rushed
11 out from lunch and went into the House and
12 immediately said "fuddle duddle".

13 DR. JEANNERET: He founded the
14 magazine.

15 MR. CAMP: I don't know, there is
16 a magazine there called Peeping Tom. Is that a
17 magazine?

18 THE WITNESS: It is a tabloid.

19 THE CHAIRMAN: What is a tabloid,
20 your definition?

21 THE WITNESS: A tabloid is a
22 newspaper about half the size of a daiy newspaper,
23 sort of a half size newspaper -- Hush, Tab
24 and so forth.

25 MR. CAMP: Who publishes that?

26 THE WITNESS: I couldn't tell you,
27 Peeping Tom.

28 MR. CAMP: Is it Canadian?

29 THE WITNESS: It is not Canadian.

30 MR. CAMP: Can you find out?



1 THE WITNESS: Yes.

2 THE CHAIRMAN: Find out the
3 distributor and from whom he gets it.

4 MR. HOLLAND: Q. Mr. Romanez,
5 Mr. Molasky has asked a number of questions
6 yesterday that he could not answer and said that
7 you probably could answer. I tried to make a
8 note of some of those questions. One of them
9 was: What was purchased, if anything, from
10 Capital Distributors by Metro Toronto News Company?
11 Did you obtain that information?

12 A. Yes, we purchase mass
13 market magazines from them. We do not purchase
14 paperbacks.

15 Q. And do you have a list of
16 those magazines?

17 A. I believe Mr. Sedgwick has
18 a list.

19 MR. SEDGWICK: We will produce it.

20 DR. JEANNERET: While you are
21 looking, could I ask is a rack jobber the same
22 thing as the jobber you are speaking of, that
23 is what you mean by a rack jobber?

24 THE WITNESS: Yes.

25 MR. HOLLAND: Q. Perhaps we can go
26 on to something else while that list is being
27 obtained.

28 I think you were also asked to get
29 for the Commission the per cent of Canadian
30 publications broken down between magazines and



1 paperbacks as opposed to other than Canadian
2 publications distributed by Metro Toronto News
3 Company?

4 A. Approximately 5 per cent.

5 Q. Can you break that down
6 between magazines and paperbacks?

7 A. 5 per cent magazines and about
8 0.1 per cent paperbacks.

9 MR. CAMP: What was the question,
10 Mr. Holland?

11 MR. HOLLAND: The percentage of
12 Canadian publications as opposed to non-Canadian
13 publications broken down between magazines and
14 paperbacks and the answer was 5 per cent Canadian
15 magazines, 0.1 per cent paperbacks.

16 DR. JEANNERET: 5 per cent is a
17 dollar per cent, more or less?

18 THE WITNESS: I can't figure
19 dollar percentage.

20 MR. HOLLAND: Q. Could you obtain that
21 figure for magazines?

22 A. It could be obtained.

23 Q. Will you try and obtain that,
24 please?

25 A. Yes.

26 Q. And then there was another
27 question and that was, as I understand it:
28 Colonial Distributors Limited is in itself a
29 national distributor and is associated with Metro
30 Toronto News Company Limited?



1 A. Yes

2 Q. Can you tell us what Canadian
3 publications, if any, are distributed by or through
4 Colonial Distributors Limited?

5 A. Mainly Canadian magazines.
6 I have a list here. May I qualify that as
7 Canadian publications?

8
9 ---EXHIBIT NO. 13: List of Canadian publications
10 distributed by Colonial
Distributors Limited.

11 MR. CAMP: Is there a new edition
12 called Boderø Publication?

13 THE WITNESS: Yes the same as
14 Sales Publishers, Boderø?

15 MR. CAMP: Are these what they call
16 mass paperbacks?

17 THE WITNESS: They are aiming at
18 that.

19 MR. CAMP: Any titles?

20 THE WITNESS: Canadian titles.

21 MR. HOLLAND: Mr. Chairman, subject
22 to the production of the further information on
23 that further list those are all the questions I
24 have of this witness.

25 THE CHAIRMAN: I wanted to ask,
26 Mr. Romanez, we have this list, I don't know that
27 it is marked, of publications. Have you seen this
28 document?

29 THE WITNESS: Yes, I have that list
30 here.



1 THE CHAIRMAN: I think that is
2 something Mr. Molasky has given us and I think we
3 should mark this Exhibit 14. You have that
4 document in front of you?

5 THE WITNESS: Yes, I have.

6
7 ---EXHIBIT NO. 14: List relating to names of
8 distributors from whom publications
9 are acquired.

10 THE CHAIRMAN: The first page
11 says, Ace News Company Limited. I take it these
12 listings on these sheets relate to the names of the
13 distributors from whom these publications are
14 acquired.

15 THE WITNESS: That is right.

16 THE CHAIRMAN: Looking at the first
17 one which is the Ace News Company Inc., "Publication
18 with display allowance available". Those words
19 appear at the top of each page. What is a
20 "display allowance"?

21 THE WITNESS: It is a contract
22 entered into between the publisher and the retailer
23 for retail display allowance, which we got in
24 Montreal.

25 THE CHAIRMAN: Can you explain what
26 type of allowance it is you are talking about?

27 THE WITNESS: There are many
28 magazines on the list on which you get an additional
29 10 per cent off.

30 THE CHAIRMAN: That is an amount that
is credited to the retailer, given to him by the
publisher? Do you get involved in this process at all?



1 THE WITNESS: None whatsoever.

2 THE CHAIRMAN: How is the accounting
3 made between the publisher and the retailer?

4 THE WITNESS: The retailer keeps
5 his own records.

6 THE CHAIRMAN: Is there some form that
7 is used between the retailer and the publisher
8 where the retailer can make application for his
9 discount? How does he prove it?

10 THE WITNESS: He signs a contract
11 with the publisher and that is something the
12 publisher does, we don't enter into it.

13 THE CHAIRMAN: You don't enter
14 into it at all?

15 THE WITNESS: No.

16 DR. JEANNERET: This display allowance
17 is offered uniformly to all customers?

18 THE WITNESS: Exactly.

19 MR. CAMP: Mr. Romanez, you are
20 wholesaling certain of your publications to Mac's
21 Milk, is that right?

22 THE WITNESS: Yes.

23 MR. CAMP: Do you include TV Guide?

24 THE WITNESS: Yes.

25 MR. CAMP: One of your best selling
26 publications. I use the phrase because it is in
27 Mr. Molasky's submission.

28 THE WITNESS: TV Guide.

29 MR. CAMP: Only?

30 THE WITNESS: Yes.



1 MR. CAMP: What day does TV Guide
2 hit the streets of Toronto?

3 THE WITNESS: It is usually Tuesday
4 and Wednesday.

5 MR. CAMP: Tuesday and Wednesday?

6 THE WITNESS: Yes.

7 MR. CAMP: How many outlets are
8 there in Toronto, roughly?

9 THE WITNESS: I have no idea.

10 MR. CAMP: Distributors are
11 scattered throughout the Metropolitan area?

12 THE WITNESS: Yes.

13 MR. CAMP: Do you make them all on
14 Tuesday?

15 THE WITNESS: Or Wednesday.

16 MR. CAMP: So, they get it either
17 Tuesday or Wednesday?

18 THE WITNESS: Yes.

19 MR. CAMP: If there were an example
20 of a bookstore next door to Mac's Milk who saw
21 it in Mac's Milk on Tuesday and he didn't get
22 it until Wednesday and he was paying \$1.75 which
23 was the maximum service charge, what would be your
24 explanation for that?

25 THE WITNESS: It is a matter of
26 delivery.

27 MR. CAMP: Well, would it be a
28 surprise if it was the same truck that came up
29 Wednesday that was there on Tuesday?

30 THE WITNESS: It would be a surprise



1 to me if it was.

2 MR. CAMP: Mac's Milk situation is
3 somewhat competitive, isn't it, at the moment?

4 THE WITNESS: Yes, it is.

5 MR. CAMP: Somebody else is also
6 acting as the wholesaler?

7 THE WITNESS: Yes.

8 MR. CAMP: Who is that?

9 THE WITNESS: Five Point Sales.

10 MR. CAMP: That is a Canadian firm?

11 THE WITNESS: I don't know.

12 MR. CAMP: How long have you been
13 putting TV Guide in Mac's Milk?

14 THE WITNESS: Long before I started.

15 MR. CAMP: Long before you started?

16 THE WITNESS: Yes.

17 MR. CAMP: How long?

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1 THE WITNESS: I have no idea.

2 MR. CAMP: Does High Point handle
3 TV Guide?

4 THE WITNESS: Not that I know.

5 DR. JEANNERET: You wouldn't expect
6 most Mac's Milk branches, outlets, to get it
7 late, as related to the average person? You would
8 expect it to be mixed?

9 THE WITNESS: That is right.

10 MR. CAMP: It seems to me we
11 were given arithmetic yesterday by Mr. Molasky --
12 do High Point handle Curtis for Mac's Milk?

13 THE WITNESS: Yes.

14 MR. CAMP: They handle almost
15 all the other distributors?

16 THE WITNESS: No, they don't.
17 They do have Curtis.

18 MR. CAMP: And so do you, but
19 not for Mac's Milk?

20 THE WITNESS: That is right.

21 DR. JEANNERET: Could I ask
22 what your policy, as a wholesaler is, Mr. Romanez,
23 with respect to orders that you receive for
24 specific titles in mass market paperbacks, the
25 series that you handle? Do you fill these orders?

26 THE WITNESS: Yes. We have a
27 list of over 2 million books. We are trying to
28 fill every order we get.

29 DR. JEANNERET: What if they are
30 not in stock?



1 THE WITNESS: We order them.

2 DR. JEANNERET: Do you communicate
3 with your retailer that his order is in and
4 advise him of the situation?

5 THE WITNESS: Yes, we do.

6 DR. JEANNERET: If it is a book
7 that has not yet been published and is going to
8 be published, say it is seen in Publishers' Weekly,
9 or something, would you agree that the College
10 store situation is a very important area in this
11 regard because of the fact that they have to
12 get specific books and a very large number of
13 titles, in reasonably substantial quantities,
14 not always, and they need service?

15 THE WITNESS: Yes.

16 MR. CAMP: Do you get very many
17 complaints about the retailers' inability
18 to get sufficient magazine copies?

19 THE WITNESS: Yes, we do. It is
20 reasonably common and it is reasonably common
21 for us to complain about publishers not giving
22 us enough. In the same respect as it is
23 reasonably common for us to complain to our
24 publishers and national distributors that we
25 are not getting enough magazines.

26 MR. CAMP: So it is a fairly
27 common occurrence, I gather, that there would
28 be extra copies on one newsstand, whereas, another
29 retailer would be out?

30 THE WITNESS: We are constantly



1 running into this problem, yes.

2 MR. CAMP: Do you very often
3 have to decline an order from a retailer for
4 a particular publication?

5 THE WITNESS: Never, to my
6 knowledge.

7 MR. CAMP: What about Billboard,
8 do you distribute that?

9 THE WITNESS: We don't handle
10 that at all.

11 MR. CAMP: Do you know who does?

12 THE WITNESS: One of the national
13 distributors. If I had a request, I would handle
14 it.

15 MR. CAMP: If you had a request,
16 you would get it?

17 THE WITNESS: Yes.

18 MR. CAMP: But you have none?

19 THE WITNESS: None whatsoever.

20 DR. JEANNERET: Am I correct

21 in my understanding, Mr. Romanez, from the standpoint
22 of publishers of periodical sales through the
23 wholesaler to the retailer have a higher advertising
24 value per copy than sales by subscription, or
25 is this a consideration?

26 THE WITNESS: I wouldn't know.

27 DR. JEANNERET: I am just asking
28 for information.

29 THE WITNESS: I would probably
30 think it does.



1 DR. JEANNERET: On the grounds
2 that the person who buys it wants it and is
3 going to read it.

4 THE WITNESS: I would think so.

5 MR. CAMP: In view of what
6 you have been telling the Commission about your
7 operation, it is hard to understand the complaints
8 one hears from retailers that they can't get
9 enough copies of a particular magazine and yet
10 they are overstocked with others. In other words,
11 you don't put into any retail outlet any more
12 copies than you have orders for?

13 THE WITNESS: That is not correct.

14 MR. CAMP: Would you explain, then,
15 how it works that a retailer will have more stock
16 than he wants and not enough of what he wants?

17 THE WITNESS: It is a constant
18 revision of distribution. Magazines are returnable
19 and impulse sales, some weeks they sell and some
20 weeks they don't. Certain issues will be sold
21 out and other ones will have excessive returns
22 and it fluctuates up and down. There is no way
23 you can control it. The allotments differ
24 week to week and month to month according to their
25 past history, so you get a constant flow up and
26 down. You usually go by past history and past
27 history isn't always true, depending on what is
28 in the magazine.

29 MR. CAMP: Do I understand the
30 essence of this is that MetroNews arbitrarily



1 decides on the quantity for a number of retailers?

2 THE WITNESS: Not arbitrarily,
3 through past history.

4 MR. CAMP: Through the past history
5 of Metro News?

6 THE WITNESS: Through the past
7 history of that particular publication, and
8 that particular retailer.

9 MR. SEDGWICK: I think he means
10 that publication with that retailer.

11 THE WITNESS: With that retailer,
12 yes.

13 MR. CAMP: But Metro News makes
14 the decision as to the volume that is put on
15 the racks, so to speak, the number of copies?

16 THE WITNESS: Again, not
17 necessarily. He puts in a firm order.

18 MR. CAMP: That is right.

19 THE WITNESS: The dealer sets
20 his own allotment and he is quite free to do so.

21 MR. CAMP: Where he doesn't,
22 you make the decision for him.

23 THE WITNESS: Then we go by
24 past history what he previously sold of that
25 particular magazine. We regulate the returns
26 up or down so we have a lower percentage of
27 returns.

28 MR. CAMP: But there are
29 instances where you decide as to how many go
30 to the retailer of the premises and where they



1 are displayed and how they are displayed and so
2 on?

3 THE WITNESS: Constantly.

4 MR. CAMP: Your employees
5 rack the shelves, they put the magazines up?

6 THE WITNESS: No, they don't.

7 MR. CAMP: Never?

8 THE WITNESS: No.

9 MR. CAMP: They are just left on
10 his doorstep and that is it?

11 THE WITNESS: That is it
12 exactly, periodicals.

13 DR. JEANNERET: Would you comment
14 on one thing, Mr. Romanez: It is quite
15 understandable why the returns of periodicals
16 can be looked after with torn covers, because
17 it is cheaper and faster and magazines are dead
18 anyway, but then this policy spills over onto
19 paperbacks and I suppose this does lead to
20 some recriminations on the part of publishers,
21 doesn't it, that is, a preferred, simple and easy
22 method of accounting for returns, but would you
23 say they are not resaleable anyway?

24 THE WITNESS: Well, if we
25 retained every paperback we received, we would have
26 5 million in our warehouse.

27 DR. JEANNERET: You would return
28 these paperbacks to the publisher?

29 THE WITNESS: They would take
30 full-copy returns.



1 DR. JEANNERET: You mean the
2 publisher of the paperback would prefer to have
3 the books killed?

4 THE WITNESS: Exactly.

5 DR. JEANNERET: I put it to you,
6 then -- this is not unanimous, but that is what
7 you understand?

8 THE WITNESS: That is my
9 understanding. Exactly.

10 MR. SEDGWICK: I want to ask
11 some questions.

12 THE CHAIRMAN: I am not quite
13 finished.

14 MR. CAMP: I want to go to lunch.

15 THE CHAIRMAN: Not quite yet.

16 MR. SEDGWICK: I am in no hurry.
17 Take another day. (Laughter)

18 THE CHAIRMAN: In connection,
19 Mr. Romanez, with the Canadian publishers of
20 magazines, do you deal directly with them, or
21 do you deal through a distributor, take McLean's
22 for example, do you deal directly with McLean's?

23 THE WITNESS: Yes.

24 THE CHAIRMAN: Do you deal
25 directly with most of the magazine publishers in
26 Canada?

27 THE WITNESS: Directly, the
28 majority.

29 THE CHAIRMAN: You don't have
30 a middle man in between?



1 THE WITNESS: Very seldom.

2 THE CHAIRMAN: Do you have an
3 average figure or percentage that you look for
4 between, in your dealings with them? You gave
5 me 46 per cent on paperbacks. What is your
6 markup, or whatever you want to call it?

7 THE WITNESS: The same for
8 Canadians as Americans. On periodicals or
9 magazines it varies from 36 to 40.

10 THE CHAIRMAN: 36 to 40. Does
11 it ever exceed that?

12 THE WITNESS: At times, yes.

13 THE CHAIRMAN: At times.
14 Have you, in your experience with Metro at any
15 time required an increase of a percentage of
16 any Canadian magazine publisher?

17 THE WITNESS: The same as I would
18 an American publisher.

19 THE CHAIRMAN: Have you, in your
20 time with Metro News ever asked for an increase
21 in a percentage from a Canadian periodical or
22 magazine publisher?

23 THE WITNESS: Not to my knowledge.

24 THE CHAIRMAN: Not to your
25 knowledge. You have not been involved with that?

26 THE WITNESS: That is right.

27 THE CHAIRMAN: Now I don't have
28 any further questions.

29 DR. JEANNERET: Do you serve
30 libraries and do you serve schools, and if so,



1 how?

2 THE WITNESS: Through our school
3 book department operation.

4 DR. JEANNERET: You service
5 both libraries and schools?

6 THE WITNESS: Yes. How or who
7 or what or where, we do.

8 DR. JEANNERET: It is a significant
9 business?

10 THE WITNESS: It is not
11 significant, but it is a necessary part of our
12 business.

13 MR. HOLLAND: I just have one
14 or two other questions I have thought about.

15

16 FURTHER EXAMINATION BY MR. HOLLAND:

17

18 Q. Does Metro Toronto News
19 get the same discount as all the other Ontario
20 geographical wholesalers from the distributors
21 or the publishers?

22 A. I really can't answer that.
23 I don't know.

24 Q. Is that rate competitive?

25 A. I can't answer that, I don't
26 know.

27 Q. Who would know?

28 A. The publishers themselves,
29 perhaps.

30 Q. Or the distributors?



1 A. Or the distributors.

2 Q. Have you ever tried to
3 negotiate a better rate with the distributors
4 or publishers?

5 A. Constantly.

6 Q. And have you succeeded on
7 some occasions in bettering the rate?

8 A. Constantly.

9 Q. So, then, it would appear
10 that the rates provided to the various Ontario
11 wholesalers by the distributors do vary?

12 A. Absolutely.

13 MR. HOLLAND: Thank you.

14

15 EXAMINATION BY MR. SEDGWICK:

16

17 Q. Mr. Romanez, do you get
18 many complaints from retailers about the service
19 that your company gives them?

20 A. What was your question? I
21 didn't hear that.

22 Q. I say, do you get many
23 complaints from retailers about the service
24 of Metro Toronto News?

25 A. Not to my knowledge.

26 Q. If you do get complaints,
27 how are they handled, what do you do about them?

28 A. Each one is studied
29 individually.

30 MR. HOLLAND: With great respect,



1 Mr. Chairman, if he says he has no knowledge ---

2 THE WITNESS: He said many
3 complaints.

4 MR. SEDGWICK: I said "many".

5 Q. You do get some, I suppose?

6 A. There is nobody in the
7 wholesale business who doesn't.

8 Q. You say they are handled on
9 an individual basis?

10 A. Right.

11 Q. I think we are agreed on this,
12 that, as to any overstocking, the retailer cannot
13 suffer because he has a full right of return,
14 is that correct?

15 A. Absolutely right.

16 Q. As to the selection of the
17 periodicals that appear on the racks of the
18 retailer, I believe you said the retailer has
19 the right to make his own selection, is that
20 correct?

21 A. 100 per cent.

22 Q. If the retailer prefers
23 to leave the selection to your company, your
24 company makes the selection, is that correct?

25 A. On the basis of profitability,
26 yes.

27

28

29

30



1 Q. On the basis of profitability
2 and so that we will be thinking in the same terms
3 that, of course, would mean profitability to your
4 company and to the retailer?

5 A. One is hand in hand with the
6 other.

7 Q. Precisely, your interests
8 are identical, is that correct?

9 A. Right.

10 Q. And then is the selection
11 of the periodicals or paperbacks that will be
12 sent to a retailer ever made outside of Canada?

13 A. Never. I will qualify that --
14 since I have been here.

15 Q. Since you have been there?

16 A. Yes.

17 Q. I want to read to you a
18 paragraph from the Second Interim Report of
19 this Commission and invite your comment on it.
20 The paragraph reads:

21 "
22 To the extent that they sell
23 mass market paperbacks in
24 addition to periodicals,
25 (they means distributors like
26 yourself) they usually
27 secure these books from the
28 same sources. Even the
29 selection of titles and authors
30 to be displayed for sale is



1 " normally made by the news
2 company as part of its service;
3 moreover, the selection of
4 titles which the latter may
5 have to draw upon may be
6 determined at an earlier stage
7 in the distribution network,
8 and determined not necessarily
9 even in Canada."

10 In your experience, is that statement correct?

11 A. Absolutely incorrect, 100 per
12 cent incorrect.

13 THE CHAIRMAN: Come, come, we
14 have just had evidence --

15 MR. SEDGWICK: I ask questions
16 and get answers and you insisted on your right
17 and my right is as good as yours. I have the
18 right to ask questions and get answers.

19 THE CHAIRMAN: We will come back to
20 it.

21 MR. SEDGWICK: My right here as
22 a counsellor is just as good as yours.

23 THE CHAIRMAN: Of course it is.

24 MR. SEDGWICK: I am entitled to ask
25 my own questions.

26 THE CHAIRMAN: And I am entitled
27 to ask questions, too, Mr. Sedgwick.

28 MR. SEDGWICK: I agree with that.

29 THE CHAIRMAN: I will determine when
30 I will ask a question, Mr. Sedgwick.



1 MR. SEDGWICK: I will determine
2 what questions I will ask with an equal right.

3 THE CHAIRMAN: Carry on.

4 MR. SEDGWICK: Q. Now, I read you
5 another paragraph of the Second Interim Report:

6 " Your Commission understands
7 that some Canadian publishers
8 and retailers of periodicals
9 may in fact be reluctant to
10 give information to it
11 concerning this growing
12 powerful intrusion. They fear
13 that the foreign-owned
14 distributors and wholesalers
15 may refuse to carry their
16 publications, or may impose
17 unacceptable terms when
18 they do so. Such decisions
19 would, of course, be made
20 outside this country. They
21 would affect not only Canadian
22 publishers, but Canadian re-
23 tailers and their customers
24 as well."

25
26 Is that statement correct?

27 THE CHAIRMAN: Is he qualified to
28 answer it?

29 MR. SEDGWICK: He is a witness. I
30 shall ask him, I will break it down.

1 THE CHAIRMAN: You had better qualify
2 him as to whether or not he is capable of answering
3 it.

4 MR. SEDGWICK: Q. Mr. Romanez, you
5 are the General Manager of Metro Toronto News?

6 A. Right.

7 Q. And you have been in the book
8 distributing business for how long?

9 A. 23 years.

10 Q. All right, then speaking only
11 for yourself and in your present position and in
12 the position that you held heretofore have you
13 ever known of Metro Toronto News refusing to carry
14 Canadian publications?

15 A. Never.

16 THE CHAIRMAN: And he has been with
17 them three months.

18 MR. SEDGWICK: All right.
19 This report is dated June 8th, I point out to you,
20 which is only a month and a half ago.

21 THE CHAIRMAN: Get all the facts
22 on the record, Mr. Sedgwick.

23 MR. SEDGWICK: It would have been well
24 if the Commission had the facts. I am doing the
25 best I can.

26 THE CHAIRMAN: You are trying.

27 MR. SEDGWICK: I have been trying
28 a long time with no success.

29 Q. Now, may I go on to the next
30 step?



1 " Or may impose unacceptable
2 terms when they do."

3 To your knowledge, has your company ever imposed
4 on the Canadian publisher unacceptable terms?

5 A. Never.

6 Q. And then,

7 " Such decisions would of course
8 be made outside this country."

9 Are all such decisions, that is decisions as to
10 carrying Canadian publications, made outside of
11 Canada?

12 A. Never, in my experience.

13 Q. Very well. And as to
14 Canadian publications, Mr. Romanez, have you
15 in your present position made any special efforts
16 to give them public exposure?

17 A. 100 per cent.

18 Q. And as to your method of
19 distribution generally, when you distribute to small
20 retailers, would it be fair to say that the small
21 retailer is content to accept your judgment as to
22 what should be on his rack?

23 A. Absolutely.

24 Q. And when you come to the
25 larger companies and the chains, is it also fair
26 to say that they exercise a judgment of their own?

27 A. Absolutely.

28 Q. For instance, do you sell to
29 Garfield News Company of Canada?

30 A. Yes, we do.



1 Q. And they, I believe, have
2 the newsstands at all the Metro subway stations?

3 A. That is right.

4 Q. And probably in many other
5 places?

6 A. Right.

7 Q. I have in my hand a letter
8 dated May 4th, 1971 and addressed to you. I
9 will read it and show it to you. It is on the
10 heading of Garfield News Company of Canada and
11 it says:

12 "

Dear John:

13 Pursuant to our telephone
14 chat Monday, May 3, 1971,
15 please acknowledge this letter
16 as confirmation with respect
17 to the distribution of (a)
18 Woman's Weekly Library (b) Dell
19 Purse Books (c) Bantam Purse
20 Books. New York Daily News
21 and New York Sunday Times are
22 to be removed from the authorized
23 title list as agreed.

24 Thank you for your co-
25 operation,

26 Ray Hansen,

27 Assistant General Manager.

28 Do you remember that letter?

29 A. Yes, I do.

30



1 Q. Does that mean they are asking
2 you to add to your list the Woman's Weekly Library
3 and the other books mentioned?

4 A. Exactly.

5 Q. And asking you to delete from
6 the list that you supplied them the New York Daily
7 News and the New York Sunday Times, is that
8 correct?

9 A. Exactly.

10 MR. SEDGWICK: May I file this as
11 the next exhibit, Exhibit 15?

12 ---EXHIBIT NO. 15: Letter of May 3, 1971 from Ray
13 Hansen, District Manager of
14 Garfield News of Canada Limited
15 to J. Romanez.

16 Q. Do you recognize that letter?

17 A. Yes.

18 Q. Then, I have in my hand a
19 document headed, "Magazine on Hand Record, Garfield
20 of Canada" and this is dated the 17th of June at
21 10.30 a.m. and it lists a great many magazines
22 with a tick opposite some of them and a cross
23 opposite others. What would that mean?

24 A. I think perhaps Mr. McMonigle
25 would know. That is the office function where the
26 magazines were checked out to see whether they were
27 drawing those magazines.

28 Q. And then I see there is a
29 note in the end in red ink, on the second page.
30 What does the note say?



1 A. It says,
2 "
3 Generally okay but could we
4 cut back on Photoplay and
5 Modern Screen".

6 Q. Then is that an exercise on
7 the part of Garfield News of their unfettered
8 discretion to say what will appear in their shops?

9 A. Exactly.

10 MR. SEDGWICK: Can that be the
11 next exhibit please?

12 ---EXHIBIT NO. 16: Note in red ink on second page
13 of letter.

14 Q. Then, do you always supply
15 the Canadian Railway News?

16 A. Yes.

17 Q. And as to what appears on their
18 racks, who makes the decision?

19 A. They do.

20 Q. And then do they give you a
21 list of authorized titles which they want on their
22 rack?

23 A. Yes, they do.

24 Q. I show you a document which
25 says, "Suggested Authorized Title List, Canadian
26 Railway News". Do you recognize that document?

27 A. Yes, I do.

28 Q. What is the origin of that
29 document?

30 A. Those are the magazines
authorized by Canadian Railway News.



1 Q. And then do you, in supplying
2 their various outlets conform to this authorization?

3 A. Yes.

4
5 ---EXHIBIT NO. 17: "Suggested Authorized Title
6 List, Canadian Railway News."

7 Q. So that in the case of
8 Canadian Railway News, the selection is made by
9 Canadian Railway News, is that correct?

10 A. Absolutely.

11 Q. Now, do you also supply
12 A & P Stores?

13 A. Yes, we do.

14 Q. Do they have a great many
15 outlets?

16 A. Yes, they do.

17 Q. And who makes the selection
18 of what appears on the racks in the A & P Stores?

19 A. The A & P management, buyers.

20 Q. I have in my hand a document
21 which says,

22 " Attachment re blanket order
23 effective February 1, 1971,
24 A & P Stores, Canada, magazine
25 master list approved
26 publication."

27 Will you look at that one, please?

28 A. Yes, that is right.

29 Q. Do you recognize that,

30 Mr. Romanez?



1 A. Yes, I do.

2 Q. And what is the origin of that
3 document?

4 A. That is A & P's authorized
5 list of titles that we can distribute to the A & P
6 Stores.

7 Q. To them?

8 A. That is right.

9 Q. And that is a decision that
10 they make, is that correct?

11 A. That is right.

12 ---EXHIBIT NO. 18: A & P Store's authorized list
13 of titles.

14 Q. So far as you are aware, was
15 that decision made outside of Canada?

16 A. Absolutely not.

17 Q. Or influenced in any way by
18 any foreign interest or influence?

19 A. No way.

20 THE CHAIRMAN: The reference
21 which you were kind enough to read to us,
22 Mr. Sedgwick, had to do with paperback books. These
23 exhibits relate to magazines.

24 MR. SEDGWICK: I am sorry.

25 Q. As to paperback books,
26 Mr. Romanez, who makes the decision as to what
27 appears on the rack? Now, let us leave the small
28 retailer out, I think we are agreed that probably
29 the firm makes that decision?

30 A. Yes.



1 Q. Who makes the decision in
2 large firms of what paperbacks appear?

3 A. They do, the retailer does.

4 Q. Does the retailer have the
5 unfettered right to accept or reject any paperback
6 that you send him?

7 A. Immediately.

8 Q. And as to any that he does
9 not sell-- and I am speaking now generally --
10 does he have the right to return them and receive
11 a full credit for those that are not sold?

12 A. Immediately.

13 Q. Now, as to Canadian paperbacks
14 the situation may have been a little different, is
15 that correct?

16 A. Very correct.

17 Q. What is the difference between
18 the Canadian paperback and the United States
19 paperback so far as you and the retailer are
20 concerned?

21 A. First of all, the Canadian
22 paperback best sellers are mostly off-size --

23 Q. Now, may we pause there?
24 By that you mean they are not the standard size
25 of the United States paperbacks, is that right?

26 A. Exactly.

27 Q. And being off-size, do they
28 fit readily into the rack that the retailers have?

29 A. They don't.

30 Q. What size are they as a rule,



1 Canadian paperbacks?

2 A. The size of Coronet and
3 Reader's Digest, Pageant.

4 Q. Somewhat bigger, wider and
5 longer than the ordinary paperback?

6 A. Exactly.

7 Q. And you say that mitigates
8 against sales?

9 A. It immediately limits the
10 distribution of the paperback.

11 Q. And then as to returnability?

12 A. Canadian paperbacks, as a
13 rule, are non-returnable.

14 Q. They are non-returnable?

15 A. Yes.

16 Q. And then when you put the
17 Canadian paperback on the retailer's rack, can
18 the retailer return it to you?

19 A. 100 per cent.

20

21

22

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1 Q. Can you return it to the
2 publisher?

3 A. No, we take a loss.

4 Q. So you must take a loss?

5 DR. JEANNERET: I understand the
6 witness said Canadian paperbacks are generally
7 not returnable.

8 MR. SEDGWICK: Yes, that is right.

9 Q. Is that right?

10 A. Yes.

11 DR. JEANNERET: We will establish
12 that as we go along.

13 MR. SEDGWICK: Q. Generally,
14 in your experience ---

15 DR. JEANNERET: Can you give us
16 a few examples of firms that would refuse to take
17 back paperbacks that he buys?

18 THE WITNESS: Who published
19 The Comfortable Pew? McClelland and Stewart?
20 They refused.

21 DR. JEANNERET: Did you buy them
22 at a preferred discount not protected?

23 THE WITNESS: They had protection.

24 DR. JEANNERET: I understand
25 the total Canadian Bestseller Library was
26 protected, but not in the case of booksellers.
27 You had a long discount from the booksellers, is
28 that correct?

29 THE WITNESS: That is right.

30 MR. SEDGWICK: I am sorry.



1 DR. JEANNERET: We will have to
2 go into that.

3 MR. SEDGWICK: Yes.

4 Q. Can you give any other
5 examples of Canadian publishers?

6 A. There are so many. They
7 are countless. It would take me hours.

8 DR. JEANNERET: Not many publishers.

9 THE WITNESS: Over the years
10 there have been publishers putting out Canadian
11 paperbacks non-returnable, many of them.

12 DR. JEANNERET: We are interested
13 in finding out whose policy it is, non-returns.

14 MR. SEDGWICK: Q. Do you know
15 whose policy it is at the moment?

16 A. None that we deal with are
17 non-returnable. We are not dealing with any
18 Canadian publishers currently.

19 Q. I see there are 19 wholesalers
20 and your company is one.

21 A. I could qualify that, other
22 than Boder Editions, which is a mass market
23 operation, is fully returnable.

24 Q. How many Canadian publishers
25 do you deal with?

26 A. Of paperbacks?

27 Q. Yes, of paperbacks.

28 A. One.

29 Q. One. I see. How many
30 Canadian publishers of other material?



1 A. Possibly 60 or 65.

2 THE CHAIRMAN: Would you ask
3 him which is the one?

4 MR. SEDGWICK: Q. Which is the
5 one?

6 A. Bodero. I own 50 per cent
7 of it.

8 MR. SEDGWICK: I want to tell
9 you, you concealed that.

10 THE CHAIRMAN: We are just trying
11 to get the facts. (Laughter)

12 MR. SEDGWICK: In my humble
13 way, that is what I am trying to do.

14 THE WITNESS: If it wasn't for
15 Bodero, what Canadian mass market publications
16 would be on the market?

17 MR. SEDGWICK: Q. Would there
18 be any?

19 MR. CAMP: How did Bodero get
20 into the market?

21 THE CHAIRMAN: If it weren't
22 for you, how would any mass market paperbacks
23 produced in Canada get on the market, for example,
24 in Metropolitan Toronto? It just wouldn't get
25 on unless you put it on, would it?

26 THE WITNESS: No, absolutely not.
27 They would get on the same as I got on.

28 THE CHAIRMAN: I see.

29 MR. SEDGWICK: Let's not leave
30 it there.



1 MR. SEDGWICK: Q. Have you
2 been offered any Canadian mass market paperbacks
3 which you have refused?

4 A. Never.

5 DR. JEANNERET: No general
6 publishing has been offered to you?

7 THE WITNESS: No.

8 MR. SEDGWICK: You can't take
9 it if it isn't offered.

10 DR. JEANNERET: Harlequin?

11 THE WITNESS: Harlequin we
12 handle.

13 DR. JEANNERET: How do you get
14 several Canadian?

15 THE WITNESS: The only mass market
16 general title is one.

17 MR. SEDGWICK: Q. If I may
18 move away from paperbacks for a moment, in
19 giving your evidence you said it was not feasible
20 to have two wholesalers in one area. I wonder
21 if you could expand on that comment? Why is it
22 not feasible to have two wholesalers handling
23 the same periodical?

24 A. Because of the fully-returnable
25 basis magazines are offered to a retailer at.
26 To cite an example of this -- I feel it is very
27 pertinent -- in Montreal a year ago a national
28 distributor opened up a second wholesaler which
29 carried Life magazines that Montreal News was
30 carrying. The very first thing that happened at



1 that time was that agents of the other news
2 companies went in and said "We will sell you the
3 books at a 10 per cent discount. You won't have
4 to sell them. Just put them in Montreal News
5 as returns." The books are fully returnable,
6 unidentifiable; the wholesaler would not know
7 who supplied that book to that particular
8 retailer. Consequently, this is the real reason
9 particular publications are only handled through
10 one supplier.

11 Q. Otherwise the returnable
12 feature ---

13 A. If it was sold on a non-returnable
14 basis, it would probably be 10 or 15 or 25
15 wholesalers in any one area.

16 Q. Sold as it is on a returnable
17 basis, the wholesaler cannot identify the one
18 he sold from the one his rival sold?

19 A. Exactly.

20 Q. If there were two more
21 distributors of the same periodical, you, as a
22 distributor, might end up by getting your rivals'
23 books back on the shelves.

24 A. Exacly.

25 Q. Whereas, when you are the
26 sales distributor you do, of course, have an
27 absolute check, is that correct?

28 A. Correct.

29 Q. As to warehousing, your
30 company keeps a warehouse in Toronto?



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A. Yes, we do.

Q. About how many -- how big is
it?

A. I am not sure of the size.

Q. How many tiles or how many
books do you keep?

A. We keep an inventory of
2 million paperbacks and approximately 6000 titles.

THE CHAIRMAN: Where are they kept?

MR. SEDGWICK: Q. Where?

A. 120 Sennett Road, Scarborough.

Q. You say apparently 2 million
titles?

A. 2 million books, 6000 titles.

Q. And that is carried in order
to permit you to give service to your retailers,
is that right?

A. Service.

DR. JEANNERET: The great bulk
of these books are returnable at will?

THE WITNESS: All, I believe.

MR. SEDGWICK: Yes.

DR. JEANNERET: I was wondering
if you were making that point ---

MR. SEDGWICK: No, I am sorry,
Dr. Jeanneret, no. The point I am making is that
they do carry a very large supply in order to
give a service. They do give a service and
they try to give a prompt service. That is the
only point I am making.



1 Q. Turning to the TV Guide, where
2 is it printed?

3 A. In Toronto , on Carlaw Avenue.

4 Q. On Carlaw Avenue, published
5 here?

6 A. Yes.

7 Q. Printed here?

8 A. Yes.

9 MR. CAMP: All of it printed here?

10 MR. SEDGWICK: I believe it is.

11 Q. Is all of it printed here?

12 A. Not all.

13 MR. CAMP: Is the editorial matter
14 printed here? I am not talking about the listings.

15 MR. SEDGWICK: I think it is.
16 I read it from time to time and the editorial
17 matter is obviously Canadian.

18 MR. CAMP: Where do the plates
19 come from?

20 THE WITNESS: What?

21 MR. CAMP: Where is the editorial
22 material ---

23 THE WITNESS: You will have to
24 ask the publisher. I don't know.

25 MR. CAMP: I mean, this
26 interchange, what is the difference between the
27 TV Guide that appears in Toronto and the one that
28 appears in Buffalo, as far as the editorial content
29 is concerned?

30 THE WITNESS: I don't know.



1 MR. SEDGWICK: I don't know.

2 THE WITNESS: Other than the
3 listings and the editorial section, the Canadian
4 section.

5 MR. SEDGWICK: I don't know and
6 I am not going to give evidence. I thought they
7 were quite different, but I could be wrong.

8 Q. As to the question Dr. Jeanneret
9 raised, these books you carry are, of course,
10 returnable?

11 A. Yes, they are.

12 Q. Until they are returned, have
13 you paid for them?

14 A. A good portion, yes.

15 Q. So that, until you return them,
16 your money is tied up in them, is that correct?

17 A. Absolutely.

18 DR. JEANNERET: Would it be
19 all right to ask something about inventory
20 turnover?

21 MR. SEDGWICK: Certainly.

22 DR. JEANNERET: What kind of
23 inventory turnover do you have?

24 THE WITNESS: Of paperbacks?

25 DR. JEANNERET: Yes.

26 THE WITNESS: About three times
27 a year.

28 DR. JEANNERET: I would have
29 thought it would be higher, but even that means
30 you only have a four-month investment and if you ---



1 THE WITNESS: Four to five months.

2 MR. SEDGWICK: Thank you.

3 DR. JEANNERET: I might say
4 my question was not to suggest any lack of service
5 on the part of your client.

6 MR. SEDGWICK: I welcome
7 questions. I rather like to be heckled. It at
8 least shows people are listening to me. I think
9 that is all for me, thank you.

10 THE CHAIRMAN: Mr. Sedgwick, there
11 are one or two questions which I thought of
12 which would be of assistance to the Commission
13 in drawing our attention to certain wording in
14 the interim report.

15 I take it, Mr. Romanez, that
16 because you have already told us that the Canadian
17 paperbacks which you deal in are about .01 of
18 supply, that 99.99 come from the United States?
19 Is that correct?

20 THE WITNESS: Yes. Other than
21 Harlequin, I want to qualify that.

22 THE CHAIRMAN: Okay. I don't
23 know how small we can make the percentage.

24 THE WITNESS: Harlequin is
25 about 18 per cent of the total.

26 THE CHAIRMAN: Now, when you
27 want to place an order for a mass market paperback
28 that is being produced in the States, it must
29 come from one of those distributors on this list?

30 THE WITNESS: Yes.



1 THE CHAIRMAN: Approximately
2 how many distributors do you draw from, that is,
3 draw from for paperback books in the United States?

4 THE WITNESS: About 13.

5 THE CHAIRMAN: About 13. Now,
6 how do you place your order, or do they supply
7 you automatically as you supply others automatically,
8 from time to time?

9 THE WITNESS: The majority
10 solicit orders.

11 THE CHAIRMAN: They solicit
12 orders?

13 THE WITNESS: Yes.

14 THE CHAIRMAN: And do the
15 distributors solicit the orders from the publishers
16 or both?

17 THE WITNESS: You had better
18 qualify the question .

19 THE CHAIRMAN: I will try again.
20 Do the distributors of these paperback books
21 solicit orders?

22 THE WITNESS: From the retailer?

23 THE CHAIRMAN: No, from the
24 wholesaler.

25 THE WITNESS: Yes, they do. They
26 come to us.

27 THE CHAIRMAN: The distributors
28 come to you?

29 THE WITNESS: Yes.

30 THE CHAIRMAN: Now, when those



1 distributors solicit orders, do they approach
2 Pierce News Company in St. Louis or do they
3 approach you directly, or do they do both?

4 THE WITNESS: They approach us
5 and do not approach Pierce News Company at all.

6 THE CHAIRMAN: At all?

7 THE WITNESS: At all.

8 THE CHAIRMAN: None of those
9 distributors in the United States contacts
10 Pierce News Company? Are you sure about that?

11 THE WITNESS: In the matter
12 that you mentioned, soliciting orders for Metro
13 Toronto, they do business with Pierce News Company
14 in St. Louis, but not as far as solicitation for
15 Metro Toronto is concerned.

16 THE CHAIRMAN: I see. Is it
17 your experience, since you have been with Metro
18 News that the agents for the distributors come
19 directly to you?

20 THE WITNESS: Yes.

21 THE CHAIRMAN: And do they give
22 you catalogues or order forms to submit to them,
23 which you return?

24 THE WITNESS: They do.

25 THE CHAIRMAN: And you submit
26 those order forms directly to them?

27 THE WITNESS: Yes, we do.

28 THE CHAIRMAN: Do you submit
29 any forms or requisitions to Pierce News Company
30 from those distributors?



1 THE CHAIRMAN: I will try again.

2 Do you submit any of the orders for paperback books
3 which ultimately go to the distributors in the
4 United States, do you submit any of those to Pierce
5 News Company?

6 THE WITNESS: No.

7 THE CHAIRMAN: And how often do you
8 make an order or prepare an order for paperback
9 books with any of your distributors?

10 THE WITNESS: Constantly, every month.

11 THE CHAIRMAN: You do make
12 these orders on a monthly basis?

13 THE WITNESS: Yes, we do.

14 THE CHAIRMAN: You make the orders
15 on a monthly basis. Then, these orders are in
16 written form, are they?

17 THE WITNESS: Yes.

18 THE CHAIRMAN: And how do you make
19 the selection? From what do you make the selection
20 when the agent comes to talk to you? What does
21 he show you?

22 THE WITNESS: He shows you covers,
23 proof sheets, past history.

24 MR. CAMP: What do you mean by
25 "past history"?

26 THE WITNESS: If it happens to be
27 a known author who has a past history. This is
28 a volume that should sell equal to his such and such
29 a book and so on. It is built up.

30 MR. CAMP: Selling where?



1 THE WITNESS: Selling anywhere in
2 general, a best seller.

3 MR. CAMP: Would that be world-
4 wide sales?

5 THE WITNESS: Oh, yes. We
6 are experienced in the Toronto area of what we
7 buy of that particular title.

8 DR. JEANNERET: Would you say without
9 exception, you purchase your paperback books from
10 an exclusive Canadian representative be it a
11 subsidiary of the original publisher or a
12 representative -- do you ever buy directly from
13 the United States?

14 THE WITNESS: No.

15 DR. JEANNERET: Do you ever import
16 from the United States?

17 THE WITNESS: These people over
18 here service the orders from us.

19 DR. JEANNERET: I understand, but
20 where do you place your orders? Do you ever
21 import paperbacks through the Canadian customs
22 from the United States?

23 THE WITNESS: Very seldom, only in
24 the case where some major publisher has
25 published something that has to come over the border.

26 THE CHAIRMAN: What percentage of
27 paperbacks that you get do you get from the
28 distributor who has a warehousing situation in
29 Canada?

30 THE WITNESS: That is a difficult



1 question to answer, about 50 or 60 per cent.

2 THE CHAIRMAN: The rest come across
3 directly to you?

4 THE WITNESS: Some of them do, yes.

5 THE CHAIRMAN: If you placed orders,
6 you named three or four of the distributors of
7 paperback books with whom you have placed orders
8 in the last three months, just give me three or
9 four of the major ones?

10 THE WITNESS: Bantam Books.

11 THE CHAIRMAN: These are paperbacks?

12 THE WITNESS: Yes, paperbacks --

13 Triangle Publications, Popular Library Books,
14 one of the most important is Simon & Shuster.

15 THE CHAIRMAN: Take those, how
16 many copies of the orders would you file with those
17 distributors? Would you produce for us for the
18 last three months those order forms that you
19 have placed with them? That would be most helpful.

20 THE WITNESS: I will do that.

21 THE CHAIRMAN: Would that be available
22 Mr. Sedgwick?

23 MR. SEDGWICK: We have gone through
24 our office and have looked through all our orders.
25 I will try.

26 THE CHAIRMAN: I am sure you can find
27 something. I don't think anyone has been in your
28 office for weeks.

29 MR. SEDGWICK: Not in mine, I wouldn't
30 let them in.



1 DR. JEANNERET: Mr. Romanez, you
2 say you buy Popular Mechanics Library from
3 Triangle?

4 THE WITNESS: Popular Library Books.

5 DR. JEANNERET: I am sorry, I didn't
6 recognize that. How are Popular Library Books
7 sold into Kitchener now?

8 THE WITNESS: Through Metro Toronto
9 News Company.

10 DR. JEANNERET: Where was the
11 decision to have them sold through Metro Toronto
12 News Company in Kitchener made, in Canada or the
13 United States? Please answer that question.

14 THE WITNESS: That decision was
15 made in the United States.

16 DR. JEANNERET: That decision was
17 made in the United States? Mr. Sedgwick, you
18 heard that.

19 MR. SEDGWICK: No, I did not hear
20 it.

21 DR. JEANNERET: The decision for
22 Popular Library Books to be sold into Kitchener
23 via Metro News was made in the United States.

24 THE CHAIRMAN: Paperback books.

25 THE WITNESS: No, Popular Library.

26 THE CHAIRMAN: A whole line of
27 paperback books.

28 MR. CAMP: How many titles?

29 THE WITNESS: I couldn't answer that.

30 DR. JEANNERET: Roughly, how many



1 titles?

2 THE WITNESS: It would be hundreds.

3 DR. JEANNERET: Hundreds of titles
4 were channelled through Metro Toronto News to the
5 Kitchener area and the decision was made in the
6 United States, not in Canada?

7 THE CHAIRMAN: By Pierce?

8 DR. JEANNERET: No, by Triangle.

9 THE WITNESS: They gave us the
10 franchise. We have territorial rights.

11 DR. JEANNERET: They made that
12 decision in the United States. This is the point
13 you were on a little while ago.

14 MR. SEDGWICK: We don't control
15 Triangle.

16 DR. JEANNERET: Neither does anybody
17 else in Canada but it does support the statement
18 you called in question.

19 MR. SEDGWICK: The statement, as I
20 read it, has reference to the wholesale distributors
21 here and their connections. We do not control
22 Triangle. If Triangle funnel books through us
23 for distribution in Kitchener, we take them.

24 THE CHAIRMAN: Since you read the
25 material to us from our own report maybe I can
26 read it again for you because what you read to us
27 is:

28 " Even the selection of titles to
29 be displayed for sale is normally
30 made by the news company as part of



1 " its service."

2 Your witness substantiates that,
3 right?

4 MR. SEDGWICK: I beg your pardon?

5 THE WITNESS: We have the decision
6 of what we put out, yes.

7 THE CHAIRMAN: You have been trying
8 to cover that for the last half hour. The
9 report goes on:

10 "
11 Moreover the selection of titles
12 which the latter may have to call
13 upon may be determined at an earlier
14 stage in the distribution network and
15 determined not necessarily --"

16 We used very cautious language. We were not any
17 more familiar and what you are talking about
18 really substantiates totally what we said.

19 Now, on that --

20 MR. SEDGWICK: I just want to clear
21 this up. It is pointed out to me that your report
22 talks about titles. Were you talking about titles
23 in Kitchener or book lines?

24 THE WITNESS: Talking about book line,
25 Popular Library -- a line, not a title.

26 MR. SEDGWICK: He is talking about
27 book lines, not titles.

28 DR. JEANNERET: A line could be made
29 up of hundreds of titles.

30 THE WITNESS: Precisely.



1 MR. SEDGWICK: And the titles the
2 buyer can select.

3 MR. HOLLAND: If we are finished
4 with this line of questioning there is a little bit of
5 re-examination, Mr. Chairman, if we have time.

6 THE CHAIRMAN: I think we might do it
7 after lunch. We will be back at 2.15 p.m.

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9 ---Luncheon adjournment.

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1 ---The hearing resumed at 2.15 p.m.

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MR. SEDGWICK: Mr. Chairman, just before we rose at the time when I was engaged in a conversation with Mr. Holland a question was raised about Triangle Publications. I am afraid I did not clear it up as adequately as I should have liked. May I just ask one or two questions in connection with that?

THE CHAIRMAN: By all means, Mr. Sedgwick.

MR. SEDGWICK: Q. Mr. Romanez, some question was raised about the Triangle Publications paperback lines. How many lines of paperbacks do Triangle distribute?

A. One.

Q. And what is that called?

A. Popular Library.

Q. And we have been told by Mr. Molasky that the decision to appoint Metro Toronto News as the distributor in the Kitchener area for Triangle Publications for the ones they distribute was made in Miami?

A. That is correct.

Q. Now, as to the titles in the Popular Library, is the selection of titles which you may draw upon determined anywhere but in Toronto?

A. Right here in Toronto.

Q. Does anyone outside of this



1 country have any voice in making that decision?

2 A. None whatsoever.

3 Q. And as to the Popular Library,
4 it is said to me that it is noted for the fact
5 that it does publish a number of well-known Canadian
6 authors, is that right?

7 A. Right.

8 Q. Do you have in mind any names?

9 A. Offhand, I would say the
10 Costain Series and also Hugh McLellan.

11 Q. You can't recall offhand any
12 others?

13 A. It is all I can think of at
14 the moment.

15 MR. SEDGWICK: That is all I can
16 think of at the moment.

17 THE CHAIRMAN: We may want,
18 Mr. Sedgwick, to put one or two questions on the
19 points you have raised.

20 DR. JEANNERET: That is completely in
21 accord with what our understanding was.

22 MR. SEDGWICK: The interim report
23 speaks of determination as to titles. That
24 determination is made in Toronto. The decision
25 to appoint the Metro Toronto News as distributors
26 was, of course, made in Miami.

27 MR. CAMP: Your answers were based
28 on your experience of the last three months?

29 THE WITNESS: In this area, yes.

30 MR. CAMP: You would not be aware of



1 any decisions being made in St. Louis or otherwise,
2 prior to your coming to the company?

3 THE WITNESS: No.

4 MR. CAMP: For all you know they have
5 all been made that way prior to January 1st, this
6 year?

7 THE WITNESS: Yes.

8 THE CHAIRMAN: Are you a wholesaler
9 for Saturday Night?

10 THE WITNESS: Yes, we are.

11 MR. CAMP: Is it true that Garfield
12 News has discontinued Saturday Night for a period?

13 THE WITNESS: I am not aware of that.

14 MR. CAMP: You didn't get a "Dear
15 John" letter about Saturday Night from Garfield?

16 THE WITNESS: No.

17 MR. CAMP: It is my information that
18 it was discontinued by Garfield for a period and
19 I would be interested in whether or not this would
20 be something that you would not know about ordinarily
21 or that you would not believe happened because
22 if it had happened you would have known about it?

23 THE WITNESS: If it happened in my
24 time I would have known about it.

25 MR. CAMP: That is probably the
26 explanation. I realize, of course, that the retailer
27 has a good deal of discretion, some retailers have
28 a good deal of discretion and obviously if they are
29 over-stocked they have full returns and they don't
30 lose any money but if they are under-stocked they



1 lose money and the fact that they are under-stocked
2 and others are over-stocked for the same publication
3 would mean that some would lose money and others
4 would make money?

5 THE WITNESS: Yes.

6 MR. CAMP: And they have no
7 alternative, in some cases it is difficult, if not
8 impossible, for some of them to get adequate stocks
9 of magazines they want from you.

10 THE WITNESS: It is not difficult
11 or impossible.

12 MR. CAMP: Would you be surprised
13 if someone came here and said, that they had tried
14 to get copies of certain publications and could
15 not get enough?

16 THE WITNESS: I would be surprised.
17 There could be isolated cases, yes.

18 MR. CAMP: But there are such cases?

19 THE WITNESS: Absolutely.

20 MR. CAMP: Over which the retailer
21 has no control?

22 THE WITNESS: He has control, yes.
23 He can adjust his orders whenever he wants to
24 in any way possible.

25 MR. CAMP: As well as that, of
26 course, the decision as to whether a certain store
27 gets TV Guide or Newsweek in their stores on
28 Tuesday or Wednesday, would that surprise you that
29 if the one that gets it on Wednesday were to lose
30 money on that, say, TV Guide, because if they had it



1 on Tuesday they would make more sales? Do you
2 decide whether or not who gets it and on what day?

3 THE WITNESS: The routing of
4 the delivery decides who gets it. Everybody can't
5 be first and everybody can't be last. Somebody
6 has to be first and somebody else has to be last.
7 It just depends what route he follows.

8 MR. CAMP: My point, Mr. Romanez,
9 though, is that you have power to decide who gets
10 it on Tuesday and who gets it on Wednesday?

11 THE WITNESS: Not really.

12 MR. CAMP: Is it just an accident?

13 THE WITNESS: No.

14 MR. CAMP: You do not think it is
15 an accident if it happens to the same people
16 accidentally every week. Is that your description
17 of an accident?

18 THE WITNESS: No. We can't
19 physically deliver all of the distribution in one
20 day, to every store at the same hour in the
21 wholesale in Toronto.

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1 MR. CAMP: Certainly not. So,
2 as a result of that, some get it on Tuesday and
3 some get it on Wednesday and a magazine has
4 a life of seven days, that is.

5 THE WITNESS: That is predated,
6 it doesn't come into effect until Saturday.
7 It takes a few days for the TV Guide to come into
8 effect.

9 MR. CAMP: That is a good point.
10 Nevertheless, you decide, your company decides?

11 THE WITNESS: It is a victim of
12 routing.

13 MR. CAMP: Is there any way
14 that the dealer could get it if he knew so and
15 so, or such and such?

16 THE WITNESS: No way.

17 MR. CAMP: You are not aware of
18 a special arrangement made with regard to the
19 promotion of the new American Library Series,
20 a special promotion involving books by Mickey
21 Spillane? This was a decision that was made
22 in St. Louis that this promotion should take
23 place in this market?

24 THE WITNESS: Not in my time.
25 I am not aware of it.

26 MR. CAMP: You wouldn't be
27 surprised, though?

28 THE WITNESS: I am not aware of
29 it.

30 MR. CAMP: Do you know a magazine,



1 a new Canadian publication called Toronto Music
2 Guide?

3 THE WITNESS: Yes, I do.

4 MR. CAMP: This is a magazine
5 which, I gather, specializes in FM music. I
6 gather they came to you and asked you to
7 distribute their publication, their new publication,
8 which you agreed to do, is that right?

9 THE WITNESS: Right.

10 MR. CAMP: I believe you indicated
11 to them you wished to have the magazine in your
12 warehouse at least eight days in advance of
13 publication.

14 THE WITNESS: That is the standard
15 procedure.

16 MR. CAMP: Standard procedure.
17 Is it true that the publication date of the magazine
18 was June 1st and by Monday night, the 24th,
19 Tuesday morning, the 25th of May, you had 11,000
20 copies of that publication?

21 THE WITNESS: Well ---

22 MR. CAMP: Maybe 10,500?

23 THE WITNESS: 7000 was what
24 they sent us.

25 MR. CAMP: Which was all you
26 were aware of of the first edition. That was
27 in your hands on the 25th of May? Is it not
28 also true that you did not get it out until the
29 7th of June?

30 THE WITNESS: Yes, it is.



1 MR. CAMP: And you told us earlier,
2 of course, that you made the rounds in Metro
3 Toronto two and three times a week. Are you aware
4 of what the publishers of Toronto Music Guide
5 then felt obliged to do as a result of the
6 fact you had the publication in your warehouse
7 and were not delivering them?

8 THE WITNESS: I am very well
9 aware of it.

10 MR. CAMP: I understand they
11 went and sought to distribute it by other means,
12 specifically through the Buy and Sell Press.

13 THE WITNESS: Are you also aware
14 of what he did afterwards?

15 MR. CAMP: I haven't come to that
16 yet. You assisted them in distributing additional
17 copies of the magazine to some retail outlets,
18 which would be in addition to the copies which
19 were then in your warehouse?

20 THE WITNESS: This is a complete
21 falsehood.

22 MR. CAMP: Wait a minute now.
23 When they were not satisfied with the alacrity
24 with which you distributed their magazine, they
25 went elsewhere, which would indicate ---

26 THE WITNESS: Not on that issue.

27 MR. CAMP: Not on that issue?

28 THE WITNESS: Not on the first
29 issue. The second issue, they went to other
30 distributors.



1 MR. CAMP: Who is distributing
2 the magazine now?

3 THE WITNESS: We are again.

4 MR. CAMP: Would it surprise you
5 that the people who were trying to distribute
6 the magazine to retail outlets that you service,
7 were told by some source that they would not take
8 it any longer because they were uncertain as
9 to what the reaction would be if Metro News found
10 out?

11 THE WITNESS: It would surprise
12 me very much, it would.

13 MR. CAMP: It would surprise
14 you very much. As a matter of fact, in an effort
15 to distribute the magazine, which you had in
16 your warehouse, they not only did it through
17 another company as best they could, but the publishers
18 took it around themselves. The fact of the
19 matter was, or seems to be -- we can find this out --
20 that Buy and Sell, although they had indicated
21 to them that they had got it into 1500 retail
22 stores, found they could not. I wonder why
23 they couldn't?

24 THE WITNESS: The answer I
25 got from the publishers was they just could not
26 be bothered, or they gave them a song and dance.
27 They got a song and dance from Buy and Sell.

28 MR. CAMP: Can we go back now
29 and find out if you had 11,000 TV Guides stored
30 as of June 1st, and you had them eight days in



1 advance. This was de rigeur in the trade.

2 THE WITNESS: On Monday, we
3 do not have them in the warehouse eight days
4 prior to distribution. A lot of work is
5 involved to get the distribution and we are
6 never certain when the publication date is going
7 to be. If they got it to you on Monday or
8 Tuesday, we end up getting it a week to ten
9 days later and we can't handle it. We put the
10 magazine on the delivery invoice and find out
11 it is not out on time. We have to, usually,
12 or normally, the first issue, there are some
13 problems because you are not certain of publication
14 dates, but the subsequent issues become a
15 routine pattern and it follows the same pattern
16 as other magazines.

17 MR. CAMP: They indicated what
18 the date would be on their first edition and
19 you told them you wanted it eight days in advance?

20 THE WITNESS: They did not.
21 They did not call me when it was coming in and
22 they didn't phone me and I didn't know when
23 it was coming. They didn't do that. If they
24 had, it would have gone out on time.

25 MR. CAMP: It was just left in
26 the warehouse?

27 THE WITNESS: We didn't know
28 what it was. We were not informed. They were
29 supposed to phone me and tell me the Music
30 Guide was going to arrive at such and such a time,



1 and it would be put in the chain of events and
2 it would have been then met the same date, sale
3 date. This is a very isolated case.

4 MR. CAMP: I think I am principally
5 interested -- I doubt you could really assist
6 me much as to why retailers were reluctant to
7 accept it.

8 THE WITNESS: I couldn't tell you.

9 MR. CAMP: I don't know either.

10 THE WITNESS: They accepted
11 Buy and Sell so why wouldn't they accept this?

12 NR. CAMP: I don't expect you
13 can answer that, but these are the facts of the
14 matter.

15 THE WITNESS: I can't.

16 MR. CAMP: As I see them.

17 THE CHAIRMAN: I am very interested
18 in one point which was made through your counsel
19 in response to a question. He asked the question --
20 I think this is correct, Mr. Sedgwick: "Does
21 anyone outside Metro News in Toronto have any
22 voice in the selection of titles on paperback
23 books?".

24 MR. SEDGWICK: That is right.

25 THE CHAIRMAN: And you said
26 "No", or "Absolutely not", or something of that
27 kind. Now, that has been your understanding
28 since January 1st when you first became engaged
29 with this firm. May I ask you, then, sir,
30 certain questions in connection with your



1 relationship with the firm: Is it correct that
2 you are the general manager?

3 THE WITNESS: Absolutely.

4 THE CHAIRMAN: Of the Canadian
5 operation?

6 THE WITNESS: Yes.

7 THE CHAIRMAN: Does this also
8 mean that you are managing under a contract the
9 operations in Belleville and London and those
10 places, it is all coordinated?

11 THE WITNESS: I am general
12 manager of Metro Toronto News Company. They
13 operate acquisitions and I am manager of
14 acquisitions.

15 THE CHAIRMAN: You are operating
16 acquisitions as well?

17 THE WITNESS: Yes.

18 THE CHAIRMAN: Are you an officer
19 of Metro Toronto News Company Limited?

20 THE WITNESS: I am not.

21 THE CHAIRMAN: Are you an officer
22 of the partner with Metro Toronto News Company
23 Limited in the Metro Toronto News Company
24 operation?

25 THE WITNESS: I am not.

26 THE CHAIRMAN: You are not. Is
27 it fair to say you are an employee of the
28 limited partnership?

29 THE WITNESS: I am a 50 per cent
30 employee of the partnership.



1 THE CHAIRMAN: I see. Have you
2 a written contract with the company?

3 THE WITNESS: No, I do not.

4 THE CHAIRMAN: You do not. Have
5 you any understanding from your employer as to
6 the nature of your duties?

7 THE WITNESS: Yes, I do.

8 THE CHAIRMAN: And from whom do
9 you receive instructions as to the nature of your
10 duties as general manager?

11 THE WITNESS: From Metro Toronto
12 News Company Limited.

13 THE CHAIRMAN: What member of
14 that company instructed you as to your duties?

15 THE WITNESS: Mr. Mark Molasky,
16 President.

17 THE CHAIRMAN: He is the president
18 of the company. Is it fair to say that your
19 employment can be terminated by the president
20 of that company for cause, or whatever reason,
21 it is in his hands, in the company's hands?

22 THE WITNESS: Absolutely.

23 THE CHAIRMAN: And it is true,
24 therefore, that the policies under which you
25 operate and the terms of reference under which
26 you operate as general manager, are received
27 from the president of the company or from the
28 Board of Directors, is that not correct?

29 THE WITNESS: Yes.

30 THE CHAIRMAN: That is correct.



1 So that, at this time it is within the competence
2 of the Board of Directors, or the president
3 to change the terms of reference of your employment
4 or at any time the Board or president, or in
5 combination, so wish, is that correct?

6 THE WITNESS: Absolutely.

7 THE CHAIRMAN: So that at any
8 time there is a change in policy which could
9 be made effective, which would change this
10 existing policy as of January 1st with regard
11 to where the selection of titles is, in fact,
12 made, is that correct?

13 THE WITNESS: No, it isn't.

14 THE CHAIRMAN: Tell me why?

15 THE WITNESS: When I was appointed
16 general manager of Metro Toronto News Company,
17 with full control of the operations, I had to
18 produce the sales, I had to produce the profits,
19 if I don't, I don't have a job.

20 THE CHAIRMAN: That may be, but
21 the decision, therefore, whether you are a general
22 manager and policy remains in your hands. This is
23 a fact?

24 THE WITNESS: That is a fact.

25 THE CHAIRMAN: Now, I think that
26 we have covered that point. I think you have been
27 fairly direct with your evidence. It certainly
28 bears on the question Mr. Sedgwick raised, but
29 I wanted to get through to you the kind of
30 perspective as to where the control, in fact, lies,



1 so that none of us are under misapprehensions.
2 I wonder, Mr. Holland, have you anything that
3 you wish to ask?

4 MR. HOLLAND: Yes.

5
6 RE-EXAMINATION BY MR. HOLLAND:
7

8 Q. Mr. Romanetz, I am showing you
9 a letter, at least a copy of a letter, obtained
10 by subpoena from McLean Hunter Limited. Are
11 you familiar with the letter here of Pierce
12 News Company, dated May 3rd, 1971?

13 A. Yes.

14 MR. HOLLAND: I have just given
15 a copy to Mr. Sedgwick and perhaps he can
16 confirm that is Mr. Molasky's signature.

17 MR. SEDGWICK: Yes.

18 MR. HOLLAND: He has confirmed
19 it is Mr. Molasky's signature.

20 Q. Perhaps we can go through
21 this letter together, Mr. Romanetz?

22 THE CHAIRMAN: Have you a copy
23 of that we might have, please?

24 MR. HOLLAND: Yes, sir.

25 THE CHAIRMAN: Are you going to
26 put this in as an Exhibit? That will be No. 19.

27
28 ---EXHIBIT NO. 19: Copy of letter from Pierce
29 News Company to McLean Hunter
30 Limited, dated May 3, 1971



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MR. SEDGWICK: I didn't want
someone to be charged with forgery.

MR. HOLLAND: Q. If we can
just read through this letter together, Mr.
Romanez, dated May 3rd, 1971, addressed to Mr.
Claire Ingram, Manager, McLean Hunter Limited,
481 University, Toronto 2, Ontario:



Nethercut & Co. Ltd.
Toronto, Ontario

- 3105 - ~~27~~

Romanes, re ex
(Holland)

1 "

Dear Mr. Ingram:

2 In the past few months there
3 has been a dramatic change in the
4 operational set-up of the Molasky
5 complex. This letter will outline
6 the various responsibilities of some
7 of our key personnel. We hope you
8 will refer to this when contacting
9 our company. This should enable you
10 to reach the right person in our
11 organization to properly assist you.

12 We would appreciate your
13 forwarding this information to your
14 department heads. We of Pierce News
15 Company are confident that we now
16 have the most progressive and dynamic
17 organization in the industry. We
18 assure you that a complete effort
19 will be made in all our areas of
20 distribution to attain the maximum
21 in efficiency and sales. Our
22 door will always be open and we
23 hope you will not hesitate to call
24 on us.

25 Sincerely,

26 Pierce News Company,

27 Mark Molasky, President."

28 And then attached to this letter is the list
29 referred to in the letter and I refer you particularly
30 under the heading "St. Louis (Pierce News) Corporate



1 Headquarters" to the name "S. Leslie Flegel" and
2 under that he is described as follows:

3 " Co-General Manager of Operations,
4 General Marketing Consultatant of
5 Operations, General Sales Manager
6 of Operations (please refer all
7 new magazines St. Louis)".

8 Now, pausing there, does this not mean, or did this
9 not direct Maclean-Hunter Limited when publishing
10 a new magazine to first refer it to Mr. Flegel
11 in St. Louis?

12 A. No way.

13 Q. You don't gather that from
14 this letter?

15 A. No way.

16 Q. What do you gather from that?

17 A. I gather from this letter
18 that Mr. Leslie Flegel is General Operations
19 Marketing Consultant of all operations. If
20 they refer to new magazines, St. Louis, they
21 probably refer to St. Louis new magazines. I
22 have never submitted a magazine to St. Louis.

23 Q. You were not asked to but
24 I suggest that Maclean-Hunter Limited were asked
25 to do exactly that?

26 A. Not to my understanding.
27 Mr. Molasky could probably answer that better than
28 I can.

29 Q. Let us go on.

30 THE CHAIRMAN: Is there any significance



1 to the fact that this man is referred to as
2 "Co-Manager"?

3 THE WITNESS: None whatsoever.

4 As far as I am concerned he is General Manager of
5 Pierce News Company.

6 THE CHAIRMAN: It says, Co-Manager
7 of all Operations. Are you part of the operation?

8 THE WITNESS: No.

9 MR. HOLLAND: Q. The next name,
10 "Robert Bernstein" who is described as Vice-
11 President, Paperback Books, all operations
12 (please refer all paperback allotments all
13 operations).

14 A. The same.

15 Q. What does that mean to you?

16 A. It means nothing to me.

17 First of all, Mr. Bernstein, I think Mr. Molasky
18 mentioned, is no longer employed.

19 Q. But if you had read this
20 and you were with Maclean-Hunter Limited, would
21 that not mean to you that you should refer all
22 paperback allotments to Mr. Bernstein in St. Louis?

23 A. What it would mean to Maclean-
24 Hunter, I don't know. It means to me that I set
25 up my own office, I have no reference to then,
26 whatever it refers to and this letter doesn't
27 apply to me.

28 Q. It doesn't refer to you but
29 it does apply to a Canadian publisher, does it not?

30 A. No, it does not.



1 Q. Is Maclean-Hunter Limited
2 not a Canadian publisher?

3 A. It is a Canadian publisher.

4 MR. CAMP: They addressed the letter
5 to Maclean's.

6 MR. HOLLAND: Q. They don't suggest
7 that anything be referred to you, they suggest it
8 be referred to St. Louis?

9 A. The first paragraph over
10 here they refer to the people concerned. Maclean-
11 Hunter is not concerned with Pierce News, they
12 are concerned with Metro Toronto News Company.

13 MR. HOLLAND: Oh, I see, those
14 are all the further questions I have of this
15 witness, Mr. Chairman.

16 MR. SEDGWICK: On the second page
17 it says, "Metro Toronto News Company, John Romanetz,
18 General Manager".

19 DR. JEANNERET: Could I ask whether
20 or not all operations under St. Louis, Pierce
21 News, includes, shall we say, Kansas City News
22 on the next page, or Louisiana News? There is
23 only one name given under each of those.
24 Presumably that means for all operations you go
25 back to the directory on the first page?

26 THE WITNESS: This I am not aware of.

27 DR. JEANNERET: I know this is outside
28 of your jurisdiction but I suggest that whatever
29 it means for Kansas City and Louisiana, it
30 applies to Metro Toronto News here or at least

1 that is a reasonable interpretation of it by
2 Maclean-Hunter when they received this letter which
3 was addressed to them.

4 MR. SEDGWICK: Couldn't Mr. Clare
5 Ingram be called by Commission Counsel and asked
6 if he ever did refer anything to Pierce News?

7 THE CHAIRMAN: Is it the intention
8 to call him?

9 MR. HOLLAND: It is the intention
10 of counsel to call Mr. Ingram.

11 THE CHAIRMAN: On the other hand
12 there are a couple of questions which might be
13 put to this witness which I think we might have
14 arising out of this. How Mr. Ingram relates
15 the way he interpreted this letter is the
16 important point.

17 MR. CAMP: Well, I don't think I
18 could be helped much but I just wonder,
19 a Canadian magazine had to be bothered with
20 information that didn't have any relation to it.
21 The point is, who cares about Robert Bernstein?

22 THE WITNESS: It has information
23 on this company, who they are and how to contact
24 them on the third page.

25 MR. CAMP: You come up on page 3?

26 THE WITNESS: Yes.

27 MR. CAMP: What use is all the other
28 information, "Please refer all magazines to
29 St. Louis", and so on, but it doesn't say from
30 where. Why? What is that supposed to mean to



1 Maclean-Hunter? If it means nothing, why do they
2 send it?

3 THE WITNESS: They sent it to
4 all publishers and I imagine it is a form letter
5 sent to all publishers.

6 THE CHAIRMAN: Do you know whether
7 Maclean-Hunter in any of its spheres does any
8 business with Pierce News Company?

9 THE WITNESS: To my knowledge
10 Mr. Clare Ingram does business with me.

11 THE CHAIRMAN: With you?

12 THE WITNESS: Yes, to my knowledge.

13 THE CHAIRMAN: And that has been
14 since the period of January 1st, Maclean-Hunter
15 have done business with Metro Toronto News Company,
16 is that right?

17 THE WITNESS: Yes.

18 THE CHAIRMAN: And, to the best
19 of your knowledge, it has not done any business
20 with Pierce News Company as such?

21 THE WITNESS: To the best of my
22 knowledge, no.

23 THE CHAIRMAN: And, therefore, in
24 answer to Mr. Camp's questioning, can you explain
25 why Pierce News Company over the signature
26 of Mark Molasky would write to Mr. Clare Ingram,
27 Manager of Maclean-Hunter Publishers, setting out
28 all of these instructions?

29 THE WITNESS: Perhaps Mr. Molasky
30 could explain it.



1 THE CHAIRMAN: But you can't?

2 THE WITNESS: I can't.

3 THE CHAIRMAN: Have you examined
4 this letter?

5 THE WITNESS: Yes.

6 THE CHAIRMAN: Did you know it was
7 being written when it was written?

8 THE WITNESS: No, I didn't.

9 THE CHAIRMAN: Did you get a copy of
10 it after it was written?

11 THE WITNESS: Yes, I did.

12 THE CHAIRMAN: Did you raise any
13 objection to it?

14 THE WITNESS: None whatsoever, I
15 took it for what it was.

16 THE CHAIRMAN: And you didn't raise
17 any question about the direction, "Please refer
18 all new magazines to St. Louis" or "please refer
19 all paperback allotments all operations" --
20 you didn't object to this?

21 THE WITNESS: It didn't apply to me.

22 THE CHAIRMAN: I see.

23 MR. CAMP: I will clarify a small
24 matter, if I may. You own 50 per cent of the
25 pocketbook publishing industry in the organization?

26 THE WITNESS: Yes.

27 MR. CAMP: Is the other 50 per cent
28 held by a number of other people?

29 THE WITNESS: It is held by one other
30 Canadian in Montreal.



1 MR. CAMP: I have a request and I
2 don't know whether I have what I want in front of
3 me. Could we have a full list or do we have a
4 full list of all the magazines and tabloids for
5 which you are wholesaler?

6 THE WITNESS: You don't, it
7 doesn't exist. It changes constantly.

8 MR. CAMP: We have the most recent
9 list you have?

10 THE WITNESS: Yes.

11 MR. CAMP: It would be effective
12 as to when?

13 THE WITNESS: Effective as of
14 yesterday.

15 THE CHAIRMAN: Well, can you provide
16 us with a list as it stood, if you will, as
17 of July 13th, 1971, which is what you were dealing
18 with at that time?

19 MR. CAMP: How many publications
20 would that be? I am not talking about paperbacks;
21 I am talking about magazines and tabloids
22 which we have now distinguished as a separate
23 category.

24 THE WITNESS: From my information
25 up to 1500 titles.

26 MR. CAMP: On the other hand, it
27 must exist somewhere on paper: you must have it
28 for inventory control or something like that?

29 THE WITNESS: I believe Mr. Ridout
30 has a list of these publications.



1 MR. CAMP: I don't want to put you
2 to extraordinary work.

3 THE WITNESS: The list includes all
4 the current magazines.

5 MR. CAMP: This list would include
6 at one time all the things you had to sell?

7 THE WITNESS: Yes. You have to
8 have two months or three months of invoices.
9 Those are delivery invoices, for delivering the
10 goods.

11 MR. CAMP: Perhaps it would do if
12 we could have copies of all the forms that are
13 involved in this process?

14 THE WITNESS: I will have to go
15 back for six weeks or eight weeks and you will
16 have duplications all the way along.

17 MR. CAMP: Do you use a computer
18 in your operation?

19 THE WITNESS: Presently, no,
20 shortly yes.

21 MR. CAMP: Do you in your sales
22 of publications of pocketbooks, magazines and so on,
23 do you report those sales to St. Louis?

24 THE WITNESS: We report those sales
25 to the Metro Toronto News Company.

26 MR. CAMP: And when they are
27 reported to St. Louis I assume there must be a
28 very sophisticated computerized operation there?

29 THE WITNESS: I don't know the
30 St. Louis operation.



1 THE CHAIRMAN: Have you been there?

2 THE WITNESS: No, I haven't.

3 MR. CAMP: Any of the information
4 which you have with regard to sales relating to
5 paperbacks and magazines is all held here?

6 THE WITNESS: Yes.

7 MR. CAMP: The information is not
8 sent to the head office?

9 THE WITNESS: No, it isn't.

10 THE CHAIRMAN: Is it reported to the
11 president of the company?

12 THE WITNESS: Yes, it is.

13 THE CHAIRMAN: When he is in Canada?

14 THE WITNESS: Yes, it is.

15 THE CHAIRMAN: What does he do with
16 it, do you know?

17 THE WITNESS: As long as we send
18 him the results, that is all he cares about.

19 THE CHAIRMAN: In detail or
20 aggregate, is it reported to him individually?

21 THE WITNESS: As long as it is
22 making money he is satisfied.

23 MR. CAMP: Just to assist me I would
24 like to have available the whole range of your
25 publications services. We have a very short list
26 here. You say you have 1500 of them. We have
27 a list of something less than 20 and then we have
28 this which adds to that and in order for one to
29 get some kind of an over-view as to the extent of
30 an operation such as yours, it would be more easy



1 if such a list were available but if you don't
2 have one there is no way that I can expect to get it.

3 THE WITNESS: There is none
4 available.

5 THE CHAIRMAN: Would you produce it
6 in due course?

7 DR. JEANNERET: Could I ask one
8 question? When you are ordering your supplies --
9 and I am sure quantities are changing constantly
10 and you must be booking orders constantly too
11 on a location basis or some way or another --
12 do you address these directly to the North
13 American distributors or do you have them consolidated
14 with the orders of Pierce News and the other news
15 companies, Kansas and so on?

16 THE WITNESS: No, directly to the
17 distributors.

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1 DR. JEANNERET: You go straight
2 to the distributor and straight to the customer
3 yourself, you don't go through any other handling.
4 I understand it would be a waste of time if
5 you did.

6 THE CHAIRMAN: You mentioned one
7 subject which is of interest to me. I asked you
8 whether your operation was computerized and you
9 said, virtually, not yet. Will you explain
10 to us, please, what plans Metro Toronto News Company
11 has, as I understand you are the general manager,
12 in having your system computerized?

13 MR. SEDGWICK: Surely, Mr. Chairman.
14 Does that have something to do with the cultural
15 life of Canada? (Laughter) Let me
16 refresh your mind by looking at your terms of
17 reference.

18 THE CHAIRMAN: Do you wish to
19 make a submission to us?

20 MR. SEDGWICK: No, no, no! Wait
21 a minute please.

22 THE CHAIRMAN: Take it easy.
23 You are doing very well and I don't want you
24 to get excited.

25 MR. SEDGWICK: I am not excited.
26 I only appear to be.

27 THE CHAIRMAN: We will be glad
28 to hear your objection.

29 MR. SEDGWICK: I would like you
30 to tell me what conceivable connection there is



1 between a computer being established in the business
2 of my client and the publishing industry in
3 Ontario, the functions of the publishing industry
4 in terms of its contributions to the cultural
5 life and education of the people of the province,
6 and the economic, cultural, social or other
7 consequences for the people of Ontario and of
8 Canada of the substantial ownership or control
9 of publishing firms by foreign or foreign-owned
10 or foreign-controlled corporations or by non-
11 Canadians. What possible connection can there
12 be between those instructions, which are the
13 instructions you are to follow, and whether or
14 not my client proposes to computerize the business?

15 THE CHAIRMAN: Just one moment.
16 Are you making a submission to us to the effect
17 that this is outside of our competence?

18 MR. SEDGWICK: Precisely.

19 THE CHAIRMAN: Is that recorded?

20 THE REPORTER: Yes, sir.

21 THE CHAIRMAN: Is that your position?

22 MR. SEDGWICK: Yes.

23 THE CHAIRMAN: You have an
24 alternative, as you well know. You keep telling
25 us this -- we believe you -- we know you are
26 competent in this field. You know what your
27 remedies are.

28 MR. SEDGWICK: I know.

29 THE CHAIRMAN: You are perfectly
30 entitled to take them. You make a submission
31 to us and we will consider that submission as is



1 our duty.

2 MR. SEDGWICK: Only in reference
3 to this question.

4 THE CHAIRMAN: Having made it,
5 we will consider it and answer your submission.
6 I do not speak for my colleagues, of course.
7 Therefore, they will, in their own way, if they
8 wish, respond and I will as well, and then you
9 can make a decision after that, as to what recourse
10 you feel you need to take. Do you wish to say
11 something?

12 DR. JEANNERET: I would make the
13 observation, Mr. Sedgwick, and I have answered this
14 question previously, that this was the kind of
15 business -- I am sure this has already been
16 decided by those running it -- that lends itself
17 admirably to computerization and one of the first
18 things, if I tried to decide what sort of computer
19 application we were going to make, we would program
20 the computer to work out a priority order in
21 order of profitability or in order of something
22 else, and presumably it would be profitability.
23 That is of some cultural significance, I think.
24 I think that would be the relevance of the
25 question, as I see it. I don't know if you
26 had that in mind.

27 MR. SEDGWICK: He can answer
28 the question.

29 THE CHAIRMAN: I am sorry, sir.
30 You have put on the record your objection and we



1 are going to respond to it, in case you wish now
2 to take some other opportunity of recourse.

3 MR. CAMP: I am lost, Mr. Chairman.

4 (Laughter)

5 MR. SEDGWICK: I think we are
6 going too far afield.

7 THE CHAIRMAN: Now, Mr. Sedgwick,
8 you have stated your position and Mr. Jeanneret
9 has given his view of his objection. I will give
10 my view. First of all, the whole question of the
11 economic, cultural, social and other consequences
12 for the people of Ontario and of Canada of the
13 substantial ownership or control of publishing
14 firms by foreign or foreign-owned or foreign-
15 controlled corporations; the point that I am asking
16 about bears very directly on the economic
17 consequences, both as, if you will, cultural.
18 I am concerned and I want to ask a question as
19 to whether or not it is the intention to put the
20 computerization, which is perhaps about to occur,
21 here in Metropolitan Toronto with a computer hooked up
22 in St. Louis. Now, if there is such a computerized
23 selection contemplated, this is something that
24 is of interest to the Commission because it bears
25 very directly on the whole terms of reference.
26 As far as I am concerned, we have a broad scope
27 and we have the terms of reference which are
28 quite broad and we are concerned in the public
29 interest, as is our direction. So this is the
30 reason for the question and I think it is a very



1 simple question which ought, for those reasons, to
2 be answered by this witness. I and my colleagues,
3 I take it, will so direct the witness and if
4 you wish to object to the answer, if you wish
5 to take recourse elsewhere, with the vast knowledge
6 you have, which we recognize, you may take steps
7 to counteract. In any event, those are the
8 reasons I would add to those of Dr. Jeanneret.

9 MR. SEDGWICK: I don't propose
10 to make a mountain out of a molehill. Answer, if
11 you know the answer.

12 THE WITNESS: I know the answer.
13 We are not going to be hooking up with St. Louis.

14 THE CHAIRMAN: You see, if you had
15 left it, we would have finished that.

16 Do you have any questions?

17 MR. HOLLAND: No, Mr. Chairman.

18 THE CHAIRMAN: That will be all,
19 Mr. Romanez.

20 Mr. Romanez, you have helped us
21 very much in your evidence and we appreciate
22 your attendance. We know you are being watched,
23 not only by the Commission, but by the people who
24 engaged you. You are under pressure from both
25 sides. Thank you.

26 THE WITNESS: Thank you.

27 MR. HOLLAND: Mr. Chairman, I would
28 like to clear up what may be some misunderstanding
29 that has arisen in connection with the investigation
30 prior to these hearings. I understood from what



1 Mr. Sedgwick said before lunch, that investigators
2 from my office had been in the local office of
3 Metropolitan News Company for a week or two.

4 THE CHAIRMAN: He used the
5 word "constantly".

6 MR. SEDGWICK: I was mistaken
7 as to who was there. It turns out the people
8 who were there were representing the Director of
9 Investigation and Research of the Combines Investiga-
10 tion Act, Ottawa, and were there in response to
11 an invitation extended by this Commission.

12 THE CHAIRMAN: What we invited
13 them to do was to take a report.

14 MR. SEDGWICK: Indeed they did.

15 MR. HOLLAND: Mr. Chairman, before
16 calling the next witness, I would like to say
17 that we have here, Mr. Ernest Colebourne of
18 Belleville under subpoena. The purpose of subpoenaing
19 Mr. Colebourne was to have him produce a statement
20 of profit and loss of Upper Canada News Limited.
21 He has produced this to me and it is dated
22 September 30th, 1970, and rather than call him
23 to prove it, I would like to file it, unless
24 Mr. Sedgwick has any objection.

25 THE CHAIRMAN: Has Mr. Sedgwick
26 seen the document?

27 MR. SEDGWICK: I haven't.

28 MR. HOLLAND: While Mr. Sedgwick's
29 associate is looking at that statement, perhaps
30 I may call the next witness. Mr. Frederick O'Brien.



1 FREDERICK O'BRIEN, sworn

2
3 ---EXHIBIT NO. 20: Statement of Profit and Loss
4 Upper Canada News Limited,
5 dated September 30, 1970

6 EXAMINATION BY MR. HOLLAND:

7
8 Q. You are appearing here under
9 subpoena, Mr. O'Brien?

10 A. Yes.

11 Q. Where do you reside?

12 A. I live in Hamilton, Ontario.

13 Q. Are you a Canadian citizen?

14 A. I am.

15 Q. How old are you?

16 A. 45.

17 Q. What is your present position
18 with Mountain City News Company Limited?

19 A. I am President of the corporation.

20 Q. How long has that company
21 been in business?

22 A. It was started in 1907.

23 Q. I believe that company operates
24 in the Hamilton area?

25 A. Correct.

26 Q. Has it always been a family
27 company, if you can call it that?

28 A. Yes, it has.

29 Q. What is the gross sales or
30 what was the last figure for the gross sales of



1 Mountain City News Company Limited?

2 A. \$1,675,249.

3 Q. Would you look, please,
4 at Exhibit 3, which is the map of Southern
5 Ontario and point out the area, the geographical
6 area serviced by Mountain City News Company Limited?

7 A. This blue area here (indicating).

8 Q. That is just around the Bay ---

9 A. From Burlington along the
10 Lakeshore and halfway down the Niagara Peninsula
11 from Grimsby to Beamsville.

12 Q. Right. I believe you are
13 also, at the present time, a 25 per cent owner
14 of Kitchener News Company?

15 A. That is correct.

16 Q. Would you point out on
17 Exhibit 3 the geographical area covered by
18 Kitchener News Company Limited?

19 A. This area here in blue.

20 Q. The light blue area?

21 A. Around Kitchener, Guelph,
22 Galt and Hespeler.

23 Q. And does Metro Toronto News
24 Company abut the Kitchener and Hamilton areas?

25 A. Yes, they do.

26 Q. As a matter of fact, do they
27 go all around Kitchener and Hamilton and service
28 all around those two areas?

29 A. Not the Niagara Peninsula
30 but the other area, yes.



1 Q. That is on the north and on
2 the west and on the southwest?

3 A. That is correct.

4 Q. And do you have the gross
5 figure for Kitchener News Company Limited, that
6 is the gross sales?

7 A. \$1,344,029.

8 Q. I understand that you manage
9 for your father, General News Company -- I am sorry,
10 General News and Novelty Company Limited in
11 Brantford?

12 A. Correct.

13 Q. Your father is E.H. O'Brien?

14 A. Correct.

15 Q. How old is your father?

16 A. 85.

17 Q. Where does he reside?

18 A. In Hamilton.

19 Q. That is a family company?

20 A. He owns it.

21 Q. Will you point out on the map,
22 please, the geographical area covered by
23 General News and Novelty Company Limited?

24 A. The area here in brown,
25 primarily it runs along Brantford, along Lake
26 Erie, Delhi, Simcoe, Tillsonburg.

27 Q. That abuts the territory
28 serviced by you in Hamilton?

29 A. Yes.

30 Q. What were the gross sales for



1 that company in the last year?

2 A. \$647,876.

3 Q. Do I understand you also
4 manage National News Company Limited in Ottawa,
5 also for your father?

6 A. That is correct.

7 Q. Would you point out the
8 area serviced by National News Company Limited
9 in Ottawa?

10 A. The brown area here and in
11 Ontario we cover from Buckingham to Aylmer on
12 the Quebec side, including Hull.

13 Q. What were the gross sales
14 of National News Company Limited in Ottawa?

15 A. \$2,284,935.

16 Q. We have heard some evidence
17 about a small company known as Wentworth News
18 Agency Limited. Where is that located?

19 A. It is located in the City
20 of Hamilton.

21 Q. And what service does that
22 company provide?

23 A. It provides a service within
24 the city limits, primarily for TV Guide and
25 Capital Distributing Company Limited.

26

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1 Q. And TV Guide is distributed
2 by Triangle Publications?

3 A. Correct. Now, I must point
4 out that outside of the city TV Guide and Triangle
5 Publications are serviced by Mountain City News
6 Company Limited.

7 Q. That is your company?

8 A. That is correct.

9 Q. So, this is just a little
10 island in the City of Hamilton for TV Guide and
11 the publications distributed by Capital?

12 A. That is right and in the
13 city too, I must say that we handle other lines
14 other than TV Guide and Seventeen, the other
15 Triangle lines we handle both city and country,
16 the Popular Library, for example, all these are
17 handled by the Mountain City News.

18 Q. And who is the present owner,
19 as far as you know, of Wentworth News Agency
20 Limited?

21 A. It is either the Estate of
22 Mr. Mac Fensky or his widow.

23 Q. When did Mr. Fensky die?

24 A. Within the last few months.

25 Q. You have indicated that you
26 own a company and control or manage some other
27 companies and you have shown us the areas. Do
28 you act as a wholesaler of primary publications
29 in the Triangle Publications and MacFadden-Bartell
30 is that all you manage at the present time?



1 A. With the exception I have
2 indicated of Wentworth News Company, yes, I do.

3 Q. And also with the exception,
4 I think, of Kitchener?

5 A. Yes.

6 Q. And with the exception of this
7 problem, if I could call it that, of Kitchener,
8 have you enjoyed good relations with Triangle
9 and MacFadden-Bartell?

10 A. For many years.

11 Q. Have you had any complaints
12 from Triangle or MacFadden-Bartell as to way
13 in which you operated these other companies?

14 A. Only in the normal course
15 of business which we might receive from any
16 publisher if he is unhappy about something, but
17 nothing out of the ordinary.

18 Q. In January or February of
19 1971, did you meet at the Inn on the Park in
20 Toronto with Les Flegel who, I understand, is
21 the manager, or co-manager of Pierce News
22 Company Incorporated of St. Louis and with
23 Terry Cosgrove who was then the manager of
24 Metro Toronto News Company and with Reg Halliley
25 who I understand at that time was a 60 per cent
26 owner of London and the owner of the Sarnia
27 area concerning the wholesaling of publications
28 to Dominion Stores?

29 A. Yes, I did.

30 Q. And at this meeting did you



1 mention that you might be interested in selling
2 your interest in Mountain City News Company?

3 A. Yes, in a facetious sort of
4 manner. We were having problems with Dominion
5 and I made the remark publicly that maybe it
6 was time I should sell out.

7 Q. While we are dealing with
8 this, what problems were you having with Dominion?

9 A. Well, at this particular
10 time they were considering throwing out magazines
11 throughout the entire chain and that would have
12 meant a loss of a lot of volume for us.

13 Q. And as a result of this
14 remark that you made, did you receive a telephone
15 call from Mr. Flegel from St. Louis?

16 A. Yes, I did.

17 THE CHAIRMAN: Before you proceed
18 further, counsel, would you ask the witness to
19 explain what he meant by that last remark about
20 the magazines being thrown out and so forth?
21 What did you mean by that?

22 THE WITNESS: Well, Dominion Stores
23 were not satisfied with the profit they were
24 getting from magazines and were considering removing
25 them from their stores.

26 MR. HOLLAND: Q. Do you mean by
27 that, removing them completely or arranging for
28 some different method of wholesaling?

29 A. No, deleting them entirely
30 from their smaller stores or removing them from all



1 their stores.

2 Q. Then we got to the point
3 where Mr. Flegel of St. Louis telephoned you?

4 A. Yes.

5 Q. And what did he say?

6 A. He asked whether I was
7 serious about my offer to sell and I said, "Well,
8 everything has a price".

9 Q. And as a result of that
10 telephone conversation, what happened?

11 A. Mr. Flegel and Mr. Mark
12 Molasky came to Hamilton at which time I
13 supplied them with some information, I did not
14 supply them with a financial statement. I
15 suggested to them the price that I might consider.

16 Q. What was that price?

17 A. \$800,000 and suggested to
18 them that price and then I said I was going away
19 on winter vacation and that I would make a
20 decision at a later time. As Mr. Molasky said
21 yesterday, I was within the ball park and we
22 could probably move on to negotiation.

23 Q. And then you went on holidays?

24 A. Yes.

25 Q. What happened when you came
26 back?

27 A. I had a call subsequently
28 from Mr. Flegel and suggested that at this time
29 I was not interested in selling.

30 Q. And I think you have already



1 indicated that you are a 25 per cent owner of
2 Kitchener News Company Limited. Who were the
3 other owners of that company?

4 A. The other owners are Bramall
5 from Vancouver, British Columbia.

6 Q. For what percentage?

7 A. 25 per cent. However, it is
8 Mr. Bramall's intention at the request of his
9 manager to sell him 11 per cent of his interest --
10 11 per cent of the total company so it would be
11 14 per cent Bramall and 11 per cent Grubb.

12 Q. 25 per cent you and how
13 about the balance?

14 A. 20 per cent to Mr. Terry
15 Cosgrove, 20 per cent to Gordon & Gotch(Canada)
16 Limited and 10 per cent to Mr. William F. Smith.

17 Q. And I believe that these
18 purchases purchased from Harold Hill and Louis James
19 Hill, this business by agreement dated the 20th
20 day of April, 1971?

21 A. That is correct.

22 Q. I am showing to you what I
23 believe is a copy of the agreement. Would you
24 be kind enough to look at it and see if you verify
25 this signature at the bottom?

26 A. Yes, sir, that is a true
27 copy.

28 MR. HOLLAND: Could this be the
29 next exhibit, Mr. Chairman?

30



1 ---EXHIBIT NO. 21: copy of agreement dated
2 April 20th, 1971.

3 MR. HOLLAND: Q. I should point out
4 to you that attached, I think, to the original
5 agreement dated the 20th day of April, 1971, was
6 a profit and loss statement and I believe it is
7 your desire that this profit and loss statement
8 not be made public?

9 A. That is correct.

10 THE CHAIRMAN: I beg your pardon?

11 MR. HOLLAND: Mr. Chairman, attached
12 to this original agreement was a profit and loss
13 statement which formed part of the agreement.
14 Mr. O'Brien has indicated to me that it is
15 his desire that this statement not be made public
16 and I do not think that it should form part of the
17 exhibit and it is not attached to the copy that
18 I have given to you, Mr. Chairman, to be marked
19 as an exhibit.

20 THE CHAIRMAN: So be it.

21 We are up to Exhibit 21 now which is the agreement
22 between Mr. O'Brien and Messrs. Hilland I understand
23 the next document which is to receive the
24 confidentiality is the financial statement.

25 MR. HOLLAND: If I may put this
26 profit and loss statement to the witness at this
27 time?

28 Q. I am showing to you a
29 financial statement. Is that a copy of the
30 financial statement attached to the last exhibit?



1 A. Yes, it is.

2 Q. And it is your request that
3 this statement be kept confidential?

4 A. Correct.

5 THE CHAIRMAN: It will be so
6 received. That will be Exhibit 22.

7
8 ---EXHIBIT NO. 22: Financial statement, profit
9 and loss statement, attached
to Exhibit 21.

10 MR. HOLLAND: Q. What was the
11 purchase price under the terms of this agreement?

12 A. \$532,000.

13 Q. And, I believe, the transaction
14 closed on the 3rd day of May, 1971?

15 A. That is correct.

16 Q. Now, prior to entering into
17 this agreement dated the 20th day of April, 1971,
18 did you or did anyone on behalf of the purchasers
19 communicate with the North American distributors?

20 A. No, we did not.

21 Q. From the areas of southern
22 Ontario that you control or manage, it would seem
23 that you have some knowledge of this business?

24 A. Yes, I do.

25 Q. How long have you been in
26 the business?

27 A. 25 years.

28 Q. Can you tell us whether or not
29 it is usual to seek a prior agreement of the
30 North American distributors to a sale such as this



1 or a purchase such as this?

2 A. Yes.

3 Q. It is usual?

4 A. Yes.

5 Q. Why was it not done in this
6 case?

7 A. I would say for two reasons,
8 one, Mr. Harold Hill did not wish to have
9 associations with a lot of other people and did not
10 want it to become common knowledge; second,
11 he had legal problems inasmuch as the attorney
12 that drew this agreement did not get it into our
13 hands until the 20th day of April, when we expected
14 to have it some six weeks prior to that time.

15 As a result, from the 20th
16 of April until the convention was being held in
17 Miami we were unable to communicate really with
18 any of the publishers and inform them that we were
19 in agreement to buy this agency and ask for their
20 blessing.

21 Q. Following the signing of the
22 agreement, did you or anyone on behalf of the
23 purchasers approach the North American distributors?

24 A. Mr. Bramall, one of the partners,
25 was scheduled into Miami and it was his intention
26 at that time to discuss the matter with the
27 publishers.

28 Q. It was his intention to do that?

29 A. Yes.

30 Q. What date was he due in Miami?



1 A. It would be the Thursday after
2 the 20th. I believe the 20th was a Tuesday so it
3 would be the following Friday, the 23rd or 24th,
4 or somewhere around there.

5 Q. Then, on April 21st, the day
6 after this agreement was signed, did you have a
7 conversation with Mr. Hill, one of the vendors,
8 concerning Triangle Publications?

9 A. Yes, I did.

10 Q. What did Mr. Hill tell you at
11 that time?

12 A. Mr. Hill told me that he had
13 just received a call from Mr. Lichtenberg advising
14 him that the TV Guide franchise was not for sale
15 and they would not go for this particular trans-
16 action.

17 Q. That was the day after this
18 particular agreement was signed?

19 A. Yes.

20 Q. And that is Mr. Lichtenberg --
21 what position does he hold with Triangle?

22 A. He is the Circulation Director
23 of all Triangle Publications located in Radnor,
24 Pennsylvania.

25 THE CHAIRMAN: Was there any indication
26 as to how Mr. Lichtenberg knew on the 21st that
27 the agreement had been signed the day before?

28 THE WITNESS: I did not know until
29 the testimony yesterday how he was advised.

30 MR. HOLLAND: Q. At this stage there



1 had been no communication as far as you know
2 of the purchases of Kitchener with Triangle?

3 A. No.

4 Q. Which Mr. Hill was it that
5 told you?

6 A. Mr. Harold Hill.

7 Q. As a result of this conversation
8 with Mr. Harold Hill, what did you do?

9 A. The following day I phoned
10 Mr. Lichtenberg to try and straighten the matter
11 out at which time he told me that we would not
12 be the distributors for TV Guide in the Kitchener
13 area.

14 Q. That would be on April 22nd?

15 A. Yes.

16 Q. Can you please explain to
17 us the importance of having the wholesaling rights
18 for TV Guide?

19 A. Well, in economic terms it
20 is 42,000 a week at 2 cents a copy commission to
21 the wholesaler which is \$880 a week, times 52
22 which is an awful lot of gross profit.

23

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1 Q. How does that publication
2 compare with the other publications that you had?

3 A. Far superior to anything else,
4 much greater than any other individual item in
5 the line.

6 Q. So this was quite a blow to
7 you, as one of the new purchasers of this business?

8 A. Yes, sir!

9 Q. When you phoned Mr. Lichtenberg
10 on the 22nd, can you remember, or tell us, as
11 best you can, exactly what was said?

12 A. I had indicated to him that
13 we were a group of Canadians trying to keep
14 this area Canadian, and he indicated to me that
15 TV Guide in Canada was a Canadian company and
16 purchased Canadian paper and hired Canadian personnel
17 and used Canadian printers, and they would pay
18 Canadian income tax, and that way it would stay
19 Canadian.

20 Q. Was this a pleasant, happy
21 sort of conversation?

22 A. Heated.

23 Q. Heated?

24 A. Heated.

25 Q. Did he give you any reason
26 for the cancellation of the right to distribute
27 TV Guide in the Kitchener area?

28 A. I will have to think about that.
29 I am not sure whether he told me the same
30 as he had told Harold Hill, that the TV Guide



1 franchise was never for sale. I am not sure
2 whether he told me that or not. I can't recall.

3 Q. Did he give you any other
4 reason that you can remember?

5 A. No.

6 THE CHAIRMAN: Did he give you
7 any reason at all?

8 THE WITNESS: No. As I say, I
9 am confused in my mind whether Harold Hill told
10 me that he had told Harold that the TV Guide
11 franchise was not for sale. Whether he told me
12 that the next day or not, I can't recall.

13 MR. CAMP: What does "not for
14 sale" mean?

15 THE WITNESS: If it is sold from
16 one person to another, it does not necessarily
17 mean the TV Guide franchise will continue.

18 DR. JEANNERET: What is sold?

19 THE WITNESS: The building, the
20 trucks, fixtures, inventory.

21 MR. CAMP: You must have assumed
22 when you purchased it, it would involve TV Guide?

23 THE WITNESS: Certainly. We had
24 no suspicion of this at all. I must say that
25 in a subsequent letter which I wrote to Mr.
26 Lichtenberg, that the whole pattern due to the
27 lateness of the filing, the early signing of
28 this document was the 20th of April. We wished
29 to take it over on the 28th of April because
30 that was the fiscal year end of the corporation,



1 as you can see from the financial statement. It
2 was a logical time to take it over but due to the
3 lateness of the lawyers involved, it was bad
4 timing all around. We admit it. In the normal
5 course of our business, we should have given Mr.
6 Lichtenberg advance notice.

7 DR. JEANNERET: Were those
8 physical assets worth anything vaguely resembling
9 \$532,000?

10 THE WITNESS: No.

11 DR. JEANNERET: So there was
12 something else for sale?

13 THE WITNESS: Certainly, goodwill.

14 THE CHAIRMAN: Mr. O'Brien,
15 you called Mr. Lichtenberg. Surely he must have
16 given you some specific reason, aside from your
17 omission or failure to ask him blessing or
18 consent. Wasn't there some other reason?

19 THE WITNESS: The only thing that
20 I recollect was that he said the decision had
21 been made.

22 THE CHAIRMAN: The decision had
23 been made. This decision had been made the day
24 before, I take it? On the 21st?

25 THE WITNESS: I think so, when
26 he told Mr. Hill.

27 THE CHAIRMAN: What time of day
28 did you call Mr. Lichtenberg on the 22nd, do you
29 know?

30 THE WITNESS: No.



1 THE CHAIRMAN: Therefore, you
2 wouldn't know when Mr. Hill spoke with him the day
3 before?

4 THE WITNESS: Mr. Hill called
5 me immediately after he had received the call.

6 THE CHAIRMAN: The call from
7 Lichtenberg, things were moving fairly rapidly
8 at this stage?

9 THE WITNESS: Yes.

10 MR. HOLLAND: Q. Mr. Hill told
11 you the call was from Lichtenberg to him?

12 A. Yes.

13 MR. CAMP: The day after you called?

14 THE CHAIRMAN: The day after
15 you signed the agreement.

16 MR. HOLLAND: Q. You signed the
17 agreement on the 20th and on the 21st Mr. Lichtenberg
18 called Mr. Hill and spoke to him and on the
19 22nd, you called Mr. Lichtenberg and he told you
20 the decision had already been made?

21 A. Yes.

22 Q. How did you get into this
23 conversation about just being a bunch of Canadians
24 trying to keep the place Canadian? What brought
25 that up?

26 A. I thought it was my ace in
27 the hole, but it backfired. (Laughter)

28 THE CHAIRMAN: So your ace stayed
29 in the hole.

30 MR. HOLLAND: Q. Then you told



1 us you wrote Mr. Lichtenberg a letter?

2 A. Yes.

3 Q. I am showing to you a Xerox
4 copy of a letter, Kitchener News Company Limited
5 to Lichtenberg, dated May 3rd, 1971. Can you
6 identify that as the letter you wrote?

7 A. Yes.

8 MR. HOLLAND: May this be the
9 next Exhibit?

10 THE CHAIRMAN: Yes, Exhibit No.
11 23.

12
13 ---EXHIBIT NO. 23: Xerox copy of letter,
14 Kitchener News Company
15 Limited to Lichtenberg,
16 dated May 3, 1971

17 MR. HOLLAND: Q. I believe you
18 have a copy of that letter in front of you. Perhaps
19 we should go through it together. It is dated
20 May 3rd, 1971 addressed to Mr. David Lichtenberg,
21 Circulation Director, Triangle Circulation Company,
22 P.O. Box 500, Radnor, Pennsylvania, 109088:

23 "Dear Dave:

24 "As we were previously
25 informed by Harold Hill, the shares
26 in the Kitchener News Company
27 Limited were officially purchased
28 by Mr. Bryan Bramall, Mr. J.D.
29 Cosgrove, Mr. Fred O'Brien, Mr.
30 W.J. Smith, and Gordon and Gotch



1 Canada Limited. Gordon and Gotch
2 Canada Limited holds a 20 per
3 cent minority interest in the company
4 and has no intention of taking
5 any part in its management.

6 "We regret, through unanticipated
7 legal problems, we were unable to
8 consult with you and request your
9 approval of this change in ownership
10 as was our intent. We apologize
11 that this news reached you second-hand.
12 However, on behalf of the new
13 shareholders in Kitchener News
14 Company Limited, I would like at this
15 time to make official application
16 for our company to represent TV
17 Guide and the entire Triangle
18 franchise. I am sure you are
19 aware that the former owners did
20 a good job for all your properties.
21 I can assure you that the new
22 owners will do all in their power
23 to ensure that the new management
24 will continue to do a good job
25 and cooperate with your staff to
26 improve, if possible, the services
27 for the franchise. We are willing
28 to come to Radnor at any time to
29 discuss this entire matter. We
30 sincerely hope you will give a



1 favourable reply to our application
2 and respectfully request an early
3 decision.

4 "With my very best regards,

5 "Very truly yours,

6 "Kitchener News Co. Limited,

7 "Frederick O'Brien, President."

8 That was the letter you wrote?

9 A. That is correct.

10 Q. Did you receive any answer
11 to that letter?

12 A. I did not.

13 Q. Have you ever received the
14 courtesy of a reply to that letter?

15 A. I have never received a reply
16 in writing. I had knowledge that Mr. Lichtenberg
17 was leaving on an extended vacation, so I called
18 him prior to the time I heard he was leaving
19 and he informed me at that time the door was
20 always open, but the decision at the moment
21 was that we would not get the franchise.

22 Q. Was that on May 7th, 1971,
23 could you tell us?

24 A. I would suggest it would be
25 approximately that time, yes.

26 Q. Did you arrange to meet him
27 in Detroit on May the 8th?

28 A. At that time we discussed
29 meeting at a banquet in Detroit which we were
30 both going to attend. It was -- I forget the



1 date.

2 Q. On May 8th?

3 A. No. Sometime or three weeks
4 later.

5 Q. Did you, in fact, meet Mr.
6 Lichtenberg in Detroit?

7 A. Just on a social basis due
8 to the fact that in the interim TV Guide people
9 had invited all Canadian wholesalers to a sales
10 meeting and luncheon at the Inn-on-the-Park at
11 which time Mr. Bryan Bramall had requested a
12 formal meeting with Mr. Lichtenberg.

13 Q. That was June 10th?

14 A. Yes. So there was really
15 no necessity -- yes, June 10th. It was June --
16 Monday night or Tuesday night prior to that when
17 we were in Detroit.

18 Q. I see. So you just met him
19 in Detroit and arranged formally to meet ---

20 A. No, we had already written
21 to his Canadian manager for an appointment as
22 soon as we could get one. There was really no
23 necessity to speak to him then.

24 Q. Did you meet on June 10th at
25 the Inn-on-the-Park with Mr. Lichtenberg?

26 A. Yes, Mr. Bramall and I did.

27 Q. About what time of day was
28 that?

29 A. 11:00 o'clock in the morning.

30 Q. 11:00 o'clock in the morning.



1 A. Mr. Hugh Crocker was present
2 as well at the meeting in Mr. Lichtenberg's room.

3 Q. Who was present?

4 A. Mr. Bramall, myself, Mr.
5 Lichtenberg and Mr. Hugh Crocker.

6 Q. Mr. Lichtenberg held a
7 25 per cent interest along with his manager and
8 you held a 25 per cent interest. Who is Mr.
9 Crocker?

10 A. Mr. Crocker is apparently
11 a new assistant to Mr. Lichtenberg.

12 Q. And he comes from the United
13 States as well?

14 A. This is correct.

15 Q. And what happened at that
16 meeting?

17 A. At that particular meeting
18 Brian Bramall and I requested reconsideration of
19 TV Guide franchise for the Kitchener area and
20 at this time Mr. Lichtenberg advised us that
21 if for any good and just reason a retailer dealer
22 in the Kitchener area did not wish his supplies
23 from the Metro Toronto News Company, that we would
24 be able to get copies to supply those accounts,
25 subject to a check by one of their Canadian
26 representatives.

27 MR. CAMP: What is a good and
28 just reason? Could you give an example?

29 THE CHAIRMAN: These were Mr.
30 Lichtenberg's words, were they not, good and just



1 reason? I suppose the question, really, could
2 also be who is to be the judge of whether the
3 reason was good and just?

4 THE WITNESS: Yes, it was subject
5 -- this was subject to being checked out by the
6 TV Guide representative, Canadian.

7 THE CHAIRMAN: Would Mr. Lichtenberg
8 judge what would be a good and just reason?

9 THE WITNESS: I don't know, but
10 I would suspect so.

11 MR. HOLLAND: Q. Did you discuss
12 with him at all what he meant by that term,
13 "good and just reason"?

14 A. The manner in which he presented
15 it to us, we were quite happy and felt there
16 were many dealers in Kitchener that enjoyed the
17 Kitchener News Service and liked local service,
18 because, even while I differ with Mr. Molasky,
19 as a local wholesaler, we can give better service
20 than Mr. Molasky can in Toronto. We knew of
21 several of the larger accounts in Kitchener that
22 had indicated to us they would much prefer to
23 receive their TV Guides from us, rather than
24 from Metro.

25 Q. So you thought, following
26 this meeting, if I may put it to you, that if
27 you went to the retailers in Kitchener and
28 got their support, that the distribution of
29 TV Guide for that particular retailer, would
30 be switched back to your company?



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A. That is correct.

Q. As a result of this meeting, did you go to these various retailers in the Kitchener area with the request that they support their application to have TV Guide distributed by your Kitchener company?

A. Yes, Mr. Cosgrove, the general manager, visited the top accounts and they agreed they would prefer to have the service from us.

Q. So the retailers wanted service from your Kitchener company and did you pass this information on to Mr. Lichtenberg of Triangle Publications?

A. I passed it on to Mr. Northrop, his manager in Toronto, the Canadian circulation manager.



1 THE CHAIRMAN: Can we have some
2 indication who some of these retailers were?

3 THE WITNESS: Yes, Zehi's
4 were one of the biggest chains in Kitchener, food
5 market, Dutch Boy, Shortstop, Ontario Meat Market,
6 Highway Market.

7 MR. HOLLAND: Q. And did they go
8 along with your request that they would support
9 your application to have TV Guide distributed
10 by your company?

11 A. Yes.

12 Q. And did they support that in
13 writing, to the best of your knowledge?

14 A. Some of them had supported
15 it prior to that time in writing and as far as
16 I know some of them have since written, and
17 as far as I know one of the TV Guide representatives
18 visited these accounts.

19 Q. And this communication was
20 with Mr. Northorp?

21 A. Yes.

22 Q. Who was the local Ontario
23 representative?

24 A. He is the Canadian manager
25 of their circulation for Canada for TV Guide.

26 Q. Has Triangle Publications
27 permitted Kitchener News Company to distribute
28 TV Guide in the Kitchener area?

29 A. Not at this point. The
30 last information I have on that is that Mr. Brian





1 Bramall contacted Mr. Lichtenberg within the last
2 ten days and Mr. Lichtenberg informed him at that
3 time that he had a report from Toronto on this
4 matter and that we would hear about it.

5 Q. Who, or what company, in fact,
6 took over the supply of Kitchener or the Kitchener
7 area with the periodicals, including TV Guide
8 and Triangle Publications?

9 A. Metro Toronto News Company.
10 The initial letter was sent out from Toronto
11 and as far as we know was from Somerset
12 Enterprises but as far as we know all the billing
13 has been done by Metro Toronto News Company not
14 Somerset Enterprises.

15 Q. Do you have a copy of that
16 letter from Somerset Enterprises Limited?

17 A. I believe I have. I
18 think that was probably Exhibit No. 5.

19 THE CHAIRMAN: Let us see that
20 and compare it to Exhibit 5.

21 THE WITNESS: No, I don't have a
22 copy of it now.

23 MR. HOLLAND: Q. I am showing
24 you Exhibit 5, is that the letter that you
25 referred to?

26 A. Yes, it was supplied to us
27 by some retailers who came into our office and were
28 quite concerned.

29 THE CHAIRMAN: Was it brought in by
30 retailers?



1 THE WITNESS: The first copy was
2 brought into our office by a retailer, yes.

3 MR. HOLLAND: Q. When did
4 Metro Toronto News Company take over the
5 distribution of Triangle Publications in the
6 Kitchener area?

7 A. Mr. Hill, the last week
8 he operated distributing TV Guide, the first
9 week we took over the TV Guide was distributed
10 by Metro Toronto.

11 Q. So, you never had the
12 distribution rights in that area as the new
13 purchasers of the company?

14 A. No.

15 THE CHAIRMAN: I take it, Mr. Holland,
16 than when reference is made to the TV Guide
17 that means that all of the productions, if you will,
18 of Triangle?

19 THE WITNESS: Yes, that is true.

20 THE CHAIRMAN: The whole Triangle
21 line?

22 THE WITNESS: Yes, the whole
23 Triangle line. We are still distributing racing
24 form.

25 THE CHAIRMAN: Yes, we heard about it
26 before.

27 DR. JEANNERET: Popular Library went
28 with Triangle?

29 THE WITNESS: Yes.

30 MR. HOLLAND: Q. And can you give us



1 the date, then, the actual date that this distribution
2 was taken over by Metro Toronto News?

3 A. If I had a calendar -- it
4 would be May 3rd, I would suggest. Now, we did
5 distribute probably anything that was in transit
6 at that time from Triangle, anything that was
7 already in transit of the other items in the
8 Triangle line we probably would distribute them.

9 Q. So, if I can review the
10 dates with you. You signed the agreement to buy
11 a Kitchener company on April 20th, you received
12 information from Mr. Hill that Triangle would not
13 go with you on April 22nd?

14 A. 21st.

15 Q. On April 21st, and by May
16 3rd, Metro was distributing in the Kitchener area?

17 A. That is right.

18 THE CHAIRMAN: I wonder, Mr. Holland,
19 if this might be a convenient time to take a
20 short break?

21 MR. SEDGWICK: Mr. Chairman, I
22 was going to tell Mr. Holland this. I might as well
23 say it publicly. It has been said to me that
24 Mr. Lichtenberg who is here has to leave this
25 evening and cannot be here next week. I wondered
26 if it would suit the convenience of the Commission
27 and Mr. Holland to interrupt Mr. O'Brien's testimony
28 in order to hear Mr. Lichtenberg? He is obviously
29 an important witness. I don't act for him, I
30 have no control over him, he lives, as you know, in



1 the States.

2 THE WITNESS: Mr. Sedgwick, I have
3 no control over Mr. Lichtenberg but he mentioned
4 to my colleague, Mr. Sussman, that he can't be
5 here next week and I wondered if the Commission --
6 I know you want to hear from him and I wondered
7 if you would consider that?

8 MR. CAMP: We can always write him
9 a letter.

10 THE CHAIRMAN: I wonder if we could
11 take this question under advisement? We appreciate
12 your remarks.

13 ---Recess.
14

15 THE CHAIRMAN: Can we proceed once
16 again, please?

17 MR. HOLLAND: Mr. Chairman,
18 just before we recessed there was some question
19 raised by Mr. Sedgwick about calling Mr. Lichtenberg.
20 During the adjournment I have had an opportunity
21 of speaking personally to Mr. Lichtenberg
22 and we have arranged to have him attend on Tuesday
23 next at 10 a.m. here to testify.

24 THE CHAIRMAN: Very good.

25 MR. HOLLAND: And Mr. Lichtenberg
26 is agreeable to that.

27 Q. Also during the adjournment,
28 Mr. O'Brien, you mentioned to me that on resumption
29 there were a few things you wanted to say to the
30 Commission about the evidence you have already given.

1 Would you please do that?

2 A. I want to correct one point.

3 As far as Mr. Hill's original conversation with
4 Mr. Lichtenberg was concerned, Mr. Hill informed
5 me during the break that Mr. Northorp originally
6 phoned Mr. Hill and asked Mr. Hill to phone
7 Mr. Lichtenberg so it was the other way around
8 and then, further, on reflection
9 on my conversations with Mr. Lichtenberg there
10 were two other reasons given for us not getting
11 the franchise in Kitchener.

One was the participation of Gordon & Gotch (Canada) Limited which is one of the distributors, which they were not too happy about, having another national distributor involved in a company distributing their publications and, secondly, he was not too impressed with the man whom we had hired as General Manager, Mr. Cosgrove.

19 Q. Does the Kitchener News
20 Company at present distribute the publications
21 of MacFadden-Bartell?

22 A. No, they do not.

23 THE CHAIRMAN: Before we go on I
24 would just like to get this revision sorted out,
25 particularly as it relates to who phoned when
26 on what day?

27 THE WITNESS: On the 21st of April
28 Mr. Northorp called Mr. Hill and asked Mr. Hill to
29 communicate with Mr. Lichtenberg.

30 THE CHAIRMAN: What did he communicate



1 with Mr. Lichtenberg?

2 THE WITNESS: Concerning the franchise
3 of the news company. At this point we were not
4 keeping it quiet particularly. News gets around.

5 THE CHAIRMAN: News gets around
6 fast in the industry.

7 THE WITNESS: Yes, it does.

8 THE CHAIRMAN: Northorp called
9 Mr. Hill and suggested that Mr. Hill on the 21st
10 contact Mr. Lichtenberg?

11 THE WITNESS: Yes.

12 THE CHAIRMAN: So, there was a
13 call from Hill to Lichtenberg and not Lichtenberg
14 to Hill?

15 THE WITNESS: That is correct, I
16 wished to correct that point.

17 MR. CAMP: Who got the information
18 about Gotch and Cosgrove, you or Mr. Hill?

19 THE WITNESS: I didn't hear you, sir.

20 MR. CAMP: The complaint about
21 Gotch being a distributor, being part of your
22 organization?

23 THE WITNESS: Mr. Hill got it.

24 MR. CAMP: What date again?

25 THE WITNESS: When I called
26 Mr. Lichtenberg it was on the 22nd.

27 THE CHAIRMAN: On the 21st, was it
28 your understanding that Northorp, before he talked
29 to Mr. Hill he had already spoken to Mr. Lichtenberg?

30 THE WITNESS: I would only have to



1 assume that.

2 THE CHAIRMAN: You don't know?

3 THE WITNESS: No.

4 THE CHAIRMAN: Thank you.

5 MR. HOLLAND: Q. Getting on to
6 MacFadden-Bartell Corporation, can you tell us
7 why you are no longer distributing the publications
8 of that company?

9 A. I would have to answer by
10 saying that it was the decision of Mr. Al Traina
11 to remove the franchise from Kitchener News and give
12 it to the Metro Toronto News Company. I have no
13 direct knowledge as to why he made his decision.

14 Q. Who is Mr. Al Traina?

15 A. Mr. Al Traina is the
16 President of MacFadden-Bartell Corporation.

17 Q. And is he resident in New
18 York City?

19 A. His office is there, I
20 presume he lives in New York City.

21 Q. Did you have any communication
22 with him or anyone else of MacFadden-Bartell
23 Corporation?

24 A. Yes, on May 4th, Mr. Bramall
25 and I were in Kitchener with Mr. Cosgrove and we
26 heard information that some publishers were
27 considering moving from the Kitchener News Company
28 to Metro Toronto News Company.

29 Q. Where did you hear that?

30 A. We heard that by a phone call



1 from Toronto, that is how we were informed of this.

2 Q. Who was it who telephoned?

3 A. A Mr. Jim Smallwood of
4 Simon & Shuster.

5 Q. And what exactly did he tell
6 you?

7 A. He told us that the Molasky
8 family were very frankly soliciting other franchises
9 that were presently supplied by the Kitchener
10 News Company and that some of the publishers were
11 considering making the switch. Subsequently we
12 started to make phone calls to --

13 Q. Now, just a moment. Had
14 Simon & Shuster been approached?

15 A. Yes, this is where he got the
16 information. His New York office had called him.
17 Mr. Smallwood's New York office had called him.

18 Q. Would you explain, just for
19 the purpose of the record, what Simon & Shuster
20 is?

21 A. Simon & Shuster are the
22 publishers and distributors of a particular line
23 of paperback books called Pocketbooks and Cardinal
24 Books and Washington Square Books.

25 Q. And the local representative
26 of this company then telephoned you and said that
27 there had been an approach made in New York?

28 A. That is correct.

29 Q. By the Molasky group?

30 A. Yes.





1 Q. To take over the distribution
2 in the Kitchener area of the books supplied by this
3 company?

4 A. That is correct.

5 Q. And as a result of that
6 telephone conversation then what did you do?

7 A. Then Mr. Bramall and I
8 started making phone calls to New York City to
9 the various publishers to determine whether we
10 were, in effect, going to lose Kitchener News
11 altogether or whether we were going to gain.

12 Q. In other words, whether
13 you were going to lose your \$530,000-odd or
14 keep some of it?

15 A. That is correct. That is
16 a lot of money so, as a result of these phone calls,
17 we discovered that there was some flak in New
18 York so that evening we hopped a plane and went
19 down to New York.

20 Q. What date would that be?

21 A. That would be the night of the
22 4th.

23 Q. The 4th of ...?

24 A. May. We flew to New York on
25 the night of the 4th of May.

26 Q. You were moving pretty
27 quickly at this time?

28 A. We sure were.

29 THE CHAIRMAN: So was everybody else.

30 MR. HOLLAND: Q. And then you spent



1 the 5th of May in New York?

2 A. Yes, we did.

3 Q. What publishers did you visit?

4 A. We visited the Kable News
5 Company. We visited MacFadden-Bartell Corporation.
6 We contacted International Circulation Distributors
7 by phone and the Publishers' Distributors
8 Corporation. We ran into the Dell Publishing
9 people at lunch, we contacted the Independent
10 News Company, we contacted the Curtis Circulation
11 Company and we contacted New American Libraries
12 who are publishers of Signet books.

13 DR. JEANNERET: By this time they all
14 knew about your transaction?

15 THE WITNESS: That is correct.

16 MR. HOLLAND: Q. Who had told them
17 about the transaction?

18 A. Mr. Bramall had told them in
19 Miami and also Mr. Hill had written to them but
20 the letter didn't get to New York prior to the time
21 that we had gone to Miami so most of them were
22 informed by Mr. Bramall while he was in Miami.

23 Q. And what did you find out
24 as a result of these conversations with these
25 distributors in New York?

26 A. We discovered that the
27 Molaskys were actively soliciting our franchises
28 or the publications which we were distributing
29 through Kitchener News.
30



1 Q. Now, have you ever come across
2 this sort of raiding, if I can call it that,
3 before in your experience in this business in
4 Ontario?

5 A. Not in Ontario or in Canada
6 that I am aware of, no.

7 Q. And as a result of these
8 calls and visits in New York, did any of these
9 distributors take away the distribution rights
10 that you previously enjoyed?

11 A. McFadden-Bartell.

12 THE CHAIRMAN: You met with
13 Traina of McFadden-Bartell, did you not?

14 THE WITNESS: Yes, we did.

15 THE CHAIRMAN: On this trip of
16 May the 5th you met person to person?

17 THE WITNESS: Yes, we did.

18 THE CHAIRMAN: What did Traina
19 have to say to you at that time about their
20 intention.

21 THE WITNESS: He had given the
22 commitment to Mr. Bramall in Miami that Kitchener
23 News would be the distributor. Subsequently,
24 when we talked to him in New York, he informed
25 us that he had not made this decision and he would
26 let us know what his decision would be at a later
27 date and would not commit himself on it, one
28 way or the other.

29 MR. CAMP: When was Mr. Bramall
30 in Miami?



1 THE WITNESS: Around the end
2 of April he was in Miami.

3 MR. HOLLAND: Q. I am showing
4 to you a copy of a letter, McFadden-Bartell
5 Corporation to J.P. Cosgrove, General Manager,
6 Kitchener News Company Limited, dated June 3rd,
7 1971. Did Kitchener News Company Limited receive
8 that letter?

9 A. Yes, they did.

10 Q. To summarize the letter,
11 does that letter cancel the franchise on a 30-day
12 basis?

13 A. Yes, it did.

14 MR. HOLLAND: May that be the
15 next Exhibit, Mr. Chairman?

16 THE CHAIRMAN: Exhibit No. 24.

17
18 ---EXHIBIT NO. 24: Letter from McFadden-Bartell
19 Corporation to J.P. Cosgrove,
20 Kitchener News, dated June
21 3, 1971

22 MR. HOLLAND: Q. Was there,
23 in fact, an agreement in existence, that is a
24 written agreement, between Kitchener News Company
25 Limited and McFadden-Bartell Corporation, concerning
26 the distribution of publications of McFadden-
27 Bartell Corporation?

28 A. Yes, there was.

29 THE CHAIRMAN: This letter was the
30 first indication you had that Traina of McFadden-



1 Bartell had made up his mind?

2 THE WITNESS: Mr. Bramall, who
3 knew Mr. Traina better than any of our group,
4 made several phone calls to Mr. Traina and just
5 prior to the time that this letter was written
6 by his circulation manager, Mr. Traina informed
7 Mr. Bramall by telephone that we would no longer
8 be the representative in Kitchener and would
9 not give any reasons.

10 MR. CAMP: Then Mr. Traina and
11 Mr. Bramall were in Miami, Mr. Bramall did then
12 report to you the conversation?

13 THE WITNESS: At the time Mr.
14 Bramall first spoke to Mr. Traina, there was
15 no problem.

16 THE CHAIRMAN: You didn't gather
17 there was any problem? Mr. Traina was going
18 along with the arrangements?

19 THE WITNESS: That is right.

20 MR. HOLLAND: Q. Was any reason
21 given to you or anyone at Kitchener News for
22 this switch other than the reason set out in
23 this letter of June 3rd, 1971?

24 A. Well ---

25 Q. "Our management has reviewed
26 the matter and we feel our
27 interests can be served better
28 through another means of
29 distribution."

30 -- is what the letter says.



1 A. To my recollection, no.

2 However, if you wish, I can contact Mr. Bramall
3 as he is the man who handled this on our behalf,
4 and I can check that more thoroughly with Mr.
5 Bramall if you wish.

6 Q. Would you please do that?

7 A. Yes.

8 Q. As a matter of fact, is it
9 your belief that the distribution of the publications
10 of McFadden-Bartell Corporation would be better
11 served from Toronto in the Kitchener area, than
12 from Kitchener?

13 A. No. Certainly, we fully
14 believe in local service in this industry.

15 Q. Have you had any problems
16 in connection with McFadden-Bartell Corporation
17 in the areas that you manage, Hamilton, Ottawa,
18 for example?

19 A. None other than the normal
20 course of business. Nothing serious. I might
21 add that the Kitchener News Company has a big
22 trophy behind Mr. Cosgrove's desk, which appointed
23 the Kitchener News Company as the Canadian
24 wholesaler of the year at our last national
25 convention. (Laughter)

26 DR. JEANNERET: They have had
27 a change of heart.

28 MR. HOLLAND: Q. I suppose ---

29 A. We still have the trophy.

30 Q. You still have the trophy?



1 MR. CAMP: Who is this year's
2 winner?

3 THE WITNESS: It is only when we
4 have our national convention and a year ago May,
5 in Montreal, it was presented to Mr. Hill.

6 MR. HOLLAND: Q. That was for
7 the two years before. There won't be any
8 application the next time.

9 A. No.

10 Q. What company is handling
11 distribution in the Kitchener area of McFadden-
12 Bartell Publications at the present time?

13 A. Metro Toronto News Company.

14 Q. You have already told us
15 about one meeting at the Inn-on-the-Park, I
16 think on the morning of June 10th, 1971.
17 Did you attend a meeting on the same date in the
18 afternoon in Mr. Molasky's room?

19 A. Yes, I did.

20 Q. Who was present at that
21 meeting?

22 A. Mr. Bramall, Mr. Grubb, who
23 is the general manager of Vancouver Magazine
24 Service.

25 Q. He had some interest with
26 Mr. Bramall in the 25 per cent of Kitchener News,
27 as I understand it?

28 A. That is correct.

29 Q. Who else was there?

30 A. Mr. Molasky, Mr. Flegel, Mr.



1 McMonigle and Mr. Romanez and myself.

2 Q. Mr. McMonigle, again, is the
3 sales manager of Metro Toronto News?

4 A. That is correct.

5 Q. This was in the afternoon?

6 A. Yes, it was.

7 Q. Now, would you mind telling
8 the Commission generally what was said at that
9 meeting?

10 A. Generally there were three
11 points made by Mr. Molasky to me and to Mr.
12 Bramall. One, the first point was that if we
13 attempted to move into Toronto with any of the
14 publications which they had franchises for in
15 the Toronto area ---

16 Q. By "we" you mean Kitchener
17 News Company?

18 A. Yes. Kitchener News Company,
19 I suppose it refers to me out of Mountain City
20 out of Hamilton. If we attempted to move
21 into Toronto, then, they would immediately move
22 whatever publications they could get into Vancouver,
23 Hamilton, Brantford, St.Catharines and Hamilton.

24 Q. Did Kitchener News Company
25 Limited, or Mountain City News Company Limited,
26 or anyone else -- any other company you manage
27 or control, have any intention of moving into
28 Toronto?

29 A. No. We had discussed the
30 matter and realized it was an impossible situation.



1 We just don't have the clout.

2 Q. You don't have the clout?

3 What do you mean by the term "clout"?

4 A. The size and the backup
5 financially. We don't have the financial backing
6 to buck an organization that size.

7 Q. Before we leave point No. 1,
8 would you explain the significance of the threat
9 of Mr. Molasky to move into Vancouver?

10 A. Well, to try and take away
11 any franchises they could get and operate as a
12 wholesale operation in Vancouver.

13 Q. Who had Vancouver at that time?

14 A. Mr. Brian Bramall is the
15 president of Vancouver Magazine Service.

16 Q. Can you explain the significance
17 of the threat to move into Vancouver?

18 A. My brother-in-law, Mr. Reg.
19 Jackson, has the franchise in the St. Catharines
20 area and it is the same thing. He would take
21 whatever franchises he could to move into the
22 St. Catharines area.

23 THE CHAIRMAN: What do you mean
24 by this? We are trying to get what you understood.
25 I think this is what counsel is after. What do
26 you mean by saying they would try to get the
27 franchises away?

28 THE WITNESS: They would try
29 to get Select or Triangle or Gordon and Gotch
30 or Capital or some publisher to go with them and





1 not with Vancouver Magazine, or not with Seaway
2 News in St.Catharines.

3 THE CHAIRMAN: If they were
4 successful in getting these distributors to
5 go along, what would that mean to the person serving
6 Vancouver or Brantford or St.Catharines?

7 THE WITNESS: He would lose
8 that volume.

9 THE CHAIRMAN: What would that
10 mean to him ultimately?

11 THE WITNESS: It would mean
12 serious curtailment of his business and profits
13 and reduction of staff, if any.

14 THE CHAIRMAN: He would extinguish
15 his business?

16 THE WITNESS: He could.

17 MR. CAMP: In other words, they
18 would do unto you elsewhere what they had done
19 to you in Kitchener?

20 THE WITNESS: You said it.

21 MR. HOLLAND: Q. Is that what
22 you understood?

23 A. That is the way I understood
24 it. I took it as an implied threat.

25 MR. CAMP: If I may just ask
26 one question. Did you or any of the principals
27 in the Kitchener company, ever indicate to Messrs.
28 Molasky, Flegel et al, that you had in mind
29 considering the possibility of extending your
30 operations?



1 THE WITNESS: No, never.

2 MR. HOLLAND: Q. Let us move on
3 to point number 2.

4 A. The second point is there is
5 a small company in Hamilton called the Wentworth
6 News Company which I have been trying to buy
7 for many, many years. With the death of the
8 owner, I felt, of course, at this time, maybe I
9 would have a better opportunity. I have been
10 unsuccessful, but I thought it would be a better
11 opportunity. Mr. Molasky informed me at the
12 time that if and when Wentworth News was to be
13 sold, that he would probably have a better chance
14 of getting it than I would and that if he did
15 get it, then he would operate in Hamilton the
16 same way he is operating in Kitchener.

17 Q. What did you understand by
18 saying he would operate in Hamilton in the
19 same way as he had in Kitchener to mean?

20 A. I would only have to assume
21 that in addition to the TV Guide franchise, which
22 he would get with the purchase of the company,
23 he would have the other franchises and he might
24 also attempt to take my bigger dealers, which
25 he was attempting to do with all of the lines
26 of all these people in Kitchener at that time,
27 which we were aware of.

28 Q. What was the third point
29 that was made?

30 A. The third point that was made,





1 Q. And then do you, in supplying
2 their various outlets conform to this authorization?

3 A. Yes.

4
5 ---EXHIBIT NO. 17: "Suggested Authorized Title
6 List, Canadian Railway News."

7 Q. So that in the case of
8 Canadian Railway News, the selection is made by
9 Canadian Railway News, is that correct?

10 A. Absolutely.

11 Q. Now, do you also supply
12 A & P Stores?

13 A. Yes, we do.

14 Q. Do they have a great many
15 outlets?

16 A. Yes, they do.

17 Q. And who makes the selection
18 of what appears on the racks in the A & P Stores?

19 A. The A & P management, buyers.

20 Q. I have in my hand a document
21 which says,

22 "
23 Attachment re blanket order
24 effective February 1, 1971,
25 A & P Stores, Canada, magazine
26 master list approved
publication."

27 Will you look at that one, please?

28 A. Yes, that is right.

29 Q. Do you recognize that,

30 Mr. Romanez?



1 Q. Now, I gather an inference
2 from your answer just now that you were not
3 doing very much talking at this meeting?

4 A. No. Well, Mr. Bramall, Mr.
5 Grubb and I had agreed in advance that we would
6 go and listen and find out what they had to say.

7 MR. CAMP: They invited you?

8 THE WITNESS: They invited us
9 to come to the meeting.

10 MR. HOLLAND: Q. Who was doing
11 the talking?

12 A. Mr. Molasky and Mr. Flegel.

13 MR. CAMP: Who is Mr. Flegel
14 again?

15 MR. HOLLAND: Q. Mr. Flegel
16 is one of the managers of Pierce News Company
17 from St.Louis, I understand?

18 A. Yes.

19 MR. CAMP: Mr. Romanez was there?

20 THE WITNESS: Mr. Romanez and
21 Mr. McMonigle were there.

22 MR. HOLLAND: Q. So the meeting
23 was being run by the gentleman from St.Louis?

24 A. Yes.

25 Q. Then you said you wanted time
26 to consider?

27 A. May I say, I wanted time to
28 cool off. I was a little upset.

29 Q. How much time did you ask
30 for or how much time did they give you?



1 A. Well, I ran into Mr. Molasky
2 that evening and he suggested ---

3 Q. This was at the sociable
4 drink at 2:00 o'clock in the morning?

5 A. At 2:00 o'clock in the morning,
6 that is right, or thereabouts. Then I said we
7 would be back in a few days. I think approximately
8 that is what I said.

9 Q. And then, on the 14th,
10 legislation was introduced?

11 A. That is correct.

12 Q. And, as a result of that, what
13 happened in connection with these negotiations?

14 A. Mr. Molasky called me from
15 St. Louis and said that, as a result of this
16 legislation, his offer to purchase Hamilton,
17 Brantford, St. Catharines and Kitchener was off.

18 DR. JEANNERET: The sale of
19 Western Ontario Distributors, Lambton News Service
20 and TV Carrier Sales, which actually closed on
21 June the 11th, has no bearing on any of this at all?

22 THE WITNESS: None.

23 DR. JEANNERET: When did you
24 hear about that?

25 THE WITNESS: I knew negotiations
26 were going on all that week.

27 MR. HOLLAND: Q. You have
28 mentioned the fact that, as a result of this
29 purchase in Kitchener, you lost two franchises,
30 if we can call them that, in the Kitchener area, but



1 you also mentioned that there had been some
2 activity amongst the big dealers or retailers
3 in Kitchener? What did you mean by that?
4 Had Metro Toronto News tried to move into the
5 retailers in the Kitchener area?

6 A. Yes, they approached Zeher
7 stores; Dutch Boy, Highway Markets, Short Stop
8 and some other stores with these family reading
9 centres in which they suggest -- by the way, we
10 had already inquired of them about the same thing --
11 that they would build these racks and install
12 them and they would supply them with all the
13 merchandise. Now, in addition to that, they
14 did build two racks and put in two pocketbook
15 installations in two regular dealers, one
16 in Hespeler named Cochrane and one in Galt by the
17 name of Tobbs, and they put in the equipment
18 but then, after the equipment was in, advised the
19 stores, I gather, I have to assume this, because
20 of the legislation that they would only be able
21 to supply them with the TV Guide.

22 Q. Kitchener News Company is
23 now using those racks?

24 A. Yes.

25 Q. Did Metro Toronto News Company
26 succeed in converting, if I can use that term,
27 any of the retailers in the Kitchener area, to
28 their system of racks?

29 A. Well, I assume that both
30 Cochrane and Tobbs Discount had agreed to this.



1 They are the only two that I am aware of. None
2 of the supermarkets or the big chains involved
3 had agreed to it that I am aware of.

4 MR. HOLLAND: Mr. Chairman, those
5 are all the questions I have at this time. I
6 do point out to you that it is now just about
7 a quarter to five.

8 THE CHAIRMAN: I think what we
9 would like to do is complete Mr. O'Brien's
10 evidence.

11 MR. CAMP: I don't want to put
12 words in your mouth or thoughts in your head,
13 Mr. O'Brien, but in your conversations with Mr.
14 Molasky, if they could be called that, was it
15 in your mind or did he communicate the impression
16 to you, that he had some special status or
17 understanding as a result of which he could
18 jeopardize all your operations?

19 THE WITNESS: The name Triangle or the name
20 McFadden-Bartell, were never used in the sense
21 that you are suggesting. It was just that
22 they would move in on our territory, no specific
23 publisher was mentioned.

24 MR. CAMP: I have another question
25 which bears on something else. Your purchase
26 of the Kitchener operation, how did you do your
27 financing?

28 THE WITNESS: Some money we
29 produced ourselves and some we borrowed from the
30 Royal Bank of Canada.



1 DR. JEANNERET: Just a general
2 question, Mr. O'Brien. Barring one little
3 gap in your list of Triangle and McFadden-Bartell,
4 your operation seems to be in Kitchener pretty
5 much the same thing, parallel in all respects,
6 to the Metro Toronto operation in Toronto, is
7 that right?

8 THE WITNESS: On a more modest scale.

9 DR. JEANNERET: On a more modest
10 scale, when you say that, do you have the
11 intervening jobbers between you and small, small
12 retailers?

13 THE WITNESS: No.

14 DR. JEANNERET: Do you sell the
15 booksellers -- many, I know, but do you supply
16 mass market paperbacks, for example, to the
17 booksellers in your area?

18 THE WITNESS: Yes, we sell them,
19 but primarily we supply most of the accounts with
20 mass market books.

21 DR. JEANNERET: When you supply
22 them, what discount do you use?

23 THE WITNESS: Depending on
24 their sales volume they will get either 30 per cent
25 or 20 per cent.

26 DR. JEANNERET: I presume that
27 if they buy direct, they can get 40 per cent?

28 THE WITNESS: Yes, but I think,
29 as Mr. Romanez tried to point out this morning,
30 the service that we perform for the dealer is





1 more attractive to him than the extra 10 per
2 cent. We will produce more sales with him and
3 put more money in the till, as he said this
4 morning, by the service that we will perform
5 for him.

6 DR. JEANNERET: To your knowledge,
7 are your accounts free to purchase their mass
8 market paperbacks either from you or from the
9 publishers and publishers' representatives?

10 THE WITNESS: I would suggest,
11 yes, but I would suggest also that a publisher
12 would not be inclined, for economic reasons, to
13 supply mass market paperbacks to a small dealer.
14 I don't think that he would be inclined to.
15 He would much prefer to do it through us.

16 DR. JEANNERET: You mean he
17 would exercise some kind of prerogative
18 or assume some kind of prerogative to refuse
19 an order for a quantity which he would fill
20 to another dealer?

21 THE WITNESS: Yes. If a mass
22 market was supplied direct, then we usually
23 do not supply that dealer with our products,
24 possibly just magazines or possibly nothing at
25 all. If a publisher decides to go direct, then
26 all the paperback books go to that dealer
27 direct from the publisher.

28 DR. JEANNERET: But you would
29 not exclude him from your periodicals?

30 THE WITNESS: No, if he so desires.



1 DR. JEANNERET: Do you supply
2 the student requirements of Waterloo and the
3 University of Waterloo?

4 THE WITNESS: We do. Well, wait
5 a minute. I believe that the University of
6 Waterloo has recently gone direct. Now, that
7 I am sure Mr. Cosgrove can answer, if you would
8 like to ask him that.

9 DR. JEANNERET: To your knowledge,
10 did they encounter any difficulty in making
11 the switch? When you say they went direct, you
12 mean they went direct with the whole series
13 of mass market paperback publishers?

14 THE WITNESS: Yes.

15 DR. JEANNERET: They must have
16 done it, from what you tell us, in one, clear step.

17 THE WITNESS: Yes, they probably
18 got one publisher to go along and another one,
19 and so on.

20 DR. JEANNERET: But your position,
21 if I understood your evidence a moment ago, is
22 that, if you had known of one or two that had
23 gone along, then you would cut them off?

24 THE WITNESS: No, we would have
25 supplied them. If you would like, I could
26 refer to McMaster University in Hamilton better,
27 because I am more familiar with it.

28 DR. JEANNERET: Let us hear about
29 McMaster.

30 THE WITNESS: McMaster buy all



1 their paperbacks direct, except, if they want
2 something of a small nature in a hurry, and
3 then they will call us and we will supply it.

4 DR. JEANNERET: The University
5 reading requirements, being as peculiar as they
6 are, and widespread and fairly substantial in
7 many areas, do you have any system of back ordering
8 when you are not able to supply?

9 THE WITNESS: Yes, we do, and if
10 you would like to get into that area, we have
11 a subsidiary company out of the Hamilton area,
12 called Academic Book Caravan, which is a partnership
13 between St.Catharine's Wholesaler, Brantford
14 Wholesaler, in which we have extensive display
15 rooms and display 4000 titles and we sell on a
16 very energetic basis to all the school boards,
17 libraries, librarians, students, teachers in
18 the area.

19 DR. JEANNERET: That was going
20 to be my next question. What do you do in
21 Kitchener? Does it operate there?

22 THE WITNESS: Kitchener, at the
23 present time, sells directly to the school boards
24 as Kitchener News Company. I might say that we
25 are considering bringing Kitchener into the
26 Academic Book Caravans because we feel we can
27 give better service in that way. We are only
28 considering that.

29 DR. JEANNERET: Where do you give
30 per cent on the mass market paperbacks? Is this



1 decided by quantity?

2 THE WITNESS: Primarily by volume,
3 yes.

4 DR. JEANNERET: By volume of
5 the account of by volume of the order?

6 THE WITNESS: No, by volume of
7 the account. Now, in the case of the regular
8 mass market, it would be 30 per cent, if it was
9 a 30 per cent account. In the case of schools,
10 let us say we got an order from a public school
11 in Hamilton for 300 titles, one copy per title,
12 that is extremely expensive to service. Now,
13 we might only give 10 or 15 per cent on that order,
14 but if we got an order from that school for 500
15 of one title, we would give them 30 per cent.

16 DR. JEANNERET: You would give
17 the school board 30 per cent in that case?

18 THE WITNESS: Yes.

19 MR. CAMP: Getting back to the
20 meeting of June 10th, is there any mention of
21 Curtis Publishing?

22 THE WITNESS: Mr. Molasky said
23 that Curtis was not firm with us at that time.

24 MR. CAMP: You were reassured?

25 THE WITNESS: We were not reassured.
26 Once again, Mr. Coombs did not give us a firm
27 commitment at that time.

28 MR. CAMP: You have made it firm?

29 THE WITNESS: We have the same
30 contract with them now. I believe Mr. Cosgrove



1 has that contract.

2 THE CHAIRMAN: I wonder, then, if
3 that could be given to us, subsequently,
4 -- possibly a copy of that?

5 THE WITNESS: Yes.

6 MR. CAMP: Mr. Cosgrove is
7 associated with you as part owner?

8 THE WITNESS: As part owner and
9 general manager.

10 MR. CAMP: How long has he been
11 in the business?

12 THE WITNESS: 20 years.

13 MR. CAMP: And in your association
14 with him, you have found him efficient, competent
15 and knowledgeable?

16 THE WITNESS: Yes, and I would
17 say the same thing of Mr. Smith too.

18 THE CHAIRMAN: This question I
19 want to phrase with some degree of care and I
20 hope I phrase all of my questions like that, but,
21 in any event, we have already heard quite clear
22 evidence from Mr. Molasky that Triangle did,
23 in fact, move away from Kitchener to Metro
24 Toronto News and that Mr. Molasky himself had
25 solicited McFadden-Bartell and all the other
26 distributors and succeeded in getting McFadden-
27 Bartell. Now, in connection with your own
28 position, in relation to all of the other places
29 that you have an interest in, such as Brantford,
30 Hamilton, St.Catharines and Ottawa, do you know



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O'Brien, ex
(Holland)

1 of anything that would prevent Mr. Molasky or
2 his associates, or any other major wholesaler,
3 from soliciting in New York or wherever he
4 required any one of those distributors to move
5 away from you in these other places?
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1 THE WITNESS: No. Likewise I could
2 do the same.

3 THE CHAIRMAN: You could do the
4 same?

5 THE WITNESS: That is right.

6 THE CHAIRMAN: You would consider
7 that on the basis of who was the most vulnerable?
8 Would you consider yourselves to be vulnerable
9 on this basis?

10 THE WITNESS: We consider ourselves
11 very vulnerable.

12 THE CHAIRMAN: Very vulnerable?

13 THE WITNESS: Yes.

14 MR. CAMP: You will let us have
15 the date of that previous agreement?

16 THE WITNESS: We will have it.
17 We will produce the document and give you a
18 copy.

19 THE CHAIRMAN: I think that
20 because Mr. Sedgwick's clients are interested
21 in the evidence that has been given here we
22 are to give Mr. Sedgwick the opportunity to cross-
23 examine this witness.

24 MR. SEDGWICK: Now?

25 THE CHAIRMAN: Does it not meet
26 your convenience? We could do it on Monday at
27 10 a.m.

28 MR. SEDGWICK: I will not be
29 terribly long but I have with me Mr. Sussman who
30 is returning to St. Louis and he is more familiar



1 with the operation than I am. He had some
2 questions he wanted to ask. It is five o'clock.

3 THE CHAIRMAN: Rest assured that
4 we are prepared to hear Mr. Sussman.

5 MR. SEDGWICK: Very well, That
6 is why I raised it now.

7 THE CHAIRMAN: We are prepared to
8 have the witness questioned by Mr. Sedgwick
9 but we are not, at this point, convinced that
10 attorneys from out of the province ought to be
11 permitted to participate in the proceedings.

12 MR. SEDGWICK: That is what I
13 was thinking about. I think Mr. O'Brien will be
14 back in any event on Monday because he has a clear
15 and continuing interest. Could I reserve my
16 cross-examination until Monday morning?

17 THE CHAIRMAN: I don't think we
18 have any objection.

19 THE WITNESS: I shall be here
20 Monday morning but due to the nervousness of my-
21 self I prefer it now, but if that is your wish --

22 THE CHAIRMAN: I think for the
23 convenience of all concerned, if you could return
24 on Monday morning at 10 a.m. we will take you then.

25 THE WITNESS: Thank you.

26 THE CHAIRMAN: We will now adjourn.

27
28 ---Adjournment.

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BINDING SECT. JUN 18 1973

